

This checklist has been created to help businesses consider the changes that Brexit may bring to your firm, and to help business planning at both operational and Board levels.

The UK's impending departure from the European Union will bring change for businesses of every size and sector.

While some companies are already planning for the challenges and opportunities ahead, Chambers of Commerce believe that all firms not just those directly and immediately affected - should be undertaking a Brexit 'health check', and a broader test of existing business plans. Time spent thinking through the changes that Brexit may bring to your firm could yield real dividends in future.

While the final settlement between the UK and the European Union is still to be negotiated, there are steps that businesses of all sizes can take now to start planning ahead. Recent Chamber surveys have asked:

- businesses?
- them?

Have you checked to see if your sector is included in the planning notices issued by the UK Government and European Commission? Find more at www.gov.uk/government/collections/how-to-prepare-if-the-uk-leaves-the-eu-with-no-deal & www.ec.europa.eu/info/brexit/brexit-preparedness/preparedness-notices_en

This checklist has been prepared in response to the findings, which suggest that a significant number of firms are either watching and waiting - or taking no action at all. We hope you find it useful as a basis for business planning at both operational and Board level.

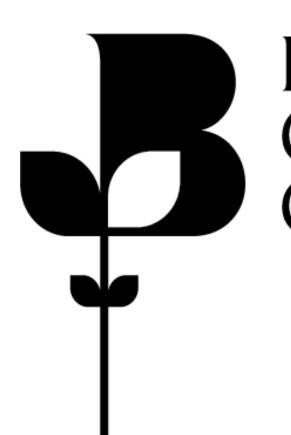
Your firm doesn't have to navigate Brexit alone. Contact your local accredited Chamber of Commerce to find out how your Chamber can support you.

BUSINESS BREXIT CHECKLIST

• Have you / your management team devoted time to considering the potential consequences of Brexit - direct or indirect - on your

• If you have one, have you consulted with your Board of Directors on Brexit – or scheduled an opportunity to do so? • Have you mapped your supplier and customer base - and considered how changes in the UK-EU trade relationship could affect





British Chambers of Commerce

WORKFORCE

AREA

Workforce and future skills needs

CONTEXT

There will be changes to how EU nationals register in the UK. EU nation and their family members who have lif in the UK for at least five years by 31 December 2020 can apply for UK Set Status. Those who have been here for less than 5 years, can apply for Pre-Settled status until they meet the full criteria

If you employ non-British or non-Irish workers from elsewhere in the EU, the UK Government has issued guidance their present and future immigration status.

Future staffing requirements

Further ahead, there will be changes to the UK's immigration regime. The Brit Chambers of Commerce is advising the Home Office on this, using feedback from across the UK Chamber Network

TO CONSIDER/TAKE ACTION

nals lived	take to register as an EU citizen working in the UK? What labour?		
ttled or	The Home Office has published an Employer Toolkit which Settlement Scheme, information and materials with which families: www.gov.uk/government/publications/eu-settle		
/ /	What can you do to support staff applying for the EU Set further information and regular email updates from the H www.gov.uk/guidance/status-of-eu-nationals-in-the-uk-v		
on	The UK's EU Settlement Scheme will be open between M staff can sign up for email updates: www.gov.uk/settled-		
	Information on the rights of EU citizens in the event of no www.gov.uk/government/publications/policy-paper-on- brexit		
to tish he	What will be your skills and labour needs over the next for someone from outside the UK? What steps will you need different arrangements (remote working) be feasible for		
ſk.	Consider how your future travel to the EU for the servici may be affected. Check the non-EEA visa requirements f www.gov.uk/foreign-travel-advice. Eg. non-EEA Busines a Standard Visa which involves fees and processing time		
	If you transfer staff between businesses in your group, o restrictions may apply. Current non-EEA Intra Company sponsorship arrangements, with regulatory and record k		

Y/N

What percentage of your UK workforce is from the EU27? Do your staff know the next steps to take to register as an EU citizen working in the UK? What can you do to help retain skills and

ch covers the key details of the EU th to support affected staff and their ement-scheme-employer-toolkit

ttlement Scheme? Signpost them to lome Office: what-you-need-to-know

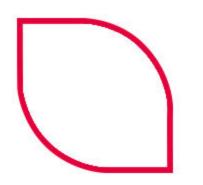
larch 2019 and 30 June 2021 and your status-eu-citizens-families

o deal can be found here: •citizens-rights-in-the-event-of-no-deal-

few years? Will you need to hire ed to take to hire them? Could r your business?

ing of contracts or other purposes for the country you are visiting: ess visitors to the UK currently require e: www.gov.uk/standard-visitor-visa.

If you transfer staff between businesses in your group, or run a graduate training scheme, restrictions may apply. Current non-EEA Intra Company Transfers fall under the UK's Tier 2 sponsorship arrangements, with regulatory and record keeping requirements for employers: www.gov.uk/uk-visa-sponsorship-employers.



CROSS - BORDER TRADE

AREA

CONTEXT

UK/EU customs checks

As a 'third country', UK exporters to the EU after Brexit may in future be required to make customs declarations.

Your Local Accredited Chamber can give you access to detailed advice on goods trade

TO CONSIDER/TAKE ACTION

What customs procedures do you comply with for trade with non-EU markets? Are you ready, if the need arises, to apply these to imports from or exports to the EU?

HMRC has published an information pack to help businesses plan ahead plan for the contingency of a 'no deal' EU Exit. The pack includes guidance on how Customs and Excise could be affected and actions to take now. Information is split by topic and audience, and flowcharts. Future editions of this pack will include information from other government departments responsible for policies that will impact trade at the border. The links in this Checklist will be updated once this these updates are published: www.gov.uk/government/publications/partnership-pack-preparing-for-a-no-deal-eu-exit

To register for the HMRC's EU Exit update service for future guidance and updates: on GOV.UK, search for 'HMRC videos, webinars and email alerts', click to register to get business help and education emails, enter your email and select 'EU Exit'.

See the UK Government's technical notice on trading with the EU if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/trading-with-the-eu-iftheres-no-brexit-deal

See the UK Government's technical notice on exporting controlled goods if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/exporting-controlled-goodsif-theres-no-brexit-deal



Potential delays at UK/EU border

With potential customs checks between the UK and the EU, there may be delays at the border.

CONTEXT

Tariffs on UK-EU trade

The British Chambers of Commerce has been advocating for zero tariffs on trade between the UK and the EU after Brexit.

However, businesses should consider the potential impact of a situation where there are tariffs between the UK and the EU – based on the EU Most Favoured Nation (MFN) tariff (which applies to countries that do not have a special agreement with the EU).

TO CONSIDER/TAKE ACTION

The potential of customs checks to cause delays at the border will depend on how new policies are implemented in practice: customs checks are typically risk-based rather than universal. As yet there no details on how enforcement might be executed in practice.

How resilient is your supply chain to potential border delays? Do any contracts you have include penalties for late delivery? You may want to discuss with your logistics provider whether you would require new arrangements.

Do you need to increase your inventory and/or buy additional storage space?

Do you know the HS codes (international classification system) for your products? Do you know the EU MFN tariff that is applicable for your product?

If the UK and the EU do not reach an agreement that removes all tariffs, what would the impact of the MFN tariff be on your cost base?

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UK Government technical notice on trading with the EU if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/trading-with-the-eu-if-theres-no-brexit-deal

UK Government technical notice on classifying your goods in the UK Trade Tariff if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/classifying-yourgoods-in-the-uk-trade-tariff-if-theres-no-brexit-deal

UK Government technical notice on trade remedies if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/trade-remedies-if-theres-no-brexit-deal



Rules of Origin in UK-EU trade Even if the UK has a zero-tariff trade agreement with the EU, companies will need to prove that their product is of UK origin to benefit from this (usually, this means that 50-55% of the product has to be locally sourced). The exact terms of these rules between the UK and the EU are yet to be negotiated.

EU trade agreements with third countries The UK Government has indicated its intention to secure the benefits of existing EU trade agreements with or countries. However, businesses may to consider a scenario where the terr were to change and preferential trad terms are no longer available.

Customs facilitations, reliefs etc

There are a number of duty relief schemes available to UK businesses. may be worthwhile for your business consider applying for these. There is a trusted trader scheme – Authorised Economic Operator (AEO) – that may relevant to you if your supply chain a takes part in it. Please speak to your Chamber to learn more about these.

CONTEXT

TO CONSIDER/TAKE ACTION

//	If you are a supplier, has your customer asked you to p your content? Would you be able to provide it if asked
t	If you buy your components from local suppliers, have audit of where they source their materials?
	UK Government technical notices on EU FTAs if there's www.gov.uk/government/publications/existing-free-tr deal
s other need ms de	Do you import or export using lower duty rates ('prefer- trade agreements? How might changes to, or the ending you?
	If you are supplying to a partner in the EU who is export there is an agreement, please be aware that EU firms ha only (not UK) content to be able to benefit from lower t way for you to mitigate this.
It s to also d also local	Do you plan to apply for additional customs relief or tru Read more about them at www.gov.uk/duty-relief-for-in & www.gov.uk/guidance/authorised-economic-operato



provide proof of where you source

you thought about conducting an

s no Brexit withdrawal agreement: rade-agreements-if-theres-no-brexit-

rences') provided by the EU's existing Ig of, these preferential rates impact

rting to a third country with which ave been encouraged to look for EUtariff rates. Consider if there is any

usted trader schemes from HMRC? mports-and-exports pr-certification

CONTEXT

Customs/ export training

Incoterms

TO CONSIDER/TAKE ACTION

Do you have a member of staff knowledgeable in customs and export? Would it be valuable to train a member of staff in this area? Chambers are able to provide both ongoing support and relevant training.

Are you familiar with INCOTERMS? Knowing the International Terms and Conditions of Service will help you set the right contract terms to reflect potential changes of status (becoming an exporter/importer) once the UK leaves the EU.





Import VAT

With the UK's exit from the EU, in the event of no deal, the UK will introduce postponed accounting – the same system that is currently in place for intra-EU trade. This means that there will be no need to pay VAT at the border; the only change caused by Brexit on VAT will be on parcels valued up to and including £135.

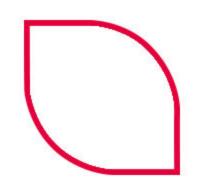
CONTEXT

VAT registration in the EU

If you trade in goods and decide to hold stock in an EU country for supply to your EU customers, you will need to register for VAT in that country. Dependant on the country where your stock is, you may also be required to appoint a Fiscal Representative who is jointly liable for any VAT you may owe.

TO CONSIDER/TAKE ACTION HMRC has published an information pack to help businesses plan ahead plan for the contingency of a 'no deal' EU Exit. The pack includes guidance on how VAT could be affected and actions to take now. Information is split by topic and audience, and flowcharts. Future editions of this pack will include information from other government departments responsible for policies that will impact trade at the border. The links in this Checklist will be updated once this these updates are published: www.gov.uk/government/publications/partnershippack-preparing-for-a-no-deal-eu-exit UK Government technical notice on VAT for businesses if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/vat-for-businesses-if-theres-no-brexitdeal Do you know which country would be best suited to support your supply chain to EU customers/suppliers? Do you have access to bank guarantees required by Fiscal Representatives? Does your business model allow enough margin to absorb the increased costs these new processes will bring? HMRC has published an information pack to help businesses plan ahead for the contingency of a 'no deal' EU Exit. The pack includes guidance on how VAT could be affected and actions to take now. Information is split by topic and audience, and flowcharts. Future editions of this pack will include information from other government departments responsible for policies that will impact trade at the border. The links in this Checklist will be updated once this these updates are published: www.gov.uk/government/publications/partnership-packpreparing-for-a-no-deal-eu-exit UK Government technical notice on VAT for businesses if there's no Brexit withdrawal agreement: www.gov.uk/government/publications/vat-for-businesses-if-theres-no-brexitdeal





CURRENCY/INTELLECTUAL PROPERTY/CONTRACTS

AREA	CONTEXT	TO CONSIDER/TAKE ACTION
Currency risk	The months following the EU referendum saw significant currency volatility – this may occur in future.	What currency are you being paid in? Have you considered currency movements, and how this might affect existing a Chamber can give you recommendations for mitigating th
Intellectual Property	It is unclear whether trademarks registered in the EU would be applicable to the UK in the future.	Do you own any Intellectual Property rights? Have you co IP advisors on how to protect your intellectual property a UK Government technical notices on intellectual property agreement have been published on these topics: Copyright if there's no Brexit deal: www.gov.uk/government no-brexit-deal Exhaustion of intellectual property rights if there's no Breat www.gov.uk/government/publications/exhaustion-of-intel brexit-deal Patents if there's no Brexit deal: www.gov.uk/government brexit-deal Trade marks and designs if there's no Brexit deal: www.gov.uk/government/publications/exhaustion-of-intellectual Dote marks and designs if there's no Brexit deal: www.gov.uk/government/publications/exhaustion-of-intellectual Dote marks and designs if there's no Brexit deal: www.gov.gov.gov.gov.gov.gov.gov.gov.gov.gov
<section-header></section-header>	Some of the terms in existing contracts may no longer be relevant post Brexit, or may raise legal or practical questions in future.	Do your contracts refer to any terms that should be review EU? Do they make references to the UK being a member of rely on EU regulation applicable to contractual arrangeme UK Government technical notice on civil legal cases if the agreement: www.gov.uk/government/publications/handle countries-if-theres-no-brexit-deal

red the possibility of further and future contracts? Your local these risks.

contacted trademark bodies / solicitors / after March 2019?

Y/N

ty if there's no Brexit withdrawal

ment/publications/copyright-if-theres-

rexit deal: tellectual-property-rights-if-theres-no-

nt/publications/patents-if-theres-no-

gov.uk/government/publications/trade-

iewed in light of the UK leaving the r state/to the EU? Does your contract nents?

nere's no Brexit withdrawal dling-civil-legal-cases-that-involve-eu-



CONTEXT

EU regulatory regime

Across a number of sectors and regulatory areas, the UK Government has expressed its intention to mainta status quo arrangements for obtainir. licences to trade with the EU, and for domestic compliance and enforcement. In the event that a Brey withdrawal deal is agreed, it remains unclear whether UK regulators would be able to provide licences for the EU market after the transition period; it also unclear if notified bodies in the will be able to conduct conformity assessment checks destined for the market. In the event of a 'no deal Brexit', firms may need to comply w new licence requirements and change to their competent regulatory authority.

TO CONSIDER/TAKE ACTION

	Which regulatory agencies do you work with? What				
ot .	with separate UK and EU regulators in the future?				
ain	UK Government Brexit technical notices on regulation h				
ng r	on obvernment brexit technical notices of regulation n				
	Transport				
xit	Farming and fishing				
5	Energy				
d	Medicines and medical equipment				
U	Veterinary medicines				
is	Satellites and space				
UK	Seafaring				
EU	And for these cross-cutting regulatory issues:				
vith	Meeting business regulations				
ges	Labelling products and making them safe				
	Personal data and consumer rights				
	Protecting the environment				
	You can find these technical notices at: www.gov.uk/go prepare-if-the-uk-leaves-the-eu-with-no-deal				



eps might you need to take to comply

nave been published for these sectors:

overnment/collections/how-to-

CONTEXT

Competition policy and state aid

After leaving the EU the role of polici and ensuring fair competition in UK markets (including state aid) will fully transfer to British regulators and agencies. This could result in differences to the current approach – for instance on approvals for mergers and acquisitions.

TO CONSIDER/TAKE ACTION

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The Competition and Markets Authority (CMA) has published a notice on its role after Brexit www.gov.uk/government/collections/cmas-role-after-brexit

If there is no Brexit withdrawal agreement before March 2019, the government has developed a 'no deal' competition Statutory Instrument (SI):

Mergers: if the European Commission has issued a decision on or before 29 March 2019 (unless the decision is annulled, in full or in part, following an appeal), the UK has no jurisdiction.

State aid: the government is expected to pass secondary legislation which will transpose EU state aid rules into UK law and provide for the CMA to take on its new state aid role, following which they will publish further details on how this function will operate.

Antitrust: After the UK's exit from the EU, the CMA will no longer have jurisdiction to apply anti-competitive agreements including cartels or on abuse of dominance.

Y/N

