

CURRICULUM VITAE

1. **Surname** **Barker**
2. **First names:** **Paul**
3. **Date of birth:** **12 July 1953**
4. **Nationality:** **British**
5. **Civil status:** **Married**
6. **Education:**

Institution	Diplomas obtained
Oxford University, St. Anthony's College, UK 1974 – 1977	DPhil Candidate (incl. 10 months residence at the Leningrad State University, USSR)
Oxford University, University College 1971 – 1974	BA, MA Russian Language and Literature

7. **Language skills:** Scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
English	1	1	1
Russian	1	2	2
French	2	3	4
Spanish	2	3	3

8. **Membership of professional bodies:**

9. **Other skills:** (e.g. Computer literacy, etc.)

Computer Skills: Spreadsheet, word-processing, presentations and digital camera

10. **Present position:** Free-lance Consultant

11. **Years within the firm:**

12. **Key qualifications:**

- International economic, financial and energy consultant, with over 20 years of senior advisory and management assignments to his credit, and with hands-on practical experience of working in Russia, the other CIS states, Eastern Europe, the EU and the Arab world.
- Specialist in IFI post-evaluation for both public and private sector operations, for programme and project lending, for investment and technical assistance activities. Four years full-time employment as Senior Evaluation Officer at the EBRD, with evaluation assignments for DFC for EIB, EC-Phare, IADB and AfDB straddling this engagement. Familiarity with work of DAC and ECG on creating evaluation consistency across IFIs via both methodological approach and rating systems
- Particular interest and experience in analysing development assistance delivery mechanisms (particularly for SMEs), optimising and balancing resource efficiency, disbursement and control.
- Keen awareness of EU agenda items – Single Market, enlargement and regional development, energy and environment – gained from advisory and consultancy work in both private and public sector, and through employment at EBRD with its environment mandate,

its strategy to assist EU enlargement, and its focus on municipal utilities, energy efficiency and SME projects.

13. Specific experience in the region (EU-27) :

Country	Brief Description
Austria	2004 – 2009 Senior Strategic Advisor, Centrex Europe Energy & Gas AG, Vienna, reporting on all EU issues (particularly energy and environment)
Bulgaria	1994 Analysis of general legislative, administrative and economic framework for enterprise development. Special emphasis on the role of foreign direct investment and of possible OECD donor initiatives to stimulate private sector activity 1996 Re-design of EC-Phare SME line of credit
Czech Republic	2001 Full post-evaluation report on EBRD's pre-privatisation equity investment in Ceska Sporitelna, the Czech savings bank 1997 Advise to Czech central bank on establishment of a set of key economic indicators
Estonia	1998-2000 Full post-evaluation reports on EBRD's investments in Maapank and Hansabanka
Germany	2004-2010 Senior Strategic Advisor, Gazprom Germania GmbH, Berlin, responsible for EU energy legislation and emissions trading activity 2012 Post-evaluation of EIB Structural Programme Loan to Land Brandenburg
Hungary	1997 Institutional analysis of Hungarian intermediaries in EC-Phare Environmental Loan Programme 2000 Full post-evaluation report of EBRD's investment in Winterthur's Hungarian life and non-life insurance companies
Latvia	1996 Mid-term evaluation of EC-Phare financed bank twinning programmes in Savings Bank of Latvia and Unibanka
Lithuania	1997 Mid-term evaluation of EC-Phare finance bank twinning programmes in Lithuanian Agricultural Bank and Lithuanian Savings Bank
Poland	2001 Full post-evaluation report of EBRD's investment in Winterthur's Polish life and non-life insurance companies 2011 Post-evaluation of EIB Structural Programme Loan to Mazovia
Romania	1996 Participated in the operational review of the Banca Agricola of Romania. 1999 Post-evaluation of EBRD's Municipal Utilities Development Programme
Slovakia	2011 Post-evaluation of EIB Structural Programme Loan to Slovakia

14. Professional experience:

Dates	Location	Company & Reference	Position	Description
October 2011 – September 2012	Luxembourg Potsdam, Germany Bratislava, Slovakia Warsaw, Poland	European Investment Bank (through contract with DFC SA) S. Richards, Senior Evaluation Officer s.richards@eib.org	Team Leader, DFC Evaluation Team	Led project for EIB Evaluation Department , covering 7 in-depth reports on Structural Programme Loans to Mazovia, Slovakia, Brandenburg, Lazio, Cyprus, Hungary and South Moravia. Authored reports on Slovakia and Brandenburg and wrote synthesis study covering common issues arising from all 7 reports; also edited and re-drafted the 5 other reports.
September 2004- November 2010	Berlin, Germany Vienna, Austria London, UK	Gazprom Germania GmbH, Hartmut Schult, Project Manager, Hartmut.schult@gazprom-germania.de Centrex Europe Energy & Gas, Vienna, Austria John F. Skinner, ex-CEO, jfskinner@hotmail.com Wingas Storage UK Ltd, London, UK Fraser Ashman, Company Secretary fraser.ashman@wingas-storage.com	Senior Strategic Advisor and Business Working Committee shareholder representative	Within these three direct or indirect subsidiaries of Russian Gazprom Export was responsible for detailed briefings on all aspects of EU policy, strategy and legislation, particularly with respect to energy, environment and competition, but also touching on general principles of Single Market, enlargement and regional development. Advised on sales, diversification and acquisition strategies within EU, drawing on in-depth proprietary research into energy legislation, EU-wide gas infrastructure investment, worldwide LNG trade and pricing trends and liquefaction and re-gasification plant new builds. Thoroughly researched the UN and EU emissions trading systems and formulated policy proposals for adoption in Russia. Hands-on involvement in developing emissions reduction projects in Georgia and Azerbaijan. Also acted as shareholder representative on business committee of UK joint venture looking to develop underground gas storage facility.
July-September 2004	Tunis, Tunisia and Lagos and Port Harcourt, Nigeria	African Development Bank (through contract with DFC SA) Robert Wilson, DFC robertw@bcn.thedfcgroup.com	Senior Evaluation Expert, Team Member	Evaluation of Lines of Credit for Private Sector Development. Participated in the initial visit to AfDB headquarters, providing major input into a standardised methodological approach to be adopted in assessing 10 FI intermediaries in 8 beneficiary countries, and in formulating a questionnaire sent to participating banks and beneficiary companies prior to field missions. Undertook evaluation of participating banks in Nigeria.

March 1998 to January 2002	London, UK	European Bank for Reconstruction and Development (EBRD) Dr W. Keenan, Senior Evaluation Officer keenanw@ebrd.com	Senior Evaluation Officer	Principal officer in charge of post-evaluation of the European Bank's projects in the financial sector (including private pension provision and capital markets development) and in assistance programmes to medium, small and micro enterprises. Responsible for synthesis studies evaluating the European Bank's overall effectiveness in these areas of intervention/investment as well as for individual in-depth reports on the outcomes of particular projects and technical assistance programmes in all sectors, including municipal utilities development and energy efficiency. Evaluated several projects where EBRD combined efforts with other assistance initiatives of EC-Phare, EC-Tacis, World Bank. Communicated lessons learned from past projects at Board level presentations, through management workshops and in individual consultations with bankers. Contributed fully in internal discussion on harmonising rating methodologies and scores, on identifying 'transition impact' indicators, and on design of self-evaluation and post-evaluation reporting formats.
October 1996 to January 1998	Washington DC, USA	DFC International Inc José Luis Mombrú joselm@bcn.thedfcgroup.com	President	From October 1996 responsible for the incorporation and establishment of DFC's third permanent office after Barcelona and London. Additional tasks, over those carried out in London, included management of the Group's marketing of Washington-based institutions (eg World Bank, IADB, US government), career development of US-based staff, IT organisation throughout the Group. Operational assignments involved work in the following countries: Jordan, Latvia, Lithuania, Venezuela, Hungary, Czech Republic, Russia, Bahrain. These assignments are covered in accompanying document on DFC's experience. Five of them were interim or post- evaluation exercises.
1994 to 1998	London, UK	DFC Ltd José Luis Mombrú joselm@bcn.thedfcgroup.com	Senior Manager	Senior consultancy and managerial input to international development assistance programmes in the area of banking sector development and small and medium scale enterprise (SME) promotion and financing. Marketed and managed development finance consultancy assignments and teams (up to 12 people) in numerous recipient countries in Eastern Europe, Asia and Africa. Acquired close familiarity with contracting and operating parameters of European Commission-Tacis programme, European Commission-Phare programme, World Bank, European Bank for Reconstruction and Development. Also devised several courses for bankers on correspondent banking principles, credit procedures, marketing and general management. Provided main economic input to a major comparative study of European and international pension systems for one of Spain's leading commercial banks.

Dates	Location	Company	Position	Description
1986 to 1994	London, UK	Paul Barker Associates	Principal	Assignments included: evaluation of banking systems and investment opportunities in India, Pakistan, Tunisia, Yemen and Angola; development of new banking product strategies and profiles (marketing, profitability and risk criteria etc.); design and negotiation of new term lending and borrowing lines; regular consultancy and report writing for various prime clients on global banking and energy issues and on major oil producing countries' economies (particularly Saudi Arabia and other GCC states). After 1991 Paul Barker began to revive his interest in the former USSR, producing consultancy papers (with expert input from Russian research institutions) on the likely shape of the Central Asian republics' economies and on the future of Russian-Kazakhstan economic and political ties.
1982 to 1985	Manama, Bahrain	ALUBAF Arab International Bank	Chief Economist and Vice President	Member of senior management team responsible for set up and establishment of new high-profile offshore commercial bank. Specific responsibilities comprised: country risk analysis and setting of country limits on a global basis; voting member of Head Office Credit Committee; international capital and energy markets forecasting; bank analyst and correspondent banking functions (including setting Treasury dealing limits); assistance to CEO in preparing policy papers on administrative and organisational matters, and in investigating geographical expansion and acquisition opportunities.
1977 to 1982	London, UK	Freelance	Consultant	Principal activities comprised corporate consultancy work for Finnmap, Speerplan, Shell, IBM, BP and CIBC and the publication of regular economic and energy reports for the Economist Intelligence Unit. Work involved economic forecasts and planning for agencies working in Saudi Arabia and Libya. Also contractual work for various Middle East magazines - <i>Events</i> , <i>Middle East Newsletter</i> , <i>Saudi Arabia Newsletter</i> , <i>Arabia</i> , <i>8 Days</i> , <i>The Middle East</i> . In 1982 was founding editor and principle contributor to the <i>Arab Banking and Finance Handbook</i> , published out of Bahrain, and wrote influential monograph on Saudi Arabia.

15. **Other relevant information** (eg, Publications)