

(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2013

NORTHERN SCHOOLS TRUST

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REFERENCE AND ADMINISTRATIVE DETAILS

Trustees/Directors Northern Schools Trust

N Ward G Wainwright M Taylor S Hughes From 17 June 2013

North Liverpool Academy

N Ward S Fink To 16 June 2013

Company Secretary S Hughes

Senior Management Team N Ward Chief Executive

K Askew Principal – North Liverpool Academy
S McInerney Principal – The Studio School

R Stead Vice Principal – North Liverpool Academy

S Hughes Director of Finance

Company Registration Number 05067702

Principal and Registered Office 120 Heyworth Street

Liverpool L5 0SQ

Auditors HBD Accountancy Services LLP

Gladstone House 2 Church Road Liverpool L15 9EG

Bankers HSBC

99-101 Lord Street

Liverpool L2 6PG

Solicitors DLA LLP

India Buildings Water Street Liverpool L2 ONH

TRUSTEES' REPORT

The trustees present their annual report together with the financial statements and auditor's reports of the charitable company for the year ended 31 August 2013.

On 17 June 2013 the charitable company (previously known as North Liverpool Academy Limited) changed its name to Northern Schools Trust as the company expanded to create a Multi-Academy Trust.

The financial statements have been prepared in accordance with the accounting policies set out on pages 20 to 22 and comply with the company's memorandum and articles of association and applicable laws.

Structure, Governance and Management

Constitution & Principal Activities

North Liverpool Academy Limited was established in 2005 to provide education for pupils of different abilities between the ages of 11 and 19 with an emphasis on business and information technology. In June 2013 North Liverpool Academy Limited changed its name and became Northern Schools Trust.

Northern Schools Trust welcomed The Studio School into the trust in June of this year. The Studio opened its doors in September 2013 and provides education with an emphasis on obtaining employability skills through project based learning.

The Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Trust.

The trustees of Northern Schools Trust are also the directors of the charitable company for the purposes of company law.

Details of the trustees who served during the year are included in the Reference and Administrative Details on page 1.

Members' Liability

The company's Memorandum and Articles of Association are the primary governing documents of the Trust. Members of the Trust are nominated by either the Secretary of State for Education or the principal sponsor of each Academy. The amended Articles of Association require the members of the company to appoint at least two trustees to be responsible for the affairs of the Trust and the management of the Trust.

Each member of the charitable trust undertakes to contribute to the assets of the charitable trust in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Indemnities

In accordance with normal commercial practice the Trust has purchased insurance to protect trustees, governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Trust business.

Principal Activities

The principal activity of the Trust is the operation of Academies to provide a broad and balanced education for pupils of different abilities between the ages of 11 and 19 specifically in areas of social and economic deprivation.

Method of Recruitment and Appointment or Election of Trustees

All trustees of the newly created Multi-Academy-Trust have been appointed this year. The Trust will follow processes for any new recruits that are appropriate and use criteria for recruitment based on a review of the existing board membership.

Policies and Procedures Adopted for the Induction and Training of Trustees

The induction, training and support programme for trustees will differ according to the nature of the post and the varying needs and experience of the individual concerned. There are, however, some general principles outlined below which should be common to all.

- It is expected that the incumbent trustees will provide a good deal of practical help, advice, guidance and encouragement in all aspects of Governance and in enabling new trustees to integrate into a new situation.
- Prior to taking up the appointment the new member will be welcome to visit the Academies as necessary to meet key people as appropriate.
- The Trust's Equality & Diversity and related policies will be applicable to all.
- The other trustees will be informed of any new appointments.
- Every trustee should be prepared to offer support to new trustees as appropriate. In some circumstances it may
 be advisable to appoint a short term mentor to provide individual support.

Organisational Structure

The management structure consists of three levels: the Board of the Company (trustees), the Local Governing Body of each Academy and the Senior Managers of each Academy. The aim of this structure is to devolve responsibility to those best able to make the appropriate decisions. The trustees encourage staff contributions at all levels and collaboration between the Academies in the Trust.

The trustees are there to support the local governing body, senior management team and the community in the running of the Trust, and have no ambition to run the Academies on a day-to-day basis. Along with this governance role the trustees are there to give support and advice when asked and to be roving ambassadors for both the Trust and what it is trying to achieve.

Risk Management

The trustees confirm that the major risks to which the Trust is exposed have been reviewed and systems or procedures have been established to manage those risks. The internal control systems and the exposure to risks are considered on a regular basis by management, trustees and the governors.

Connected Organisations including Related Party Relationships

The Trust sponsors Liverpool Life Sciences UTC. The Trust has supported Liverpool Life Sciences UTC throughout the year with opening, support services, education advice and guidance. Liverpool Life Sciences UTC is due to become a part of the Trust in the early part of 2014.

North West Academy Services Limited (Company number 06338185) was a wholly owned subsidiary of NLA Trust until 16 June 2013 when 100% of the share capital was transferred to Northern Schools Trust. Its principal activity to the transfer date is the management of projects for Academy openings or conversations on behalf of the Northern Schools Trust. In the year under review, a small amount of income has been received for work completed in opening The Life Sciences UTC and Studio Schools, expenditure relates to work in setting up the new Multi-Academy-Trust. The company was dormant from the date of transfer.

Objectives and Activities

Objects and Aims

The main objectives and aims of the Trust are summarised below:

- to raise the standards of educational achievement of all pupils;
- to ensure that every child enjoys the same high quality of education in terms of resourcing, tuition and care;
- to improve the effectiveness of the Trust by keeping the curriculum and organisational structure under continual review:
- to provide value for money for the funds expended;
- to comply with all appropriate statutory and curriculum requirements;
- to maintain close links with industry and commerce;
- to conduct business in accordance with the highest standards of integrity, probity, and openness.

Objectives, Strategies and Activities

Key activities and targets are identified in the Improvement and Development plan and are informed by the significant challenges and opportunities arising from national developments in education policy and funding.

The current targets include;

- Raising student achievement;
- Becoming a Trust with Academies that are graded outstanding by Ofsted;
- Improving Teaching and Learning through the use of Technology;
- Creating a shared support service that provides the foundations for outstanding teaching and learning.

Improvement and Developments plans are supported by detailed activity targets and success criteria.

Equal opportunities policy

The trustees recognise that equal opportunities should be an integral part of good practice within the workplace. The Trust will aim to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people will be fully valued.

The trustees ensure that professional development opportunities are available to all employees.

Disabled persons

The policy of the Trust is to support recruitment and retention of students and employees with disabilities. The Trust does this by adapting the physical environment, by making support resources available and through training and career development.

Public Benefit

The Trust has given a high priority to providing public benefit to a cross section of the community, but perhaps the greatest benefit that the Trust can offer is the provision of an education that maximises each student's potential to develop principled, informed, open minded and confident citizens who respect the beliefs of others and who are determined to make a positive contribution to society.

The trustees have considered the impact of the public benefit requirement when reviewing the aims and objectives and when planning activities in the future including the guidance issued by the Charity Commission.

Achievements and Performance

North Liverpool Academy

The last year has been another year of pleasing progress and as Chairman of the Trustees I would like to thank everyone who works in or attends the Academy.

During the last year we have been able to offer the Academy facilities to the local community, many of which are used on a daily basis. We are a community school in every sense of the word and see our role extending into the community and outside of the traditional Academy day.

Academically, the Academy continues to progress with all students in year eleven achieving at least five GCSEs. In addition, the pass rate of our year thirteen students in the sixth form was 100%. Exam results at all levels, particularly Maths, continue to increase year on year and we are now in a position to be able to offer more A level subjects.

At the start of every year, we set the senior team a number of targets, which we feel will provide a good indicator of progress:

- to continue to improve attendance from a very low base. Attendance is now above the national average, which is very pleasing and we are working closely with the Local Authority to improve the attendance percentage during the forthcoming year.
- to deliver improved GCSE, A level, BTEC and CVA (Value Add) scores.
- to continue to improve staff attendance. We are pleased that attendance levels are above national average and days lost continue to fall.
- to ensure that the Academy is a calm, safe and welcoming environment for all students and their families. We are continually reviewing the range of food on offer and the senior management team are tasked with ensuring that every child eats a good lunch every day. We have also introduced an after school supper club to complement our present breakfast club. In these challenging economic times it's important that the Academy provides extra levels of support for the families within our community.
- that staff conduct and performance is of the highest order and that the governing body receives a termly update.
- to offer a full range of after school clubs and enrichment activities to aid the emotional and social development of our students.
- the Academy must place itself at the heart of the community and there must be examples of the Academy's ability to transform the life choices and chances of the students and families in our local community.

So, in summary, the progress since September 2006 has been impressive. However, there is still a lot to achieve. It's important that everyone connected to the Academy continues to strive for a better future for our students.

Going Concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial Review Key Financial Performance Indicators

Most of the Trust's income is obtained from the Department for Education in the form of grants, the use of which is restricted to particular purposes. The grants received from the Department for Education during the year ended 31 August 2013 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The Trust also receives grants for fixed assets from the Department for Education. In accordance with the Charities Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP 2005), such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charged over the expected useful life of the assets concerned.

During the year ended 31 August 2013, total expenditure of £11,197,000 was covered by grant funding from the Department for Education together with other incoming resources. The excess of expenditure over income for the year (excluding restricted fixed asset funds) was £1,274,000.

At 31 August 2013 the net book value of fixed assets was £32,849,000 and movements in tangible fixed assets are shown in note 13 to the accounts. The assets were used exclusively for providing education and the associated support services to the pupils of the Trust.

Significant savings were made on salary costs in the year as a result of the Trust not staffing to the full proposed operating structure.

There were savings made on Trust costs as a result of the financial and procurement procedures that were implemented.

Financial and Risk Management Objectives and Policies

The trustees, governors and senior management completed a Corporate Risk Map Audit in 2011 which involved identifying the types of risk the Trust faces and the systems in place or that needed to be implemented to mitigate against the risks the Trust faces. The trustees have undertaken to complete a similar exercise in the first few months of operations of any new Academies that become part of the Trust

The trustees' now considers systems are in place to mitigate any of the risks identified.

Principal Risks and Uncertainties

The Corporate Risk Map Audit in 2011 identified and reviewed the following risk areas:

- Physical Assets;
- Business Continuity;
- Financial;
- Technological;
- Third Partly Liability;
- Environmental;
- Legal and Compliance;
- Market and Sector;
- Personnel;
- Political.

Reserves Policy

The Trust currently has £1,260,000 of unrestricted reserves. The trustees have decided that all unrestricted reserves will be utilised in helping the Trust achieve its objectives.

The trustees will endeavour to keep an appropriate level of GAG in reserve that it considers necessary for future operations and any capital projects or capital replacement.

The actuarial valuation of the pension scheme and the corresponding liability does not result in an immediate cash flow impact to the Trust. The trustees are confident that any liabilities can be met as they fall due.

The current level of reserves is considered to be appropriate for the Trust. The reserves policy is reviewed annually.

Investment Policy

The Trust's investments policy is consistent with its Charitable Status. Investments must always be made in accordance with written procedures adopted by the Governing Body and must always ensure that the maximum integrity of such investments. The priority for the Trust since opening and during the period of capital build and student number growth has been to have cash invested in liquid investment products that bear no risk with its bankers HSBC and Santander.

Plans for Future Periods

The Trust will strive to improve the levels of performance of its students at all levels and make efforts to ensure its students get jobs or a place in higher education once they leave. The Trust will also increase its recruitment up to the new agreed levels.

Auditor

Insofar as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by order of the board of trustees on 5 December 2013 and signed on its behalf by:

N Ward

Chair of Trustees

GOVERNANCE STATEMENT

Scope of Responsibility

As trustees we acknowledge we have overall responsibility for ensuring that Northern Schools Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the accounting officer for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Northern Schools Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees and local Governing Body of any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Multi-Academy-Trust is newly formed and the board of trustees has formally met 1 times during the year, the Governing Body of North Liverpool Academy met 3 times during the year. Attendance during the year at meetings of the board of trustees and Governing Body was as follows:

Trustee	Meetings attended	Out of a possible	
Northern Schools Trust			
N Ward	1	1	Chief Executive
Dr G Wainwright	0	1	North Liverpool Academy Chair of Governors
M Taylor	1	1	The Studio Chair of Governors
S Hughes	1	1	

The trustees are all newly appointed - June 2013

Previously North Liverpool Academy

Dr G Wainwright	3	3	Chair of Governors appointed 1 January 13
R Blanchard	2	3	Community Representative
J Corner	1	3	Employer Representative
M Taylor	2	3	Business Community Representative
R Roberts	2	2	Business Community Representative appointed 1 March 13
Prof P Redmond	1	3	University of Liverpool Representative
J Bell	1	3	Parent Representative
P Webb	3	3	Parent Representative
G Perischine	3	3	Staff Governor
E Richards	3	3	Staff Governor appointed 3 November 12
K Askew	3	3	Principal

N Ward resigned as Chair of Governors on 31 December 12.

The finance, audit and general purposes committee is a sub-committee of the main board of trustees. It helps the board oversee financial and other control and with risk management. It ensures probity and efficiency in the management of expenditure and of income from all sources.

GOVERNANCE STATEMENT (continued)

Attendance at meetings in the year was as follows;

Trustee	Meetings attended	Out of a possible
Dr G Wainwright	4	4
R Blanchard	3	4
K Askew	4	4

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in in the Trust for the year ended 31 August 2013 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The board of trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Trust's significant risks that has been in place for the year ended 31 August 2013 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

The Risk and Control Framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However the trustees have appointed R Blanchard, a governor, as responsible officer (RO).

The RO's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. On a quarterly basis, the RO reports to the board of trustees on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

The trustees and governors confirm that the RO function has been fully delivered in line with the EFA's requirements.

GOVERNANCE STATEMENT (continued)

Review of Effectiveness

- As accounting officer the principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:
- the work of the responsible officer;
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the finance and general purposes committee and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 5 December 2013 and signed on its behalf by:

N Ward

Chair of Trustees

K Askew

Accounting Officer

STATEMENT REGULARITY, PROPIETY AND COMPLIANCE

As accounting officer of Northern Schools Trust I have considered my responsibility to notify the Trust governing body and the Education Funding Agency of material irregularity, impropriety and non-compliance with EFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date.

K Askew

Accounting Officer

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who act as directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction issued by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the Education Funding Agency/Department for Education have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 5 December 2013 and signed on its behalf by:

N Ward

Chair of Trustees

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE BOARD OF TRUSTEES OF NORTHERN SCHOOLS TRUST

We have audited the accounts of Northern Schools Trust for the year ended 31 August 2013 set out on pages 17 to 35, which comprise of the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and related notes. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Accounts Direction 2013 issued by the EFA.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of Northern Schools Trust for the purposes of company law, are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the accounts

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited accounts. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on accounts

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2013 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Academies: Accounts Direction 2013 issued by the EFA

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Report for the financial year for which the accounts are prepared is consistent with the accounts.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE BOARD OF TRUSTEES OF NORTHERN SCHOOLS TRUST (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Benjamin Russell BSc ACA (Senior Statutory Auditor) for and on behalf of HBD Accountancy Services LLP

Chartered Accountants Statutory Auditor Gladstone House 2 Church Road Liverpool L15 9EG

Dated: 18 December 2013

INDEPENDENT REPORTING AUDITOR'S ASSURANCE REPORT ON REGULARITY TO NORTHERN SCHOOLS TRUST AND THE EDUCATION FUNDING AGENCY

In accordance with the terms of our engagement letter and further to the requirements of the Education Funding Agency (EFA) as included in the Academies Accounts Direction 2013, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by the Academy during the period 1 September 2012 to 31 August 2013 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Northern Schools Trust and the EFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Northern Schools Trust and the EFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the governing body and Northern Schools Trust and the EFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Northern Schools Trust's accounting officer and the reporting auditor

The accounting officer is responsible, under the requirements of Northern Schools Trust's funding agreement with the Secretary of State for Education and the Academies Financial Handbook, extant from 1 September 2012, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2013. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2012 to 31 August 2013 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies: Accounts Direction 2013 issued by the EFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

The work undertaken to draw our conclusion includes:

- Review of minutes of committees, management accounts and discussions held with key personnel;
- Evaluation of internal control procedures and reporting lines, and the implementation of such controls as were considered relevant, was checked;
- Review of financial transactions for any unusual transactions which maybe improper;
- Ensure that expenditure does not contravene the funding agreement;
- Ensure that key staff and trustees declared their interest in related parties and followed this up with discussion and testing.

NORTHERN SCHOOLS TRUST

INDEPENDENT REPORTING AUDITOR'S ASSURANCE REPORT ON REGULARITY TO NORTHERN SCHOOLS TRUST AND THE EDUCATION FUNDING AGENCY (continued)

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2012 to 31 August 2013 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Benjamin Russell BSc ACA (Senior Statutory Auditor) for and on behalf of HBD Accountancy Services LLP

Chartered Accountants Statutory Auditor Gladstone House 2 Church Road Liverpool L15 9EG

18 December 2013

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2013 (INCLUDING INCOME AND EXPENDITURE AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES)

				Restricted		
	11	nrestricted	Restricted General	Fixed Asset	Total	Total
	Notes	Funds £000	Funds £000	Funds £000	2013 £000	2012 £000
Incoming resources						
Incoming resources from generated funds:						
Activities for generating funds	2	33	-	-	33	49
Investment income	3	50	-	-	50	46
Incoming resources from charitable activit						
Funding for the Academy's educational operations	5	-	9,944	-	9,944	9,619
Other incoming resources	4	213	907	50	1,170	791
Total incoming resources		296	10,851	50	11,197	10,505
Resources expended Charitable activities: Academy trust educational operations Governance costs	7 8	397	9,271 205	2,229	11,897 205	10,830 118
Total resources expended	6	397	9,476	2,229	12,102	10,948
•	-	337	9,470		12,102	10,346
Net incoming/(outgoing) resources before transfers	е	(101)	1,375	(2,179)	(905)	(443)
Gross transfers between funds	17	-	(498)	498		
Net income/(expenditure) for the year		(101)	877	(1,681)	(905)	(443)
Other recognised gains and losses Actuarial (losses) gains on defined benefit pension schemes	_		166		166	(314)
Net movement in funds		(101)	1,043	(1,681)	(739)	(757)
Reconciliation of funds Total funds brought forward at 1 Septemb 2012	er	1,361	520	34,530	36,411	37,168
Total funds carried forward at 31 August	2013	1,260	1,563	32,849	35,672	36,411
	-					

All of the Trust's activities derive from continuing operations during the above two financial periods.

A Statement of Total Recognised Gains and Losses is not required as all gains and losses are included in the Statement of Financial Activities

BALANCE SHEETS AS AT 31 AUGUST 2013

Company Number 05067702

		Grou	ıp	Compa	any
		2013	2012	2013	2012
	Notes	£000	£000	£000	£000
Fixed assets					
Tangible assets	13	32,849	34,530	32,849	34,530
Current assets					
Debtors	15	784	738	940	738
Cash at bank and in hand		3,737	2,662	3,581	2,662
	-	4,521	3,400	4,521	3,400
Creditors: Amounts falling due within one year	16	(986)	(775)	(986)	(775)
Net current assets	_	3,535	2,625	3,535	2,625
Total assets less current liabilities		36,384	37,155	36,384	37,155
Pension scheme liability	27	(712)	(744)	(712)	(744)
Net assets including pension liability	=	35,672	36,411	35,672	36,411
Funds of the academy trust:					
Restricted income funds					
Fixed asset fund	17	32,849	34,530	32,849	34,530
General fund	17	2,275	1,264	2,275	1,264
Pension fund	17	(712)	(744)	(712)	(744)
Total restricted funds	_	34,412	35,050	34,412	35,050
Unrestricted income funds					
General fund		1,260	1,361	1,260	1,361
Total unrestricted funds	_	1,260	1,361	1,260	1,361
Total funds	_	35,672	36,411	35,672	36,411
	_	,-			/ -

The financial statements on pages 17 to 35 were approved by the trustees, and authorised for issue on 5 December 2013 and are signed on their behalf by:

N Ward

Chair of Trustees

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2013

	Notes	2013 £000	2012 £000
Net cash inflow from operating activities	21	1,573	780
Returns on investments and servicing of finance	22	50	46
Capital expenditure	23	(548)	(1,809)
Increase/(decrease) in cash in the year		1,075	(983)
Reconciliation of net cash flow to movement in net funds			
Net funds at 1 September 2012		2,662	3,645
Net funds at 31 August 2013	24	3,737	2,662

1 Accounting policies

1.1 Basis of preparation

The financial statements have been prepared under the historical cost convention in accordance with applicable United Kingdom Accounting Standards, the Charity Commission 'Statement of Recommended Practice: Accounting and Reporting by Charities' ('SORP 2005'), the Academies Accounts Direction issued by the EFA and the Companies Act 2006. A summary of the principal accounting policies, which have been applied consistently, except where noted, is set out below.

1.2 Consolidated accounts

The group financial statements consolidate the financial statements of the company and all its subsidiaries.

Subsidiaries are all entities over which the group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. Subsidiaries are fully consolidated from the date on which control is transferred to the group and are de-consolidated from the date on which control ceases.

All intra-group transactions are eliminated as part of the consolidation process. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

1.3 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

1.4 Incoming resources

All incoming resources are recognised when the academy trust has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund. Capital grants are recognised when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

1.5 Resources expended

All expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

These are costs incurred on the academy trust's educational operations.

1 Accounting policies (continued)

1.5 Resources expended (continued)

Governance costs

These include the costs attributable to the academy trust's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

All resources expended are inclusive of irrecoverable VAT.

1.6 Tangible fixed assets

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trust's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Long leasehold buildingsOver 50 yearsFixtures, fittings and equipment20% on costICT equipment25% on costMotor Vehicles25% on cost

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.7 Investments

The Trust's shareholding in the wholly owned subsidiaries is included in the balance sheet at the cost of the share capital owned. There is no readily available market value and the cost of valuation exceeds the benefit derived.

1.8 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.9 Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education Funding Agency where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency.

1 Accounting policies (continued)

1.10 Pensions Benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. As stated in Note 27, the TPS is a multi-employer scheme and the academy trust is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs. Past service costs are recognised immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period until vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses.

2 Activities for Generating Funds

-	Activities for deflerating runds	Unrestricted Funds £000	Restricted Funds £000	Total 2013 £000	Total 2012 £000
	Car park and hire of facilities	33	<u>-</u>	33	49
3	Investment income	Unrestricted Funds £000	Restricted Funds £000	Total 2013 £000	Total 2012 £000
	Bank interest received	50 50	<u>-</u>	50 50	46

4 Other incoming resources

4	Other incoming resources					
			Unrestricted	Restricted	Total	Total
			Funds	Funds	2013	2012
			£000	£000	£000	£000
	Pupil premium		-	603	603	367
	Pupil premium year 7 catch up		_	39	39	_
	Pupil premium summer camp		_	84	84	_
	Devolved formula capital grant			27	27	26
			-			_
	Bursary fund		-	19	19	51
	Sundry income		28	-	28	42
	Other grants		6	185	191	129
	Student teachers		12	-	12	22
	Student catering		108	-	108	92
	Contributions to uniforms		4	-	4	9
	Contributions to trips		55	-	55	53
			213	957	1,170	791
5	Funding for the Academy Trust's education	al operations				
			Unrestricted	Restricted	Total	Total
			Funds	Funds	2013	2012
			£000	£000	£000	£000
	DfE/EFA grants					
	- General Annual Grant (GAG) (note 2)		-	9,836	9,836	9,593
	- LEA Grants		-	6	6	2
	- Lead in costs Grant		-	102	102	-
	- Start-up Grant A		-	-	-	24
	·					
			-	9,944	9,944	9,619
6	Resources Expended					
		Staff costs		xpenditure	Total	Total
			Premises	Other Costs	2013	2012
		£000	£000	£000	£000	£000
	Trust's educational operations					
	- Direct costs	6,073	2,229	677	8,979	8,224
	- Allocated support costs	1,190	551	1,177	2,918	2,606
	• •	7,263	2,780	1,876	11,897	10,830
		7,203	2,700			
	Governance costs	_	-	205	205	118
						-
		7,263	2,780	2,059	12,102	10,948
	Net Incoming/outgoing resources for the year	ear include:				
					2013	2012
					£000	£000
	Fees payable to auditor - audit				9	7
		icos				
	- other serv	rices			6	6
	Profit/(loss) on disposal of fixed assets				-	13

7 Charitable activities – Trust's educational operations

Treaching and educational support staff costs 22 6,051 6,073 5,597 Depreciation . 2,229 2,229 2,246 Loss on sale of fixed assets . 211 211 190 Examination fees . 197 197 19 Technology costs . 197 197 19 Educational supplies . . 555 55 28 Educational supplies . . . 555 . 28 Furniture and room hire <t< th=""><th></th><th>Direct costs</th><th>Unrestricted Funds £000</th><th>Restricted Funds £000</th><th>Total 2013 £000</th><th>Total 2012 £000</th></t<>		Direct costs	Unrestricted Funds £000	Restricted Funds £000	Total 2013 £000	Total 2012 £000
Depreciation - 2,229 2,229 2,146 Loss on sale of fixed assets - - - 13 Examination fees - 197 197 9 Etanciology costs - 197 197 9 Educational suppiles 3 211 214 241 Furniture and room hire - 55 55 28 Allocated support costs Support staff costs 2 1,188 1,190 894 Severance pay costs - 17 17 20 Staff development - 101 101 131 Stard feevlopment - 267 267 296 Cleaning and waste disposal - 35 35 34 Rates and water - 35 35 34 Heat and light - 118 118 104 Insurance - 202 202 128 Security 2 <t< td=""><td></td><td></td><td>22</td><td>6 OE1</td><td>6 072</td><td>5 507</td></t<>			22	6 OE1	6 072	5 507
Loss on sale of fixed assets - - 1 1 1 1 1 1 1			22			
Examination fees - 211 211 290 Technology costs - 197 197 9 Educational supplies 3 211 214 241 Furniture and room hire - 55 55 28 2 8,954 8,979 8,224 Allocated support costs Support staff costs 2 1,188 1,190 894 Severance pay costs 2 1,188 1,190 894 Severance pay costs 2 1,188 1,190 894 Severance pay costs 2 1,188 1,190 894 Staff development - 101 101 133 Maintenance of premises and equipment - 267 267 296 Cleaning and waste disposal - 131 131 128 Heat and light - 118 118 104 Insurance - 118 118 104 Free school meals		·	-	2,229	2,229	
Technology costs			-	211	-	
Educational supplies 3 211 214 241 Furniture and room hire 2 55 55 28 25 8,954 8,979 8,224 Allocated support costs 2 1,188 1,190 894 Severance pay costs 2 1,188 1,190 894 Severance pay costs - 17 17 20 Staff development - 101 101 133 Maintenance of premises and equipment - 267 267 296 Cleaning and waste disposal - 335 35 34 Rates and water - 131 131 128 Heat and light - 118 118 104 Insurance - 202 202 202 198 Security 2 10 12 2 2 10 12 2 2 12 2 2 12 2 2 2 2 2			-			
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Support staff costs Support staff development Su						
Support staff costs 2 1,188 1,190 894 Severance pay costs - 17 17 20 Staff development - 101 101 133 Maintenance of premises and equipment - 267 267 296 Cleaning and waste disposal - 35 35 34 Rates and water - 131 131 128 Heat and light - 118 118 104 Insurance - 202 202 198 Security 2 10 12 2 Travel and visits 55 107 162 142 Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering 3 5 8 12 Uniforms 3 5 8 12		Furniture and room fine				
Support staff costs 2 1,188 1,190 894 Severance pay costs - 17 17 20 Staff development - 101 101 133 Maintenance of premises and equipment - 267 267 296 Cleaning and waste disposal - 35 35 34 Rates and water - 131 131 128 Heat and light - 118 118 104 Insurance - 202 202 198 Security 2 10 12 2 Travel and visits 55 107 162 142 Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering 3 5 8 12 Uniforms 3 5 8 12		Allocated support costs				
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Staff development - 101 101 133 Maintenance of premises and equipment - 267 267 296 Cleaning and waste disposal - 35 35 34 Rates and water - 131 131 128 Heat and light - 118 118 104 Insurance - 202 202 198 Security 2 10 12 2 Travel and visits 55 107 162 142 Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering - 18 18 12 Uniforms 3 5 8 12 Bank charges - 1 1 1 New protocol costs - 25 25 25 <t< td=""><td></td><td></td><td>_</td><td></td><td></td><td></td></t<>			_			
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Cleaning and waste disposal - 35 35 34 Rates and water - 131 131 128 Heat and light - 118 118 104 Insurance - 202 202 198 Security 2 10 12 2 Travel and visits 55 107 162 142 Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering - 18 18 12 Uniforms 3 5 8 12 Bank charges - 1 1 1 1 New protocol costs - 33 33 (31) Health and safety - 25 25 26 Other support costs - 25 25 25 26		-	_			
Rates and water - 131 131 128 Heat and light - 118 118 104 Insurance - 202 202 198 Security 2 10 12 2 Travel and visits 55 107 162 142 Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering - 18 18 12 Uniforms 3 5 8 12 Bank charges - 1 1 1 New protocol costs - 33 33 (31) Health and safety - 2 2 2 Other support costs - 25 25 25 397 11,500 11,897 10,830 Visit of the colspan="2">Visit of the cols			_			
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Insurance			_			
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Travel and visits 55 107 162 142 Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering - 18 18 12 Uniforms 3 5 8 12 Bank charges - 1 1 1 1 New protocol costs - 33 33 (31) Health and safety - 2 2 2 Other support costs - 25 25 26 372 2,546 2,918 2,606 397 11,500 11,897 10,830 8 Governance costs Unrestricted Funds						
Printing, photocopying, postage and advertising 202 186 388 441 Free school meals 108 70 178 167 Telephone - 30 30 23 Catering - 18 18 12 Uniforms 3 5 8 12 Bank charges - 1 1 1 1 New protocol costs - 33 33 (31) Health and safety - 2 2 2 4 Other support costs - 25 25 26 397 11,500 11,897 10,830 8 Governance costs Unrestricted Funds Fund		•				
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Telephone - 30 30 23 Catering - 18 18 12 Uniforms 3 5 8 12 Bank charges - 1 1 1 New protocol costs - 33 33 (31) Health and safety - 2 2 4 Other support costs - 25 25 26 372 2,546 2,918 2,606 397 11,500 11,897 10,830 8 Governance costs Vinrestricted Funds Funds Funds Punds Funds Fund						
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372 2,546 2,918 2,606			_			
8 Governance costs Unrestricted Funds Funds £000 Restricted Funds £000 Total £000 Audit fees £000 - 9 9 7 Legal and professional fees - 196 196 111		other support costs	372			
8 Governance costs Unrestricted Funds Funds £000 Restricted Funds £000 Total £000 Audit fees £000 - 9 9 7 Legal and professional fees - 196 196 111			397	11 500	11 897	10.830
Unrestricted Restricted Total Total Funds Funds 2013 2012 £000 £000 £000 £000 Audit fees - 9 9 7 Legal and professional fees - 196 196 111					11,037	10,030
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£000 £000 £000 £000 Audit fees - 9 9 7 Legal and professional fees - 196 196 111						
Legal and professional fees - 196 196 111						
		Audit fees	-	9	9	7
- 205 205 118		Legal and professional fees	-	196	196	111
			-	205	205	118

9 Staff costs

Staff costs during the period were:

	2013	2012
	£000	£000
Wages and salaries	5,985	5,439
Social security costs	453	408
Pension cost	809	625
	7,247	6,472
Supply teacher costs	16	19
	7,263	6,491

The average number of persons (including senior management team) employed by the academy trust during the year expressed as full time equivalents was as follows:

	2013	2012
	No.	No.
Teachers	128	114
Administration and support	124	117
	252	231

The number of employees whose emoluments fell within the following bands was:

	2013 No.	2012 No.
£60,001 to £70,000	3	1
£70,001 to £80,000	-	2
£80,001 to £90,000	1	1
£90,001 to £100,000	1	-
£100,001 to £110,000	1	-
£120,001 to £130,000	-	1
£150,001 to £160,000	1	-

Five of the above employees participated in the Teachers' Pension Scheme. During the year ended 31 August 2013, pension contributions for these staff amounted to £54,934 (2012: £38,641). The other employees participated in the Local Government Pension Scheme, pension contributions amounted to £13,563 (2012: £12,400).

10 Central Services

The academy trust has provided the following central services to its academies during the year:

- human resources
- financial services

No charges were made for these services in the year.

11 Trustees' remuneration and expenses

Principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of Principal and staff and not in respect of their services as governors. Other governors did not receive any payments, other than expenses, from the academy trust in respect of their role as trustees. The value of trustee's remuneration was as follows:

N Ward (Chief Executive) £30,000-£40,000 (2012: £nil)

K Askew (Principal of North Liverpool Academy) £150,000-£160,000 (2012: £140,000-£150,000)

S Hughes (Director of Finance) £20,000-£30,000 (2012: £nil)

Up to the formation of the Multi-Academy Trust the value of staff governor's remuneration was as follows:

G Perischine (Staff) £20,000-£30,000 (2012:£20,000-£30,000)

E Richards (Staff) £20,000-£30,000 (2012:£nil)

During the year ended 31 August 2013, travel and subsistence expenses totalling £1,682 (2012 - £1,122) were reimbursed to 1 governor (2012 – 1).

12 Trustees' and officers' insurance

In accordance with normal commercial practice the Trust has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Trust business. The insurance provides cover up to £5,000,000 on any one claim and the cost for the year ended 31 August 2013 was £12,752 (2012: £12,752).

The cost of this insurance is included in the total insurance cost.

13 Tangible fixed assets (group and company)

	Leasehold property	Assets under	Computer equipment	Furniture and	Motor vehicles	Total
		construction	5000	equipment	5000	0000
Cost	£000	£000	£000	£000	£000	£000
	22.067	004	2.460	2.042	C2	44 225
At 1 September 2012	33,067	994	3,169	3,943	62	41,235
Additions	51	298	167	32	-	548
Disposals	-	-	(30)	-	(16)	(46)
Transfers	1,292	(1,292)	-	-	-	-
At 31 August 2013	34,410	-	3,306	3,975	46	41,737
Depreciation						
At 1 September 2012	1,952	-	2,330	2,396	27	6,705
Charge for the year	673	-	778	767	11	2,229
Disposals			(30)		(16)	(46)
At 31 August 2013	2,625	<u> </u>	3,078	3,163	22	8,888
Net book values						
At 31 August 2013	31,785		228	812	24	32,849
At 31 August 2012	31,115	994	839	1,547	35	34,530

14 Investments in subsidiaries

100% of the issued share capital of NW Academy Services Limited was transferred to the academy trust on 17 June 2013.

The following is a summary of the financial statements of NW Academy Services Limited for the year ended 31 August 2013 which have been included in the consolidated financial statements. NW Academy Services Limited did not trade during the period of ownership.

The £1 share capital equalled the net assets of the company at 31 August 2013.

15 Debtors

	Group		Company	
	2013	2012	2013	2012
	£000	£000	£000	£000
Trade debtors	24	114	180	114
VAT recoverable	149	335	149	335
Other debtors	135	3	135	3
Prepayments and accrued income	476	286	476	286
	784	738	940	738
6 Creditors (group and company)				
			2013	2012

16

	2013 £000	2012 £000
Trade creditors	568	429
Taxation and social security	152	136
Pension	102	86
Other creditors	5	11
Accruals and deferred income	159	113
	986	775

Deferred income

£000
36
61
(36)
61

Deferred income held at 31 August 2013 relates to amounts received for the devolved formula capital grant, the Bursary fund, rates relief in the year to 31 August 2013 but which relate to the periods after this date.

2013

17 Funds

	Balance at 1 September 2012	Incoming resources	Resources expended	Gains, losses and transfers	Balance at 31 August 2013
	£000	£000	£000	£000	£000
Restricted general funds					
General Annual Grant (GAG)	887	9,836	(8,087)	(498)	2,138
Start-up grants	200	-	(200)	-	-
Other DfE grants	177	899	(939)	-	137
Other grants	-	111	(111)	-	-
LEA grants	-	6	(6)	-	-
Pension reserve	(744)			32	(712)
	520	10,852	(9,343)	(466)	1,563
Restricted fixed asset fund					
Capital grant	30,973	-	(1,999)	-	28,975
Capital expenditure from GAG	2,723	-	(176)	498	3,045
Other	834	50	(54)	-	830
	34,530	50	(2,229)	498	32,849
Total restricted funds	35,050	10,902	(11,572)	32	34,412
Unrestricted funds					
Unrestricted funds	1,361	296	(397)	-	1,260
Total unrestricted funds	1,361	296	(397)		1,260
Total funds	36,411	11,198	(11,969)	32	35,672

The specific purposes for which the funds of each Academy are to be applied are as follows:

The General Annual Grant (GAG) is used to meet the day to day working capital commitments of the Trust. Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2013.

The Start Up Grant is used to meet the costs of purchasing basic stock and teaching materials, the transitional costs and the diseconomies of scale arising on opening of an Academy.

The other DfE/EFA grants is made up of amounts received for pupil premium, devolved formula capital and the bursary fund.

The Local Education Authority grants are used to meet the day to day working capital commitments of the Trust.

The pension fund relates to the Trust's share of the deficit of the Local Government Pension Scheme (note 27)

The capital grant has been used to fund the costs to date of the new school building and certain computer equipment.

17 Funds (continued)

Analysis of academies by fund balance

Fund balances at 31 August were allocated as follows:

					Total £000
North Liverpool Academy					3,504
The Studio					31
Total before fixed assets and pension reserve					3,535
Restricted fixed asset fund					32,849
Pension reserve					(712)
Total					35,672
ε	Teaching and educational support staff costs	Other support staff costs	Educational supplies	Other costs (excluding depreciation)	Total
	£000	£000	£000	£000	£000
North Liverpool Academy	6,023	1,183	677	1,918	9,801
The Studio	50	7		15_	72
Academy Trust	6,073	1,190	677	1,933	9,873

18 Analysis of net assets between funds

	Restricted			
	Unrestricted Funds £000	Restricted Funds £000	Fixed Asset Funds £000	Total Funds £000
Tangible fixed assets	-	-	32,849	32,849
Current assets	1,260	3,261	-	4,521
Current liabilities	-	(986)	-	(986)
Pension scheme liability	-	(712)	-	(712)
Total net assets	1,260	1,563	32,849	35,672

19 Capital commitments

There are no capital commitments contracted for but not provided in the financial statements.

20 Financial commitments

The academy trust has no annual commitments under non-cancellable operating leases.

21 Reconciliation of consolidated operating (deficit)/surplus to net cash inflow from operating activities

		2013 £000	2012 £000
Net income		(905)	(443)
Depreciation (note 13)		2,229	2,146
(Loss)/profit on disposal of tangible fixed assets		-	15
Interest receivable (note 4)		(50)	(46)
FRS17 pension cost less contributions payable		124	-
FRS17 pension finance cost		10	-
(Increase)/decrease in debtors		(46)	(441)
Increase/(decrease) in creditors		211	(451)
Net cash inflow from operating activities		1,573	780
22 Returns on investments and servicing of finance			
		2013	2012
		£000	£000
Interest received		50	46
Net cash inflow from returns on investment and servicing of finance		50	46
23 Capital expenditure and financial investment			
		2013	2012
		£000	£000
Purchase of tangible fixed assets		(548)	(1,809)
Net cash outflow from capital expenditure and financial investment		(548)	(1,809)
24 Analysis to changes in net funds			
	At 1 September	Cash flows	At 31
	2012		August 2013
	£000	£000	£000
Cash in hand and at bank	2,662	1,075	3,737
	2,662	1,075	3,737

25 Contingent liabilities

During the period of the Funding Agreement, in the event of the sale or disposal by other means of any assets for which a Government capital grant was received, the Trust is required either to re-invest the proceeds or to repay the EFA the same proportion of the proceeds of the sale or disposal as equates with the proportion of the original cost met by the Secretary of State.

Upon termination of the Funding Agreement, whether as a result of the Secretary of State or the Trust serving notice, the Trust shall repay to the Secretary of State sums determined by reference to:

- (a) the value, at the time, of the Trust's sites and premises and other assets held for the purpose of the Trust: and
- (b) the extent to which expenditure incurred in providing those assets was met by payments by the Secretary of State under the Funding Agreement.

26 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being would up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

27 Pension and similar obligations

The Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by The Merseyside Pension Fund. Both are defined-benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2004 and of the LGPS 31 March 2010.

Contributions amounting to £101,973 (2012: £86,370) were payable to the schemes at 31 August and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010). These regulations apply to teachers in schools that are maintained by local authorities and other educational establishments, including academies, in England and Wales. In addition teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and from 1 January 2007 automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

The Teachers' Pension budgeting and valuation account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act (1972) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a "pay as you go" basis – these contributions along with those made by employers are credited to the Exchequer under arrangements governed by the above Act.

The Teachers' Pensions Regulations require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pensions' increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

Valuation of the Teachers' Pension Scheme

At the last valuation, the contribution rate to be paid into the TPS was assessed in two parts. First, a standard contribution rate (SCR) was determined. This is the contribution, expressed as a percentage of the salaries of teachers and lecturers in service or entering service during the period over which the contribution rate applies, which if it were paid over the entire active service of these teachers and lecturers would broadly defray the cost of benefits payable in respect of that service. Secondly, a supplementary contribution is payable if, as a result of the actuarial review, it is found that accumulated liabilities of the Account for benefits to past and present teachers, are not fully covered by standard contributions to be paid in future and by the notional fund built up from past contributions. The total contribution rate payable is the sum of the SCR and the supplementary contribution rate.

The last valuation of the TPS related to the period 1 April 2001 to 31 March 2004. The Government Actuary's report of October 2006 revealed that the total liabilities of the Scheme (pensions in payment and the estimated cost of future benefits) amounted to £166,500 million. The value of the assets (estimated future contributions together with the proceeds from the notional investments held at that valuation date) was £163,240 million. The assumed real rate of return was 3.5% in excess of prices and 2% in excess of earnings. The rate of real earnings growth was assumed to be 1.5%. The assumed gross rate of return was 6.5%. From 1 January 2007, the SCR was assessed at 19.75%, and the supplementary contribution rate was assessed to be 0.75% (to balance assets and liabilities as required by the regulations within 15 years). This resulted in a total contribution rate of 20.5%, which translated into an employee contribution rate of 6.4% and employer contribution rate of 14.1% payable.

27 Pension and similar obligations (continued)

Teachers' Pension Scheme (continued)

Actuarial scheme valuations are dependent on assumptions about the value of future costs, the design of benefits and many other factors. Many of these assumptions are being considered as part of the work on the reformed TPS, as set out below. Scheme valuations therefore remain suspended. The Public Service Pensions Bill, which is being debated in the House of Commons, provides for future scheme valuations to be conducted in accordance with Treasury directions. The timing for the next valuation has still to be determined, but it is likely to be before the reformed schemes are introduced in 2015.

Teachers' Pension scheme changes

Lord Hutton published his final report in March 2011 and made recommendations about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation and Ministers engaged in extensive discussions with trade unions and other representative bodies on reform of the TPS. Those discussions concluded on 9 March 2012 and the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall just outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by 2014-15. The increases were to be phased in from April 2012 on a 40:80:100% basis.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multiemployer pension scheme. The Trust is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the Trust has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined-contribution scheme. The Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2013 was £222,975, of which employer's contributions totalled £137,362 and employees' contributions totalled £85,612. The agreed contribution rates for future years are 10 per cent for employers and 5.5 -7.5 per cent for employees.

Principal actuarial assumptions

	2013	2012
Rate of increase in salaries	3.90%	3.80%
Rate of increase for pensions in payment / inflation	2.40%	2.30%
Discount rate for scheme liabilities	4.60%	4.50%
Inflation assumption (CPI)	2.40%	2.30%
Commutation of pensions to lump sums	50.00%	50.00%

2012

2012

27 Pension and similar obligations (continued)

Local Government Pension Scheme (continued)

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2013	2012
Retiring today		
Males	21.8	21.8
Females	24.7	24.6
Retiring in 20 years		
Males	23.7	23.6
Females	26.6	26.5

The Trust's share of the assets and liabilities in the scheme and the expected rates of return were:

	Expected return at 31 Aug 13 %	Fair value at 31 Aug 13 £000	Expected return at 31 Aug 12 %	Fair value at 31 Aug 12 £000
Equities	7.0%	1,473	7.0%	1,217
Government bonds	3.4%	393	2.5%	329
Other bonds	4.4%	67	3.4%	82
Property	5.7%	217	6.0%	179
Cash/liquidity	0.5%	52	0.5%	41
Other	7.0%	386	7.5%	210
Total market value of assets Present value of scheme		2,588		2,058
liabilities - funded		(3,300)		(2,802)
Deficit in the scheme		(712)		(744)
The actual return on scheme assets was £290,000 (2012:	£144,000).			

Amounts recognised in the statement of financial activities

	£000	£000
Current service cost (net of employee contributions)	281	215
Total operating charge	281	215
Analysis of pension finance income/(costs)		
Expected return on pension scheme assets	124	116
Interest on pension liabilities	(134)	(126)
Pension finance income / (costs)	(10)	(10)

The actuarial gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 17 is a £712,000 loss (2012: £744,000 loss).

2012

2013

27 Pension and similar obligations (continued)

Local Government Pension Scheme (continued)

Movements in the present value of defined benefit obligations were as follows:

	2013	2012
	£000	£000
At 1 September	2,802	2,364
Current service cost	281	215
Interest cost	134	126
Employee contributions	97	87
Actuarial (gain)/loss	-	263
Benefits paid	(14)	(253)
At 31 August	3,300	2,802
Movements in the fair value of Trust's share of scheme assets:		
	2013	2012
	£000	£000
At 1 September	2,058	1,934
Expected return on assets	124	116
Actuarial gains / (losses)	166	28
Employer contributions	157	146
Employee contributions	97	87
Benefits paid	(14)	(253)
At 31 August	2,588	2,058

The estimated value of employer contributions for the year ended 31 August 2014 is £157,000.

The five-year history of experience adjustments is as follows:

	2013	2012	2011	2010	2009
	£000	£000	£000	£000	£000
Present value of defined benefit obligations Fair value of share of scheme assets Deficit in the scheme	(3,330)	(2,802)	(2,364)	(2,017)	(1,709)
	2,588	2,058	1,934	1,346	1,112
	(712)	(744)	(430)	(671)	(587)
Experience adjustments on share of scheme assets Experience adjustments on scheme liabilities	166	- 28	(142) 311	- 53	- (124)

28 Related party transactions

Owing to the nature of the Trust's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procurement procedures.

North Liverpool Academy received a £50,000 grant from The NLA Trust in the year.

Before its transfer into the Trust, the Trust recharged wages totalling £220,898 to North West Academy Services Limited, a company related by common control. On consolidation there is no balance due to the Trust at the balance sheet date.

As sponsor of Liverpool Life Sciences UTC The trust recharged wages totalling £103,166 and made payments on behalf of the company of £132,954. £132,954 was due to be repaid at the balance sheet date. The trust also received £28,641 in relation to project management for setting up of Liverpool Life Sciences UTC.

During the year M Hughes, a relation of S Hughes, provided building maintenance totalling £24,399 during the year. The balance due to M Hughes at the balance sheet date was £8,365. All transactions were made at arm's length.