



## GROUND HANDLING MANAGEMENT

## 12-15 FEBRUARY 2019 | TOCUMEN AIRPORT, PANAMA

## 12 FEBRUARY

#### Arrivals, Coffees & Registration

#### Introductions & Opening: Key Industry Updates & Challenges:

- ↔ Contemporary Airport Operations
- → Drivers for Change, Traffic Performance
- → Demand, Capacity and Delay
- → Advanced Tech & IT support to create sustainable smooth operations

#### Practical session: Human Factors in Ground Handling:

- → Main Lessons Learnt: What's next?
- ↔ Measure operational performance for continuous improvement

#### Networking Coffee Break

#### 11:15 Practical session: Aerodrome Safety:

- → Aviation safety and security awareness
- ➔ Ground Operation Risk Assessment
- → Regulatory compliance, efficiency and cost-effective solutions

#### Networking Buffet Lunch

#### Case study: Ground Operational Risk Assessment:

- → Personal experiences' exchange
- → Improvement of ground safety

#### Networking Coffee Break

#### Case study: Just Culture: How to integrate it into an organisation?

→ Personal experiences' exchange

#### Case study: Developing High-Performing Teams:

- ➔ Ground handling workforce challenges
- → Developing high performance
- → Human resources Line Training
- → Performance management & Employee assessment
- ✤ Integrated Management system



Workshop: In Groups: analyse issues at your organisation's Just Culture, Human Factors, Safety breaches and mitigation and present to the audience [20 mins].

#### Panel discussion: Seasonality in Human Resource Management:

- → Division of Roles & Seasonal Operations staff
- ✤ Effective labour planning to manage peaks and troughs
- → Contract costing and retaining employees on a budget
- → Strategies for more effective recruitment & retaining best people

*Welcome Networking Drinks Reception* [with invited guests from airports, airlines, suppliers and industry peers]

### 13 FEBRUARY

#### Arrivals & Coffees

#### Prize Draw Questionnaire & Winner Announcement

#### **Opening: Aircraft Turnaround Coordination & Optimisation:**

- ➔ Efficient interaction between system partners
- → Turnaround Plan
- → Achieving On Time Performance
- → Standards, Procedures, Planning, Quality Control

#### Practical session: A-CDM in Ground Handling:

- → A-CDM Introduction & Information Sharing, Milestone Approach
- → The Role of The Ground Service Provider
- → On Time performance and liaison with airport & ATC operations
- → Guiding the aircraft efficiently from approach to take off
- → What is in it for the Ground Handler?

Workshop: In Groups: discuss A-CDM at your organisation and the challenges of cooperation with **all** stakeholders [30 mins].

#### Networking Coffee Break

#### Practical discussion: Contracting & Supplier Management:

- → Why should airlines outsource Ground Handling?
- ✤ Managing multiple stakeholders
- → Handling agreements; SLAs for more collaboration with airlines
- → Key Performance Indicators and Operational Excellence
- → Self-handling models
- → Low Cost Approach to Ground Handling
- ➔ Planning for success pricing etc.



#### Case study: From Modest to Total Outsourcing:

- → Market analysis of today's GH market
- $\rightarrow$  How to build and maintain relations with successful GH providers
- ➔ Understanding the local/global GH markets & agreement business
- → Total outsourcing: Centralised Load Control & Outsourced Station Manager

#### Networking Buffet Lunch

Workshop: In Groups: You are launching a Request for Proposal (RfP) for a new Ground Handler. Discuss the selection criteria you will use in order to choose the suitable supplier

#### Expert panel: Win-win Negotiation between Airlines, Airports & GHs:

- ➔ Accurate knowledge of the local GH market
- → Clarifying own responsibilities & determining contract targets
- → Updated RfP materials, SLA & templates readily available
- ➔ Bid scheduling and timing, evaluation process, short list, synergies
- ✤ Price adjustments, Bonuses/Sanctions, Termination
- → Changing service providers
- → Ethical principles & Code of Conduct

#### Networking Coffee Break

#### Interactive session: Facilitation of ICAO & IATA:

- → IATA Baggage Resolution 753 & impact on Airlines, Handlers & Airports
- → Automation, E-Passports and E-Gates, Baggage Tracking
- → Passenger Data Exchange

# Case Study: New Technologies to improve airport operations & passenger experience:

- ✤ Innovative technologies and novel approaches
- ✤ Machine learning, computer vision, autonomous vehicles, cloud services
- → These positively influence ground handling and airline operations.

Workshop: In Groups: analyse your airport's ground handling operations facilitation challenges and experiences & share with everyone your successes and lessons learnt

Closing of the day.

### 14 FEBRUARY

#### Arrivals & Coffees

#### Opening session: Ramp Accidents & Damages:

- → Liabilities of ramp accidents
- $\rightarrow$  Examining real ground damage incidents and the lessons learned
- → Article 8: direct & consequential loss



#### Practical session: Adverse Weather Operations:

- → Contamination, Rain/Fog/Snow/Ice/Storm
- → Special SOP in cold conditions, strong winds, low visibility
- → De-Icing Best Practice

Group Workshop: Each team to explain the risk severity & risk probability of each presented picture and allocate the correct risk management action [30 mins].

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#### Networking Coffee Break

#### Practical discussion: Resources & GSE Maintenance:

- $\rightarrow$  Efficient resource planning, scheduling efficiency & equipment planning
- → Autonomous Ramp vehicles, passenger transporters and staff movers
- → Passenger Service Quality Control of GH operations
- → Diesel vs electric GH equipment

Group Exercise: Consider the case of loading a stretcher onto a flight with the presented situation. What are the conditions under which you make the decision to use and to deny the stretcher case boarding the flight? [30 mins].

#### Case study: Apron Refuelling Vehicles Efficiency:

- → Efficient on Apron Refuelling Vehicles & Services
- ➔ Fuel Standards; what do Airlines need?

#### Networking Buffet Lunch

#### Bingo Game: Guess the correct airport sequence

#### Practical session: Ground Handling Latest Techniques:

- → Preventing Ground Damage (Real Costs, Standards, Workforce education)
- → Self-handling models
- → Handling Interlining airlines & non interlining airlines

#### Networking Coffee Break

Concluding case study: Handling Hub Airports

**1on1 Exercise:** In Pairs: please share your main take away points from all the training sessions and discuss how this will help your organization. [30 mins].

Farewell Champagne Drinks with Certificate Awards and Group Photos

## **15 FEBRUARY**

Tocumen International Airport airside visit — Viewing the full turnaround operations Farewell Networking Lunch & Departures