



Board of Directors Meeting

Monday, June 17, 2019

4:00 p.m.

Location:

United Way – Ansin Building

3250 SW 3rd Avenue

Miami, Florida 33129

Ryder Room





Board of Directors Meeting

Monday, June 17, 2019
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
4:00 p.m. – 6:00 p.m.

AGENDA

Board of Directors

Kenneth C. Hoffman Chair	4:00 p.m.	Welcome and Opening Remarks	Kenneth C. Hoffman <i>Chair</i>
Mark A. Trowbridge Vice-Chair			
Steve Hope Treasurer	4:05 p.m.	Public Comments	Kenneth C. Hoffman <i>Chair</i>
Karen Weller Secretary			
Magaly Abrahante, Ph.D. Laura Adams Daniel Bagner, Ph.D. Rodester Brandon Constance Collins Mary Donworth Richard P. Dunn II Dr. Antonia Eyssallenne Gilda Ferradaz	4:15 p.m.	Approval of May 20, 2019 Board of Directors Minutes Summary <i>(Additional Items Packet) (Pgs. 5-6)</i>	Karen Weller <i>Secretary</i>
Lourdes P. Gimenez Nicole Gomez Mindy Grimes-Festge Sen. Anitere Flores Nelson Hincapie Pamela Hollingsworth Hon. Barbara Jordan Tiombe Bisa Kendrick-Dunn Maurice Kemp Nancy Lawther, Ph.D. Marissa Leichter Frank Manning Susan Neimand, Ph.D. Marta Pérez, Ph.D. Hon. Orlando Prescott Javier Reyes Hon. Isaac Salver Rita Vega	4:20 p.m.	Appreciation for Outstanding Service to The Children's Trust	Kenneth C. Hoffman <i>Chair</i> James R. Haj <i>President/CEO</i>
		<ul style="list-style-type: none">• <i>Rodester Brandon, At-Large board member</i>• <i>Rita Vega, Representative Student Government Association</i>	
David Lawrence Jr. Founding Chair	4:25 p.m.	Welcome to New Board Member	James R. Haj <i>President/CEO</i>
		<ul style="list-style-type: none">• <i>Michael Turino, Representative Student Government Association</i>	
James R. Haj President & CEO	4:30 p.m.	Community Engagement & Public Policy Updates	Donovan Lee-Sin <i>Public Policy and Community Engagement Officer</i>
County Attorney's Office Legal Counsel	4:50 p.m.	Finance & Operations Committee Report	Steve Hope <i>Committee Chair</i>
		Preliminary Budget for FY 2019-20	
		<ul style="list-style-type: none">• <i>June 1 Ad-valorem tax estimate</i>	James R. Haj <i>President/CEO</i> William Kirtland <i>Chief Financial Officer</i>

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

5:00 p.m. **Resolutions**

Steve Hope
Committee Chair

Resolution 2019-78: Authorization to renew services and execute related contracts with multiple IT vendors in a total amount not to exceed \$1,292,500.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020 *(Pgs. 7-10)*

Resolution 2019-79: Authorization to execute a service order agreement with TM Telcomm Corp., and issue monthly payments for voice over IP (VoIP) telephone service and data connection in a total amount not to exceed \$95,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020 *(Pgs. 11-12)*

Resolution 2019-80: Authorization to negotiate and execute a contract renewal with The United Way of Miami-Dade County, Inc., for match funding for the Community Based Care Alliance of Miami-Dade County (CBC Alliance), in a total amount not to exceed \$64,000.00, for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. *(Pgs. 13-15)*

5:15 p.m. **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth
Committee Chair

Resolution 2019-81: Authorization to negotiate and execute a contract renewal with Miami-Dade County Department of Cultural Affairs, for a local funding match for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020 *(Pgs. 16-18)*

Resolution 2019-82: Authorization to enter into a service agreement with Miami-Dade County for a local funding match to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$150,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. *(Pgs. 19-21)*

Resolution 2019-83: Authorization to negotiate and execute a funder collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed \$125,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020 *(Pgs. 22-23)*

Resolution 2019-84: Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months commencing, October 1, 2019 and ending September 30, 2020. *(Pgs. 24-26)*

Resolution 2019-85: Authorization to negotiate and execute a funder collaboration contract with The Miami Foundation, Inc. to support increased participation in the 2020 Census, in an amount not to exceed \$100,000.00 for a term of 12 months commencing July 1, 2019 and ending June 30, 2020 and to enter into a memorandum of understanding with the partners of the Miami-Dade Counts 2020 project for the implementation of the Census 2020 Fund. *(Pgs. 27-29)*

Resolution 2019-86: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. *(Pgs. 30-32)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2019-87: Authorization to negotiate and execute a nine-month contract extension with Miami Dade Family Learning Partnership for the Read to Learn Book Club, in an amount not to exceed \$262,500.00, commencing August 1, 2019 and ending April 30, 2020. *(Pgs. 33-35)*

Resolution 2019-88: Authorization to negotiate and execute a contract renewal with Grace Christian Preparatory, Inc. to deliver after-school and summer programming for 60 children, in an amount not to exceed \$159,401.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round programming, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 36-38)*

Resolution 2019-89: Authorization to negotiate and execute a contract renewal with Opa-Locka Community Development Corporation, Inc. to deliver after-school and summer programming for 120 children, in an amount not to exceed \$340,338.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 39-40)*

Resolution 2019-90: Authorization to execute a memorandum of understanding with members of the Future Bound Miami Consortium for the Children's Savings Account program in Miami-Dade County. *(Pgs. 41-42)*

5:45 p.m. **CEO Report**

James R. Haj
President/CEO

- *Financial Disclosure – July 1, 2019*
- *Early Childhood Research Demonstration Projects – August 20, 2019*
- *Board Retreat – August 29, 2019*
- *Family Expo – September 7, 2019*
- *TRIM I & TRIM II – September 9 & September 16, 2019 (tentative)*
- *Board Attendance (Pgs. 43-44)*

6:00 p.m. **Adjourn**

Reminder:
Next Board meeting: *Monday, July 8, 2019*



**Board of Directors Meeting Summary
May 20, 2019
4:00 p.m.**

These actions were taken by The Children's Trust May 20, 2019:

*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the April 22, 2019 minutes was made by Hon. Isaac Salver and seconded by Hon. Barbara Jordan. Motion passed unanimously, 22-0.

Finance & Operations Committee Report

Motion to recommend that Opa-Locka who received the required DCF licenses be paid retroactively and formally approve to pay retroactively as well the second provider, FIU, who was caught in the transition period **was made by Pamela Hollingsworth and seconded by Nelson Hincapie. Motion passed, 21-0. Recusal by Dr. Daniel Bagner**

Resolution 2019-67: Motion to approve the resolution was made by Rodester Brandon and seconded by Dr. Nancy Lawther. Authorization to create a vendor pool of creative professionals and agencies selected through a request for qualifications (RFQ) to provide media and advertising services including branding, creative advertising, graphic design, digital marketing, media buying, video production, public relations, community outreach and event planning, commencing October 1, 2019, and ending September 30, 2024. **Motion passed unanimously, 23-0. Recusals by Javier Reyes and Nicole Gomez.**

Resolution 2019-68: Motion to approve the resolution was made by Mary Donworth and seconded by Karen Weller. Authorization to create a vendor pool of information technology (IT) professionals and agencies selected through a request for qualifications (RFQ) to provide IT services including Infrastructure as a Service, Software as a Service, Security as a Service, Managed Services, Business Intelligence, and Integrated Data Repository, and to prequalify them for potential hire in a subsequent, streamlined procurement process for such services as needed, commencing October 1, 2019, and ending September 30, 2024. **Motion passed unanimously, 25-0.**

Program Services and Childhood Health Committee Report

Resolution 2019-69: Motion to approve the resolution was made by Hon. Isaac Salver and seconded by Reverend Richard Dunn. Authorization to negotiate and execute contract renewals with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed \$8,414,814.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed unanimously, 25-0.**

Resolution 2019-70: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Nelson Hincapie. Authorization to negotiate and execute contract renewals with nine providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$2,573,363.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed, 22-0. Recusals by Dr. Daniel Bagner, Dr. Antonia Eyssallenne, and Constance Collins.**

Resolution 2019-71: Motion to approve the resolution was made by Mary Donworth and seconded by Reverend Richard Dunn. Authorization to negotiate and execute contract renewals with 42 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$14,087,907.00, each for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 22-0. Recusals by Dr. Daniel Bagner, Dr. Antonia Eyssallenne, and Constance Collins.**

Resolution 2019-72: Motion to approve the resolution was made by Dr. Susan Neimand and seconded by Rodester Brandon. Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative, in a total amount not to exceed \$355,664.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed unanimously, 25-0.**

Resolution 2019-73: Motion to approve the resolution was made by Reverend Richard Dunn and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a contract renewal with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed \$400,000.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 24-0. Recusal by Dr. Susan Neimand.**

Resolution 2019-74: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a contract renewal with Nova Southeastern University for capacity building for school nurses around oral health screening, prevention and referrals, in a total amount not to exceed \$250,000.00 for a term of 12 months commencing, July 1, 2019 and ending June 30, 2020. **Motion passed, 24-1. Opposed by Tiombe Bisa Kendrick-Dunn.**

Resolution 2019-75: Motion to approve the resolution was made by Dr. Nancy Lawther and seconded by Mary Donworth. Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$730,750.00 for a term of 12 months, commencing August 1, 2019, and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 25-0.**

Resolution 2019-76: Motion to approve the resolution was made by Hon. Barbara Jordan and seconded by Nicole Gomez. Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020, in a total amount not to exceed \$1,374,176.00. **Motion passed, 24-0. Recusal by Dr. Daniel Bagner.**

Resolution 2019-77: Motion to approve the resolution was made by Tiombe Bisa Kendrick-Dunn and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a contract renewal with the University of Miami Miller School of Medicine (UM) in a total amount not to exceed \$3,000,000.00 to provide infant and early childhood mental health consultation (I/ECMHC) services, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 24-0. Recusal by Dr. Antonia Eyssallenne.**

Meeting adjourned at 5:05 p.m.

The Children’s Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-78

Strategic Plan Priority Investment Area: Technology

Recommended Action: Authorization to renew services and execute related contracts with multiple IT vendors in a total amount not to exceed \$1,292,500.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$1,292,500.00 for this resolution is projected to be available for FY 2019-20.

Description of Services: This resolution seeks funding to renew various services utilized for the operations of The Children’s Trust and enter into related agreements with the vendor and/or partners in the case where The Children’s Trust is a member or participant of a consortium/committee, such as SAMIS, HealthMaster and Miami IDEAS. The services are as follows:

Service	Vendor Name	Usage	Amount not to exceed
IaaS	Tribridge	Hosting, maintaining and supporting the IT infrastructure needed to conduct daily business operations.	\$149,000.00
Microsoft Enterprise license, Adobe Creative Cloud and Airwatch	SHI International Corp.	Microsoft products for basic computer needs such as email, word processing. Adobe Creative Cloud for the creation of multimedia artifacts and enhanced pdf documents. Airwatch is used to manage the board iPads.	\$120,000.00
GPaaS	MergeIT	Hosting, maintaining and supporting the accounting system. Great Plains is used to manage The Children’s Trust finances.	\$132,500.00
GPaaS	Core Integrator	Hosting, maintaining and supporting the document management systems that contain all spending-related documents and approvals prior to monies being spent. It is integrated with Great Plains.	\$50,000.00
Thechildrenstrust.org website	Branger+Briz	Hosting, maintaining and supporting The Children’s Trust’s website to provide information to the general public.	\$55,000.00
SAMIS	Children’s Services Council of Palm Beach County	Fee for the utilization and maintenance of the Services and Activity Management Information System (SAMIS). The Children’s Trust is a member of the SAMIS Collaborative, which refers collectively to the Statewide SAMIS Management Committee (SMC) and the SAMIS Management Group (SMG). The Children’s	\$100,000.00

Resolution 2019-78 – Software as a Service renewal (Information Technology, Research & Programs)
June 17, 2019

Service	Vendor Name	Usage	Amount not to exceed
		Services Council of Palm Beach County is the SAMIS collaborative's fiscal agent.	
Trust Central	Webauthor.com, LLC	Trust Central is the consolidated software as a service solution that allows The Children's Trust and its funded agencies to capture, track and report information related to Program Metrics, Contracting, Solicitations, Travel & Expense, Records Management, Performance Measurement, and Customer Relationship Management. The Business Intelligences Reporting and the Integrated Data Repository allow the staff to extract and report on the data entered in Trust Central.	\$282,000.00
CollaborNation	CypherWorx, Inc.	The Learning Management Content System (LMCS) used to track trainings given and taken by Trust staff and provider staff.	\$54,000.00 ¹
Healthmaster	Healthmaster Holdings, LLC	This is the software as a service solution to track school-based health clinic encounters.	\$200,000.00 ²
Miami IDEAS (integrating data for effectiveness across systems) Consortium for Children	University of Miami	This Integrated Data System provides the secure technical platform and software services for ongoing data acquisition and processing to link data across systems, inclusive of ensuring proper legal data sharing agreements and governance and providing data analysis and dissemination support.	\$150,000.00 ³

¹This item is funded from the program and professional development budget line.

²This item is funded from the health and wellness budget line.

³This item is funded from the research and evaluation budget line.

Background: The Children's Trust leases software services from several vendors. These software services are crucial to the daily business activities of staff by facilitating their ability to perform assigned tasks, including interacting with providers efficiently, capturing data, tracking funded program activities and overall program performance.

These software services are being presented for renewal following the procurement policy, Exemption to Formal Competitive Solicitation Process, section G-4, single source purchases, or G-9, licenses and permits for the operation of The Children's Trust. This section is related to the business office and information technology licenses, upgrades and renewals which were previously approved by the board, and where the contract term extends beyond one year (e.g., software licenses for the continuation of The Children's Trust's operations). Each software solution was initially selected through a competitive solicitation or the establishment of the IT vendor pool and a bid process within the vendor pool. Once selected, the staff at The Children's Trust have worked with the software vendors to customize the software, thereby making it specific to The Children's Trust use, and concomitantly resulting in a single source software product. The Miami IDEAS Consortium for Children was developed through a match program. The table below lists when the software services were procured.

Resolution 2019-78 – Software as a Service renewal (Information Technology, Research & Programs)
June 17, 2019

Software	Vendor Name	Background
IaaS	Tribridge	This vendor is in the vendor pool, established through RFQ #2017-06, and was selected through a bid process and approved at the June 2017 board meeting.
GPaaS	MergeIT	This vendor was selected as a part of a competitive solicitation process, RFQ #2017-07, and approved at the June 2017 board meeting.
GPaaS	Core Integrator	This vendor was selected as a part of a competitive solicitation process, RFQ #2017-07, and approved at the June 2017 board meeting.
Thechildrenstrust.org website	Branger+Briz	This vendor was selected as a part a competitive solicitation process, RFQ #2017-05, and approved at the February 2017 board meeting.
SAMIS	Children's Services Council of Palm Beach County	This is the data collection software for the Children's Services Councils which The Children's Trust is a member.
Trust Central	Webauthor.com, LLC	This software is an extension of SAMIS and as such was selected for the additional enhancements that created Trust Central. This vendor is in the vendor pool, established through RFQ #2017-06 and approved at the April 2017 board meeting.
CollaborNation	Cypherworx, LLC	This software was selected as part of a bid process as it was \$50,000.00 and approved at the October 2018 board meeting.
Healthmaster	Healthmaster Holdings, LLC	This software was selected as part of a competitive solicitation process, RFQ #2018-10, and approved at the October 2018 board meeting.
Miami IDEAS Consortium for Children	University of Miami	<p>This software was initially created through a partnership with the University of Miami, Miami-Dade County Public Schools, The Children's Trust, Early Learning Coalition of Miami-Dade/Monroe, and the Miami-Dade County Community Action and Human Services Department Head Start/Early Head Start program, which was funded since August 2014 by the U.S. Department of Education's Institute of Education Sciences (IES).</p> <p>The Children's Trust funding began in March 2018 (Resolution #2018-41) to sustain the continuation of the software created by the federal funding.</p>

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-79

Strategic Plan Priority Investment Area: Administrative/Operations

Recommended Action: Authorization to execute a service order agreement with TM Telcomm Corp., and issue monthly payments for voice over IP (VoIP) telephone service and data connection in a total amount not to exceed \$95,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$95,000.00 for this resolution is projected to be available in FY 2019-20.

Description of Services: This resolution authorizes payment for The Children's Trust's utilization of voice over IP (VoIP) hosted telephone service for local and long-distance calls. It also approves the purchase of internet connection services with dedicated managed circuits between The Children's Trust's offices and the internet.

The Children's Trust contracts with TM Telcomm Corp., for two services: (1) Voice over IP hosted telephone services, and (2) dedicated managed circuits. These two services facilitate The Children's Trust's communications with the world. VoIP provides telephone services while the dedicated managed circuits ensure connectivity from The Children's Trust's offices to the Infrastructure as a Service solution hosted by Tribridge Holdings, LLC.

Background: TM Telecomm Corp. has been providing the combined services described above for five years. On November 2, 2017, The Children's Trust entered into a new three-year agreement with TM Telcomm Corp. which extends through November 1, 2020, subject to annual appropriation. The board of The Children's Trust retroactively approved the agreement with TM Telcomm Corp. on July 9, 2018, through resolution #2018-85.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-80

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): This investment supports all headline community results for children in the child welfare system.

Recommended Action: Authorization to negotiate and execute a contract renewal with The United Way of Miami-Dade County, Inc., for match funding for the Community Based Care Alliance of Miami-Dade County (CBC Alliance), in a total amount not to exceed \$64,000.00, for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$64,000.00 is projected to be available in FY 2019-20.

Description of Services: Since August 2007, The Children's Trust has provided annual funding to the Community Based Care Alliance of Miami-Dade County (CBC Alliance) to defray staff and operational costs. United Way serves as the fiscal agent for the CBC Alliance. The funding for one staff position and operating costs allows the CBC Alliance board and its subcommittee work groups to function adequately to advocate, monitor, evaluate and propose improvements to the child welfare system. Recommendations by the CBC Alliance help to improve the well-being of children in the foster care system and promote the integration of foster care with other social services programs, including The Children's Trust's direct services programs.

The \$64,000.00 invested by The Children's Trust supports the CBC Alliance full-time director position, operating costs and the CBC Alliance Annual Regional Child Welfare Conference.

The CBC Alliance director is responsible for the day-to-day operations of the CBC Alliance, the implementation of its mission, goals and responsibilities, and provides administrative guidance to the CBC Alliance, as well as the following:

- organizing and attending monthly CBC Alliance meetings;
- preparing and disseminating minutes from all committee meetings and a summary of all full board meeting minutes;
- conducting follow-up activities after all full board and committee meetings;
- participating in the child welfare system and community meetings and events as the CBC Alliance representative;
- facilitating meetings and ensuring action plans are developed and completed for board-driven priorities and projects;
- engaging in regular communication with the CBC Alliance related to community events and advocacy opportunities;
- overseeing all operational issues concerning the CBC Alliance; and
- engaging in activities related to ongoing projects of the CBC Alliance.

The Annual Regional Child Welfare Conference is a one-day event for county-wide community partners offering coordinated, evidence-based training that supports improved services for children and their families.

As the fiscal agent, the United Way of Miami-Dade County, Inc., has agreed to continue coordinating the payment for the staff position, using the funds from this contract together with the funding commitments from other agencies.

Background: The CBC Alliance was established under section 20.19(6), Florida Statutes, to carry out the mission of providing a local community presence to guide the development of community-based care for child welfare in Miami-Dade County. While the CBC Alliance is statutorily created, it has always been the responsibility of local stakeholders to establish it as a functional body that promotes the interests of children and families associated with the child welfare system.

The CBC Alliance is composed, by law, of mandatory representatives, and includes several members through expansion, so that at any given time the body consists of more than 20 participating members. The Children's Trust is a mandatory representative to the CBC Alliance, as the children's services council representative.

The mission of the CBC Alliance is to engage the community in advocating for a family-centered, culturally-competent and outcomes-driven system of care that enhances the safety, permanency, and well-being of children and families. The CBC Alliance focuses on:

- redesigning the system of care for children in or diverted from the juvenile dependency system;
- serving as the lead advocate for implementation of research-based best practices for the provision of services to dependent and other children associated with the child welfare system, including the advent of "structured decision-making" in the child welfare system;
- advocating for additional funding for traditionally state-operated social services components; and
- maintaining an open community forum for addressing the challenges associated with the community-based system of care for dependent children and for continuing improvement of the system.

In addition to the activities listed above, over the past year the CBC Alliance has accomplished the following:

- conducted the Annual Regional Child Welfare Conference;
- actively participated with the Florida Department of Health, Kristi House, Our Kids Inc. Miami-Dade/Monroe, Full Case Management Agencies, and University of Miami through the Teen Sexual Health Workgroups;
- facilitated communications through collaborative meetings between multiple Foster Parent Associations, Community Partners, DCF, CLS and Our Kids Inc. of Miami-Dade Monroe;
- actively participated and facilitated the Visitation and Transportation Quality Improvement Workgroup involving collaborative partnerships with Full Case Management Agencies, Judiciary, Florida Foster Parent Association, Early Learning Coalition, Our Kids Inc. of Miami-Dade/Monroe and Guardian Ad Litem program;
- through its Placement committee, reviewed and strategically planned with Our Kids Inc. of Miami-Dade/Monroe to prioritize kinship care for foster youth;
- participated in Collaborative Domestic Violence Awareness Campaign;
- developed the Dependency Provider's Workgroup and collaborated with South Florida Behavioral Health Network and its providers to implement a system that bridges the gap of communication between the court and the provider;
- participated and hosted the First Annual Statewide Community Based Care Alliance Workgroup Meeting at the 2018 DCF Child Protection Summit, with continued workgroup facilitation in 2019 to take targeted barriers to legislature;
- designed strengths, weaknesses, opportunities, and threats analysis (SWOT) for community partners, stake holders and members of the CBC Alliance to express their concerns and issues as well as make recommendations or suggestions of different topics within the child welfare system; and

- conducted the CBC Alliance-Guardian ad Litem Training Series.

In addition to the funding from The Children’s Trust, the following agencies contribute to the staff position and operating expenses of the CBC Alliance:

Partner	Amount
The Department of Children and Families	\$11,769.00 (in-kind)
One Voice IMPAACT	\$ 3,000.00
The Ware Foundation	\$25,000.00
Voices for Children Foundation, Inc.	\$ 1,200.00
Domestic Violence Initiative	\$ 9,340.78
Total	\$50,309.78

As a result of the partnership, nearly every dollar The Children’s Trust invests is matched by the partners collectively. Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children’s Trust and is contingent upon satisfactory performance, availability of funding, and an ability to maintain the underlying primary funding sources.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-81

Strategic Plan Priority Investment Areas: Youth Development: Youth Enrichment, Employment and Supports

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract renewal with Miami-Dade County Department of Cultural Affairs, for a local funding match for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$1,500,000.00 for this resolution is projected to be available in FY 2019-20.

Description of Services: This resolution authorizes match funding for the Miami-Dade County Department of Cultural Affairs (County) to support non-profit organizations that provide cultural arts programs for children and families across Miami-Dade County. The County issues competitive grants throughout the year and provides at least 100 percent leverage funding for these youth art/arts education programs. The Miami-Dade County Department of Cultural Affairs' grant applications are reviewed and rated by experienced community participants with expertise in the arts as well as by staff members from The Children's Trust. Programs awarded funding through this grant process are cross-checked against programs funded by The Children's Trust to avoid duplicative services. To ensure program and participant progress and quality improvement, the County works with The Children's Trust to develop appropriate outcome measures for the funded programs. Programs include:

1. YOUTH ARTS ENRICHMENT PROGRAM (YEP)

YEP enriches the lives of children by making the arts available to more children and families with positive, live experiences throughout Miami-Dade County including:

- arts instruction;
- arts intervention;
- in-school and public performances;
- healing/expressive arts; and
- public exhibitions.

2. **ALL KIDS INCLUDED (AKI)-ACCESSIBLE ARTS EXPERIENCES FOR KIDS**

AKI's mission is to increase the number of quality arts experiences accessible to children with disabilities and their families, and to promote the benefit and importance of inclusionary arts and cultural programs in school settings and the community. This program makes resources available to non-profit organizations, including funding, ideas, information, technical assistance, and programs. Funding creates ADA-accessible arts experiences for children with disabilities, which affords all children with the opportunity to participate fully in the arts. Project-based funding is provided in two categories: demonstration projects to create high-profile, innovative, fully-accessible arts experiences; and programs using the arts as learning tools to help teach and include children with disabilities in the classroom and community.

3. **SUMMER ARTS & SCIENCE CAMPS FOR KIDS (SAS-C)**

The objective of SAS-C is to provide grant funding to non-profit organizations that provide underserved children across Miami-Dade County with opportunities to attend high-quality cultural arts or science summer camps at little or no cost. SAS-C funding is intended to augment existing programs, providing more children with the opportunity to participate in cultural arts and science summer camps. Priority is given to funding projects that address children whose ability to participate in such programs may be limited by geography, economics or disability.

Background: The Children's Trust understands the importance of exposing children to visual arts, music, story-telling, and dramatic play, and has successfully partnered with the County to provide these experiences since 2006. In 2018 the County:

- awarded grants to 61 non-profit arts groups;
- served 47,473 children;
- exceeded 85 percent outcome achievement targets for:
 - improved proficiency of arts skills;
 - increased positive peer relationships; and
 - increased educators' knowledge.

Research has demonstrated that art can enhance children's experiences in almost every social and academic standard of achievement. Further, children who have the opportunity to study art are found to be generally happier, more self-confident and more likely to academically outperform those who do not.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The County has consistently surpassed the minimum 100 percent match. Given the continued success of the program, this resolution seeks to renew the match funding to expand arts programming across Miami-Dade County for another year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

June 17, 2019

Resolution 2019-82

Strategic Plan Priority Investment Area(s): Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to enter into a service agreement with Miami-Dade County for a local funding match to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$150,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$150,000.00 is projected to be available in FY 2019-20.

Background: Miami-Dade County's Public Library System (MDPLS) provides public library services to fulfill the informational, educational and recreational needs of our community. MDPLS serves one of the largest and most diverse populations in the United States. Services include access to a collection of nearly 2.3 million physical items, as well as 300,000 downloadable or streaming eAudio and eBooks, 310 downloadable digital magazines, and millions of downloadable songs and music videos, all in a wide variety of formats and languages. MDPLS also maintains a high-speed computer network that provides access to free Wi-Fi, public computer workstations and tablet devices, gaming platforms, 3D printers, and a variety of software and hardware that ensures the latest technology is available to the public for learning, personal growth, and recreational use. MDPLS operates a main library, five regional branches and, 44 neighborhood branches. MDPLS coordinates many activities and functions with a variety of stakeholders, including schools, homeowners' associations, community councils, municipalities, community-based organizations and other local and neighborhood groups. Also, MDPLS works in conjunction with Miami-Dade County departments, and agencies to deliver programs and services to the public.

Access to STEAM (Science, Technology, Engineering, Arts and Math) programming is often limited in high-need neighborhoods. STEAM learning encourages creativity and critical thinking, providing opportunities to support the skills needed to thrive in today's classrooms and workplaces, such as problem-solving, analytical thinking and the ability to work independently. MDPLS's Technobus is a mobile unit that provides STEAM programming to children and youth in high-need neighborhoods free of cost.

Academic support services and tutoring can help strengthen subject comprehension, boost confidence and build essential learning skills through individualized attention. As academic coursework grows more rigorous, parents often seek tutoring services to support their children's achievement aspirations. More often than not, tutoring services are costly. In response to the need, MDPLS provides tutoring at locations throughout the county at no cost to participants.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children’s Trust and is contingent upon satisfactory performance, availability of funding, and an ability to maintain the underlying primary funding sources. Given the continued success of the project, this resolution seeks to renew this funder collaboration agreement for another year.

Description of Services: To support the programs and address the needs described above, The Children’s Trust partners with MDPLS through a match project to increase access to the STEAM program using the Technobus by providing 60 service stops, and to increase access to the academic tutoring by adding 25 tutors and increasing tutoring sites from 18 to 27. The estimated total cost of the project is \$936,000.00. The Children’s Trust contributes \$150,000.00 and MDPLS funds the balance, a more than \$5.00 return on every Trust dollar invested.

The Technobus brings instruction and digital services directly to the community, providing access to high-tech programming, tools and projects in a nurturing environment. The Technobus stimulates the natural inquisitiveness of children, giving them a way to explore and learn concepts that will serve them the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is, at best, limited. The 37-foot bus accommodates 11 students and two instructors at a time. This rich learning environment with internet access offers its users popular software applications and offers coding and programming activities. There is also program experience in digital photography, music production, filmmaking, graphic design, digital pianos and high-tech drones. On average, the Technobus visits more than 48 service stops and touches the lives of approximately 500 individuals each month.

In addition, this match project will increase access to homework help and tutoring. MDPLS pairs certified teachers with small groups of students ranging from grades K through 12 to promote literacy and learning with free tutoring in reading, math and science. Tutoring sessions are offered in one-hour increments primarily on Saturdays from 10:00 a.m. to 1:00 p.m. Registration and interest in the program increase weekly. The program currently has 80 part-time tutors (certified teachers) on staff. This match project will hire additional tutors and increase the number of tutoring sites from 18 to 27 library locations, expanding access and ensuring sufficient tutor-to-student ratios. To date, the tutoring program has provided nearly 14,000 sessions, serving an average of 1,000 students weekly. Branch locations and subjects are listed below.

Library Locations (27)	
Allapattah	Miami Lakes
Arcola Lakes	Miami Springs
California Club	Model City
Coral Gables	Naranja
Coral Reef	North Central
Hialeah Gardens	North Dade Regional
Homestead	Northeast-Dade Aventura
International Mall	Palm Springs North
Kendale Lakes	South Dade Regional
Kendall	Sunny Isles
Little River	Sunset
Main Library	West Dade Regional
Miami Beach Regional	West Kendall Regional

Available Subjects (10)
Reading for Any Grade
Elementary Mathematics
Middle School Mathematics
Pre-Algebra
Algebra 1
Algebra 2
Geometry
Elementary Sciences
Middle School Sciences
Biology

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

June 17, 2019

Resolution 2019-83

Strategic Plan Priority Investment Area(s): Community Awareness & Advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed \$125,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$125,000.00 for this resolution is projected to be available in FY 2019-20.

Description of Services: The Children's Trust funder collaboration project supports BBBS in its efforts to help break the cycle of delinquency and poverty of participating youth by providing 1:1 mentorship and family support programs to at least 1,500 youth and families, including children in foster care, children with disabilities and children of parents who are incarcerated. The evaluation of the program indicates participants continue to show promise. The outcome results are as follows:

- 84 percent of BBBS youth improve school attendance;
- 92 percent of BBBS youth improve academic performance; and
- 88 percent of BBBS youth improve behavior.

Background: The Children's Trust recognizes mentoring can help youth manage challenging life transitions, such as stress caused by problems at home or school, transitioning to adulthood and a host of other issues that may affect adolescents. Mentoring, coupled with holistic wraparound programming and family support services, provide another gateway for The Trust to help young people and their families achieve better life outcomes.

For 60 years, BBBS has been helping to secure the future of at-risk youth by matching them with committed mentors who invest their perspective and time in awakening each child to new possibilities. Each year, BBBS serves nearly 8,000 youth, volunteers and parents through community-based, school-based and employer-based mentoring programs. Through this work, BBBS seeks to improve youth academic, social development and health and wellness outcomes, while providing cultural enrichment, digital literacy programming and career readiness supports.

The Children's Trust invests \$125,000.00, while a host of other funders invest \$500,000.00 collectively, resulting in a funder collaborative investment totaling \$625,000.00. For every dollar The Children's Trust invests, \$4.00 are leveraged in return. Contributors in this project include:

Resolution 2019-83 – Community Awareness and Advocacy, Cross-funder Collaboration, Big Brothers Big Sisters Miami, Inc.
June 17, 2019

Contributor	Amount
Batchelor Foundation	\$ 25,000.00
Bonnie Crabtree	\$ 30,000.00
Carnival Foundation	\$ 73,000.00
Five Millers Family Foundation	\$ 50,000.00
Gladys Rustan-Hernando	\$ 30,750.00
Gorson Family Trust	\$ 115,000.00
The Children's Trust	\$ 125,000.00
Trish & Dan Bell	\$ 50,000.00
Multiple Funders (12) Each Contributing < \$25,000	\$ 126,250.00
Total	\$ 625,000.00

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for another year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2019-83 – Community Awareness and Advocacy, Cross-funder Collaboration, Big Brothers Big Sisters Miami, Inc.
June 17, 2019

The Children's Trust Board Meeting

June 17, 2019

Resolution 2019-84

Strategic Plan Priority Investment Area(s): Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months commencing, October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$100,000.00 is projected to be available in FY 2019-20.

Description of Services: Miami Homes For All, Inc. (MHFA) coordinates system partners to identify and track homeless youth and provide immediate access to appropriate programs and services, including housing, education, healthcare, employment, mentorship/peer groups, and other supportive services. MHFA is the main support agency for the Helping Our Miami-Dade Youth Collective (HOMY Collective), which is a community-wide, multi-sector effort to create a locally designed, comprehensive system of care to prevent and address youth homelessness in Miami-Dade County. With the help of MHFA, the HOMY Collective has grown to more than 100 agencies with six separate committees. Together, they make sure our community's youth have safe and stable housing as well as wraparound services that will help them become more resilient adults. The collaboration seeks to reach Miami's most vulnerable, and often invisible, youth with the ultimate goal of ensuring stable housing for all youth. This funder collaboration project allows more homeless youth to be served with wraparound services and supports.

Over the past year, MHFA has led the HOMY Collective to improve marketing, outreach, identification and assessment of homeless families and youth. This effort has also launched Youth Access Points, or youth-friendly community locations for outreach, intake and shelter referral within a day, even after normal business hours. MHFA recruited Educate Tomorrow, Pridelines, Miami Bridge Youth and Family Services, Citrus Health Network and Our Kids of Miami-Dade/Monroe to serve as Youth Access Points. MHFA also partnered with the University of Miami to survey, provide technical support and strategic coordination between 40 direct service providers to better serve youth experiencing homelessness. This effort has supported the improvement of iCount Miami, our community's youth point-in-time housing census. The 2018 iCount Miami total youth surveyed was 319, while the improved 2019 strategy surveyed 714 youth.

Earlier this year, MHFA was a sponsor of the 100-Day Challenge to End Youth Homelessness. The goal was to increase youth access to youth-friendly shelter programs and services. In 100 days, 120 youth were placed in a shelter within one day of entering the local youth coordinated entry system. Nineteen youth exited to safe and stable housing, either reuniting

with family or in their own apartment. The remaining youth are still in shelters or transitional housing programs. Importantly, MHFA partnered with CareerSource South Florida to connect 52 youth with education, employment, and training, marking the first time in the national 100-Day Challenge history that the local workforce board partnered to offer a continuum of care designed to prevent homelessness.

Background: MHFA, formerly known as the Miami Coalition for the Homeless, was created to promote community efforts to help prevent and end homelessness in South Florida by establishing alliances with agencies and organizations. Since its inception, MHFA has sought to develop formal partnerships to break down silos and support all individuals who experience homelessness at any point in their lives.

MHFA is dedicated to preventing and ending youth homelessness, defined as individuals 13 to 24 years of age, unaccompanied by a parent or guardian who are experiencing housing instability. Homeless youth often couch-surf, live in shelters or live in transitional housing. MHFA, in partnership with the HOMY Collective, aims to provide Miami-Dade County's homeless youth with wraparound services and supports.

MHFA concentrates on advocacy, prevention, and informational services to enhance existing community efforts while filling identifiable gaps in supports. MHFA seeks to work in partnership with multi-sector organizations to create a comprehensive system of care. Specifically, MHFA seeks to:

- improve outreach, identification and assessment of participant needs;
- increase the supply of youth-specific, developmentally-appropriate housing options;
- leverage existing resources and improve systems coordination;
- ensure disconnected and vulnerable youth develop healthy, permanent relationships;
- support the social, emotional and physical well-being of youth; and
- expand homelessness prevention efforts and improve collaboration between systems.

The Children's Trust invests \$100,000.00, while The Homeless Trust invests \$360,000.00 in a funder collaborative investment, totaling \$460,000.00. For every dollar The Children's Trust invests, approximately \$3.60 is leveraged in return. The Children's Trust funds are used to provide operational support and structure for the partnership of approximately 100 agencies working together to address youth homelessness through the HOMY Collective. The funds will be pooled with nearly \$3.4 million to support the work of the HOMY Collective.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for another year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

June 17, 2019

Resolution 2019-85

Strategic Plan Priority Investment Area(s): Community Awareness and Advocacy: Cross-funder collaboration of goals, strategies and resources.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract with The Miami Foundation, Inc. to support increased participation in the 2020 Census, in an amount not to exceed \$100,000.00 for a term of 12 months commencing July 1, 2019 and ending June 30, 2020 and to enter into a memorandum of understanding with the partners of the Miami-Dade Counts 2020 project for the implementation of the Census 2020 Fund.

Budget Impact: Funding in the amount of \$100,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Background: The Miami Foundation, Inc. partners with donors to champion their causes and improve local quality of life. Since 1967, The Foundation has taken the lead on civic issues, investing in our community and nurturing philanthropy. Thanks to more than 1,000 donors, The Foundation manages assets and makes grants that create opportunities for residents, make Miami-Dade County more resilient and foster home-grown creativity.

This funder collaboration effort will create a funding pool to support thoughtful community-based outreach strategies and countywide campaigns to increase participation in the 2020 Census. The project, Miami-Dade Counts 2020, seeks to ensure that everyone gets counted.

The United States Constitution requires that the residential population of the country be counted every 10 years. A complete and accurate count is vital for communities. Census data is used to distribute funding for a host of programs including road repairs, school improvements, and social programs. Additionally, the number and distribution of elected officials are based on census data and nonprofit organizations, businesses and governments use census data to identify community needs and, evaluate solutions to difficult problems.

Miami-Dade County has a history of being undercounted in the census. The national response rate for census completion is 82 percent whereas Miami-Dade County's response is 70 percent. This undercount leads to an inaccurate allocation of federal funding and political representation, which directly impacts the services and resource available for children and families. To address this issue, Miami-Dade Counts 2020 funders' collaborative is a coalition of philanthropic organizations supporting a complete and accurate enumeration of Miami-Dade County's residents in the 2020 Census. The coalition seeks to ensure thoughtful, culturally-appropriate outreach strategies for hard-to-count communities are implemented broadly across the county in preparation for the 2020 Census. Miami-Dade's hard-to-count population includes households with children under age 5, communities of color and foreign-born residents (including Hispanic, Haitian and other immigrant communities).

The Children's Trust will invest \$100,000.00, while a host of other funders will invest \$625,000.00, in direct funding and in-kind resources, resulting in a funder collaborative

investment totaling \$725,000.00. For every dollar The Children’s Trust invests, over \$6.00 are being leveraged in return. Contributors in this project include:

Contributor	Amount
Census Equity Fund	\$ 200,000.00
Early Learning Coalition Miami-Dade/Monroe	\$ 25,000.00 (in-kind)
Health Foundation South Florida	\$ 100,000.00 (\$20,000.00 are in-kind)
The Children's Trust	\$ 100,000.00
The John S. and James L. Knight Foundation	\$ 75,000.00
The Miami Foundation	\$ 150,000.00
United Way of Miami-Dade	\$ 25,000.00 (in-kind)
Wallace H. Coulter Foundation	\$ 50,000.00
Total	\$ 725,000.00

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract is exempt from the competitive solicitation process. The application submitted by The Miami Foundation, Inc. underwent a multi-step review process that evaluated the intent of the collaborative effort and the funding commitment. The assessment of the documents indicated that the Miami Foundation, Inc. brings new funds and increased capacity to Miami-Dade County.

Description of Services: The next U.S. Census count is scheduled for April 1, 2020. A fair and accurate count in Census 2020 is vital for Miami-Dade County. Researchers estimate that for every person not counted, communities will lose about \$1,800 per year in federal funds, for the next 10 years. Undercounts happen for many reasons. People may not understand the census, may not trust the government or may not want to share their information. Whatever the reasons, undercounts deprive communities of necessary resources and representation. For the first time, census data will be collected primarily online, making it even harder for those without reliable internet access to participate. An accurate census count ensures all communities get their fair share of federal dollars.

Miami-Dade Counts 2020 is an outreach campaign to support census participation interested in funding efforts in Miami-Dade County to encourage full participation in the 2020 Census. The partners include the Census Equity Fund, the Early Learning Coalition of Miami-Dade and Monroe Counties, Health Foundation of South Florida, the John S. and James L. Knight Foundation, The Miami Foundation, The Children’s Trust, United Way of Miami-Dade, and the Wallace H. Coulter Foundation.

The partners will enter into a memorandum of understanding and pool their funding and in-kind resources to create a grant-making pool this summer to support trusted organizations to encourage census participation. The collaborative will offer grants to community-based organizations working in targeted communities to do any of, but not limited to, the following:

- convene Community Complete Count groups;
- provide support for organizational capacity for Census 2020 work;
- support collaborations among local community groups to engage in outreach;
- establish community sites to provide information and assistance;
- organize events to promote participation;
- conduct targeted communications efforts; and

- to ensure that elected officials and municipalities support a complete count for Census 2020.

Additionally, the collaborative will prioritize proposals that demonstrate the following:

- a feasible work plan that builds on an understanding of effective strategies to reach hard-to-count communities;
- demonstrated ability to reach individuals or institutions trusted by hard-to-count communities;
- an understanding of and history of involvement with the populations the collaborative aims to reach;
- general knowledge about the census process, uses of census data and requirements regarding filling out the form;
- organizational capacity to implement the proposed plan of action;
- evidence of strong networks and partnerships with others in the field;
- plans to utilize outreach resources available through reputable national networks or other sources to avoid duplication of effort (e.g., message testing and materials development for specific population groups); and
- a sound approach for measuring progress of outreach efforts.

Grant amounts will vary (typically ranging between \$5,000 to \$25,000), depending on proposed activities and the organization’s capacity.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-86

Strategic Plan Priority Investment Area: Health & Wellness-Injury Prevention Education

Strategic Plan Headline Community Result(s): Children regularly access medical, dental and behavioral health care services; and children are supported by nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of \$408,000.00 for this resolution is projected to be available in FY 2019-20.

Description of Services: The Children's Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention services, provided by the PHT and the University of Miami. These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services such as:

1. Direct injury prevention education with caregivers, providers, and youth, including:
 - a. home safety with parents, caregivers, and providers;
 - b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters;
 - c. teen driving safety for parents and teens; and
 - d. targeted home assessments with home visitors.
2. Capacity building to enable Miami-Dade residents and stakeholders to increase injury prevention knowledge and advocate for change, including:
 - a. training certified Child Passenger Safety Technicians;
 - b. Asking Saves Lives (ASK) campaign to change the culture to encourage parents and teens to ask if a gun is accessible in the home or other location where children will play/visit; and
 - c. safety education for child care professionals.
3. Media-assisted awareness raising, including:
 - a. regular participation in The Children's Trust's media/educational outlets, such as print, electronic, television and radio appearances; and
 - b. development of social media presence to educate, highlight new/emerging risks and focus on South Florida issues.
4. Evaluation for self-assessment and improvement.

The Injury Free Mobile unit is a 40-foot city bus purchased during the 2018-19 contract year through match funding from The Trust and Children's Health Fund. The bus is equipped with an interior to provide hands-on education through simulated learning in home and passenger Resolution 2019-86 – Health & Wellness-Injury Prevention Education (Public Health Trust of Miami-Dade County d/b/a Jackson Health System)
June 17, 2019

safety. It is staffed by injury prevention experts fluent in Miami’s three most common languages (English, Spanish and Haitian Creole). Interior displays of common safety hazards can be corrected, so learners can identify the risks and take action to eliminate them. Education methods are verbal, visual and physically interactive. The Injury Free Mobile unit travels throughout Miami-Dade for events and scheduled visits with providers or places where parents congregate. When groups are too large to fit on the mobile unit, space is identified for the trainings.

The following training and education activities were accomplished during the first five months of the 2018-19 contract:

Training Activity	Number of Participants	Number of Sessions
Car Seat Inspections and Passenger Safety for Parents/Caregivers	121	20
Customized Safety	74	5
Home Safety Training and Education	100	16
Passenger Safety Education Training	155	24
Cardiopulmonary Resuscitation Training	9	1
All	459	66

Background: The Injury Free Coalition for Kids is among the country’s most effective injury prevention models. It is a national program developed with funding from the Robert Wood Johnson Foundation comprised of hospital-based, community-oriented programs whose efforts are anchored in research, education, and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition. Locally, Holtz Children’s Hospital, Jackson Health Systems and University of Miami Miller School of Medicine work in partnership as the Injury Free Coalition for Kids site in Miami.

Although most injuries are preventable, unintentional injuries are the leading cause of death and acquired disabilities among children from one year through young adulthood. While they vary by age, the primary causes of severe, and fatal child injury are motor vehicle crashes, firearm injury, drowning, poisoning/overdose and strangulation/suffocation. Common injuries, sometimes severe, include falls, burns, sports/concussion injury and injuries to mental health (e.g. bullying). Families often need help to reduce the risk of choking, burn, dehydration, tip-over injuries and lacerations. Education must be ongoing to address the growing community and its evolving needs.

Per the procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children’s Trust competitive solicitation process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-87

Strategic Plan Priority Investment Area: Parenting: Read to Learn

Strategic Plan Headline Community Result(s): Children are supported by nurturing & involved parents; Children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a nine-month contract extension with Miami Dade Family Learning Partnership for the Read to Learn Book Club, in an amount not to exceed \$262,500.00, commencing August 1, 2019 and ending April 30, 2020.

Budget Impact: Funding in the amount of \$262,500.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The Read to Learn (RTL) Book Club, managed by Miami Dade Family Learning Partnership, is a community-wide effort to increase early literacy opportunities for all three-year-old children residing in Miami-Dade County. Parents enroll their children in the RTL Book Club online. Through the book club, three-year-old children receive one book per month throughout their third year of life, and parents receive educational materials to engage in interactive reading activities with their child. The initiative is being expanded to a comprehensive birth-to-five monthly book club as part of The Children's Trust Thrive by 5 early childhood investments. The Thrive by 5 Book Club is currently being competitively solicited by request for proposal, RFP#2019-10, with funding recommendations scheduled for board approval in July 2019 and expansion launch in December 2019. Since the solicitation is for an expanded model and may yield a new book club operations vendor, this extension provides a transition of up to 9 months as needed. The extension also ensures current three-year-old RTL Book Club members continue receiving expected services.

Background: The RTL Book Club is part of The Children's Trust's Read to Learn campaign, an initiative to promote citizen engagement and capacity building in support of children reading at grade level. The Read to Learn campaign focuses on high quality early learning, with an innovative mix of evidence-based reading enhancement programming, large-scale book distribution, and support for parents reading with their young children. The shift to the Thrive by 5 Book Club will increase the touchpoints with parents of young children over a five-year timeframe to empower families with information and strategies to bolster early interactions, child brain development, and kindergarten school readiness.

On June 8, 2015, the board approved the initial funding award for Miami Dade Family Learning Partnership to implement the RTL Book Club through resolution #2015-55, after a competitive solicitation, RFP #2015-12, with two contract renewals. On May 29, 2018, the board approved an extension to allow for the release of the solicitation for the expanded model through resolution #2018-76.

During FY 18-19 contract:

- On average, 3,800 children received books monthly;
- 22,934 books were distributed; and

Based on the 17-18 end-of-year review:

- 93 percent of parents surveyed reported reading with their child three or more times per week;
- 92 percent of parents surveyed reported learning how to identify age-appropriate book sharing techniques;
- 100 percent of parents surveyed reported an increase in their understanding of school readiness skills.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

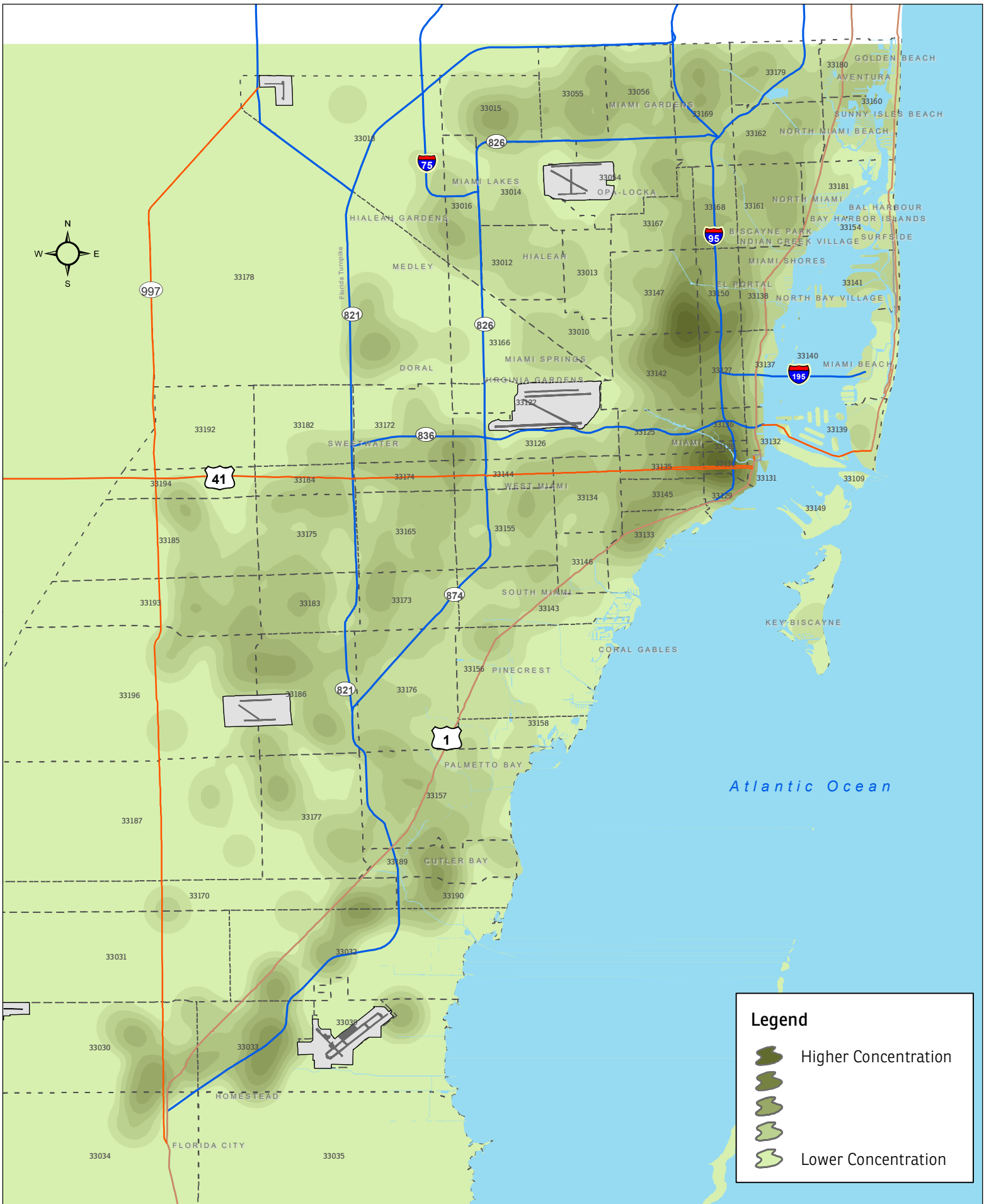
The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



Concentration of Children Participating in Read to Learn Book Club (2004 - present)

Data Source:
-The Children's Trust

Location:
Miami-Dade County,
Florida

Created by
Research and
Evaluation Dept.
May 2019

The Children's Trust
3150 SW Third Ave
Miami, FL 33129
www.thechildrenstrust.org

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-88

Strategic Plan Priority Investment Area: Youth Development: After-school programs and summer camps

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract renewal with Grace Christian Preparatory, Inc. to deliver after-school and summer programming for 60 children, in an amount not to exceed \$159,401.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round programming, with three remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$159,401.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The Children's Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive programs. The program offered by Grace Christian Preparatory, Inc. engages 30 percent of children with disabilities and operates five days per week (Monday-Friday). The after-school program follows the Miami-Dade County Public School calendar (180 days) and includes 23 full days on teacher planning days, holidays and spring break. The summer program operates at least 10 hours per day for eight weeks.

The program follows a structured schedule of activities to support academic success, social-emotional learning (SEL) and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to focus on reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and the program incorporates family engagement.

Background: On May 29, 2018, the board of The Children's Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants, an initiative-wide review and a cross-portfolio review. Consideration was given to programs' past performance, costs, duplication and priority under-served geographic areas. Grace Christian Preparatory, Inc. was

among the agencies recommended for funding, and a contract was executed for the first year of the funding cycle.

On March 18, 2019, Grace Christian Preparatory, Inc. was placed on a breach of contract due to findings discovered after a series of site visits and a review of its contract compliance. Below is a summary of the findings along with the current status.

Breach Item	Finding	Status
Failure to provide the services outlined in the Scope of Services, Attachment A.	The site visits completed on January 23 and January 25, 2019 revealed that the program ended by 4 p.m. daily. Per the contract, services are required to take place from 2 p.m. – 6 p.m., Monday through Friday.	Item cured within the 30-day period per Section I, 2. Remedies, of the contract. The updated schedule reflects programming until 6 p.m. Staff have done several unannounced visits and observed that programming is now ending at 6 p.m.
Ineffectively or improperly use of funds allocated by The Children’s Trust.	After review of the back-up documentation for invoices received from August through November 2018, a total of \$4,577.10 was overbilled to The Children’s Trust.	Item cured within the 30-day period per Section I, 2. Remedies, of their contract. Grace Christian Preparatory has repaid the overbilling amount.

Upon receipt of the breach letter, Grace Christian Preparatory, Inc. began working diligently to cure the breach by the deadline of April 18, 2019, with technical support provided by staff and external partners. To ensure continuous fiscal compliance, the provider is required to provide back-up documentation for all requests for reimbursement through July 31, 2019.

Data entered as of February 28, 2019, shows 46 of the contracted 60 students are enrolled in the program, with a moderate service utilization of 42 percent. Grace Christian Preparatory, Inc.’s inclusion of children with disabilities is 52 percent, which highly exceeds its contractual requirement of 30 percent. Its metrics ratings for data quality and staffing are “struggling” and “advancing” respectively. Data quality issues were identified during site visits when files were compared with the data entered in Trust Central. A specialized growth plan was developed collaboratively to address the programmatic issues regarding data quality and program implementation.

Based on feedback from both staff and external support partners, staff is confident that Grace Christian Preparatory, Inc. will meet contractual requirements and implement the program with fidelity. The Children’s Trust staff will continue to provide the supports and capacity-building needed to ensure success as we move forward.

Geographic Area: Homestead.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-89

Strategic Plan Priority Investment Area: Youth Development: After-school programs and summer camps

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract renewal with Opa-Locka Community Development Corporation, Inc. to deliver after-school and summer programming for 120 children, in an amount not to exceed \$340,338.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$340,338.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The Children's Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive programs. The program offered by Opa-Locka Community Development Corporation, Inc. (OLCDC) provides school year and summer enrichment programming in the high-need areas of North Miami-Dade County. The after-school program follows the Miami-Dade County Public School calendar (180 days), and the summer program operates at least 10 hours per day for six weeks.

The program follows a structured schedule of activities to support academic success, social-emotional learning (SEL), and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to focus on reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and the program incorporates family engagement.

Background: On May 29, 2018, the board of The Children's Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants, an initiative-wide review and a cross-portfolio review. Consideration was given to programs' past performance, costs, duplication and priority under-served geographic areas. OLCDC was among the agencies recommended for funding, and an award was granted for the first year of the funding cycle.

OLCDC has provided after-school services to 115 children during the 2018-2019 contract year.

The renewal of this contract was delayed because OLCDC experienced difficulty acquiring the required site licenses from the Florida Department of Children and Families. The Board of The Children's Trust was apprised of these challenges during the April and May Board meetings. All site licenses have been acquired at this time.

Geographic Area: Opa-Locka.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-90

Strategic Plan Priority Investment Area: Youth development; community awareness and advocacy; and cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to execute a memorandum of understanding with members of the Future Bound Miami Consortium for the Children's Savings Account program in Miami-Dade County.

Budget Impact: There is no budget impact for this resolution.

Background: On November 19, 2018, through resolution #2019-17, the board of The Children's Trust approved a funder collaboration contract with Catalyst Miami, Inc. to launch a Children's Savings Accounts (CSAs) program in Miami-Dade County. CSAs are long-term investment accounts that provide incentives to help children and their families build savings for the future. Accounts are opened with an initial seed deposit for students in kindergarten and grow through family contributions and incentives. Throughout the program, children and parents who participate have access to free financial education to build financial capability. CSAs are accessible upon high school graduation, which then helps pay for postsecondary education.

On November 14, 2016, through resolution #2017-28, the board approved the funding of an innovation contract with Catalyst Miami, Inc. to convene public and private stakeholders in a comprehensive planning process to launch a universal CSA program for all Miami-Dade County Public Schools kindergarten students. Planning began with the establishment of a diverse design team to lead the planning process towards creating a CSA implementation plan. The planning process involved coordination with Miami-Dade County Public Schools, government officials, community organizations and various parent focus groups.

From the design team, a regional consortium comprised of key community stakeholders emerged – each sharing a vision of launching a universal CSA program focused on increasing postsecondary readiness among participants, with a focus on building the financial assets among under-resourced families. Consortium partners include Catalyst Miami, Inc., The Children's Trust, the City of Miami, The Children's Movement of Florida, Miami-Dade County Public Schools (MDCPS), Sant La Haitian Neighborhood Center, the United Way of Miami-Dade County, the Miami Foundation, the Health Foundation of South Florida, and South Florida Educational Federal Credit Union.

Description of Services: The CSA program is a key strategy for postsecondary attainment with two program goals:

- Educational Achievement – Increase postsecondary readiness among students by fostering a postsecondary-bound identity that will help reduce the achievement gap.
- Financial Capability – Help low-and moderate-wealth families lead healthier financial lives through financial education and sound savings habits among children and parents.

At scale, the program would serve all children throughout MDCPS. The goal is to launch the program in all elementary schools located within the City of Miami, then expand to all elementary schools in Title-1 feeder patterns (schools where at least 40% of students come from low-income families) throughout the County in year two, followed by all remaining elementary schools in year three. Using this approach, it would reach scale within a five-year period.

During the ramp-up period of January 1, 2019 – July 31, 2019, the consortium is focused on preparing for year one of implementation by establishing the infrastructure, engaging parents and families and setting up the accounts for the first cohort of participants. In an effort to memorialize the partnership between consortium members, a memorandum of understanding will be executed to identify clear roles for each of the partners.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Board of Directors meeting October 2018 - September 2019

A = Absent; **X** = Present **Grey Shaded area** = Inactive;
D = Designee Attended (Non-Voting); **E** = Excused Absence

Qty	Board Member	2018					2019						Absent	Present	Excused	Inactive/ Pending Mtgs.	Designee
		Oct. 22	Nov. 19	Jan. 22	Feb. 19	Mar. 18	Apr. 22	May 20	Jun 17	July 8	Sept. (Trim I) 9	Sept. (Trim II) 16					
1	Dr. Magaly C. Abrahante	X	X	E	X	X	X	X					0	6	1	4	0
	Laura Adams		X	X	A	X	A	X									
2	Dr. Daniel Bagner	X	X	X	X	X	X	X					0	7	0	4	0
3	Sanford Bohrer		A	A	X	X	A						3	2	0	6	0
4	Rodester Brandon	X	X	X	X	X	X	X					0	7	0	4	0
5	Constance Collins		X	X	X	X	X	X					0	6	0	5	0
6	Mary Donworth	X	X	X	X	X	X	X					0	7	0	4	0
7	Richard Dunn		X	X	X	A	A	X					2	4	0	5	0
8	Rep. Nicholas Duran	A	A	A	A								4	0	0	7	0
9	Dr. Antonia Eyssallenne	X	A	A	A	X	A	X					4	3	0	4	0
10	Gilda Ferradaz	X	X	X	E	X	X	X					0	6	1	4	0
	Sen. Anitere Flores					A	A	A									
	Carlos Gimenez (designee Maurice Kemp)			D	D	A	A	D									
11	Carlos Gimenez (designee Inson Kim)	D	A										1	0	0	9	1
12	Lourdes Gimenez		X	X	X	X	X	X					0	6	0	5	0
13	Nicole Gomez		X	X	X	X	A	X					1	5	0	5	0
14	Mindy Grimes-Festge	X	X	A	A	X	X	X					2	5	0	4	0
15	Nelson Hincapie	X	X	X	X	A	A	X					2	5	0	4	0
16	Kenneth C. Hoffman	X	X	X	X	X	X	A					1	6	0	4	0
17	Pamela Hollingsworth	X	X	X	E	X	X	X					0	6	1	4	0
18	Steve Hope	E	X	A	X	X	X	A					2	4	1	4	0

Board of Directors meeting October 2018 - September 2019

A = Absent; **X** = Present **Grey Shaded area** = Inactive;
D = Designee Attended (Non-Voting); **E** = Excused Absence

Qty	Board Member	2018					2019						Absent	Present	Excused	Inactive/ Pending Mtgs.	Designee
		Oct. 22	Nov. 19	Jan. 22	Feb. 19	Mar. 18	Apr. 22	May 20	Jun 17	July 8	Sept. (Trim I) 9	Sept. (Trim II) 16					
19	Esther Jacobo	A	X										1	1	0	9	0
20	Hon. Barbara Jordan				X	X	X	X									
21	Tiombe-Bisa Kendrick-Dunn	X	A	X	A	X	X	X					2	5	0	4	0
22	Nancy Lawther	A	X	X	A	X	X	X					2	5	0	4	0
23	Marissa Leichter	X	X	X	X	X	X	X					0	7	0	4	0
24	Frank Manning	X	X	X	X	X	X	A					1	6	0	4	0
25	Dr. Susan Neimand	X	X	E	X	X	X	X					0	6	1	4	0
26	Dr. Marta Pérez	X	X	X	X	X	X	X					0	7	0	4	0
27	Hon. Orlando Prescott	E	A	X	X	X	X	A					2	4	1	4	0
28	Javier Reyes		X	X	X	X	X	X					0	6	0	5	0
29	Hon. Isaac Salver	X	A	X	E	X	A	X					2	4	1	4	0
30	Com. Xavier Suarez	X	X	X									0	3	0	8	0
31	Mark Trowbridge	X	X	X	X	X	X	X					0	7	0	4	0
32	Rita Vega	X	A	A	A	X	A	X					4	3	0	4	0
33	Karen Weller	X	X	X	X	X	X	X					0	7	0	4	0
QUORUM (Present Members)		21	25	24	22	28	22	26	0	0	0	0					
Absent		3	8	6	6	4	9	5	0	0	0	0					
Excused		2	0	1	3	0	0	0	0	0	0	0					
Inactive		0	0	0	0	0	0	0	0	0	0	0					
Designee Attended		1	0	1	1	0	0	1	0	0	0	0					
TOTAL		26	33	31	31	32	31	31	0	0	0	0					