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MAKING METRICS MATTER TAKING MEASUREMENT MAINSTREAM

amec INTERNATIONAL SUMMIT ON MEASUREMENT

LONDON 15-16 JUNE 2016

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Brand To Cash

Measuring Marketing's Impact Across the Customer Journey



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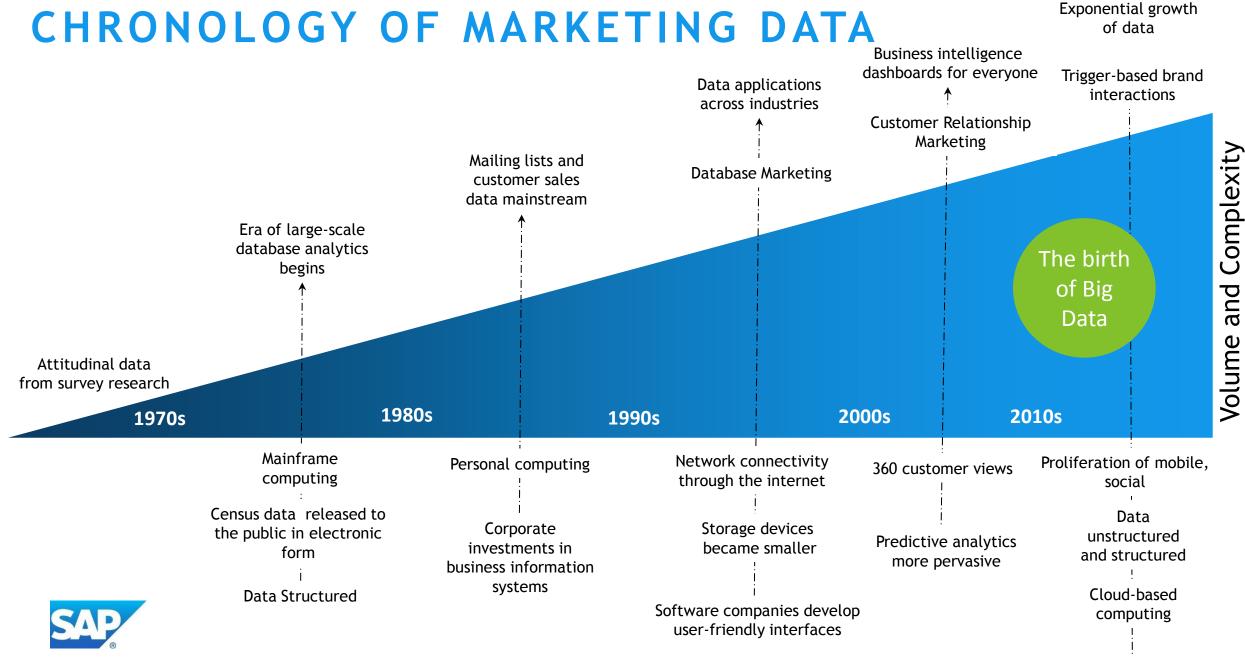
Measuring Marketing's Impact Across The Customer Journey



AGENDA

- 1. Proliferation of marketing data
- 2. Defining and measuring success along the customer journey
- 3. Telling a story with data
- 4. Key learnings





War for talent

CURRENT TRENDS IN BIG DATA

Organizations are awash with data

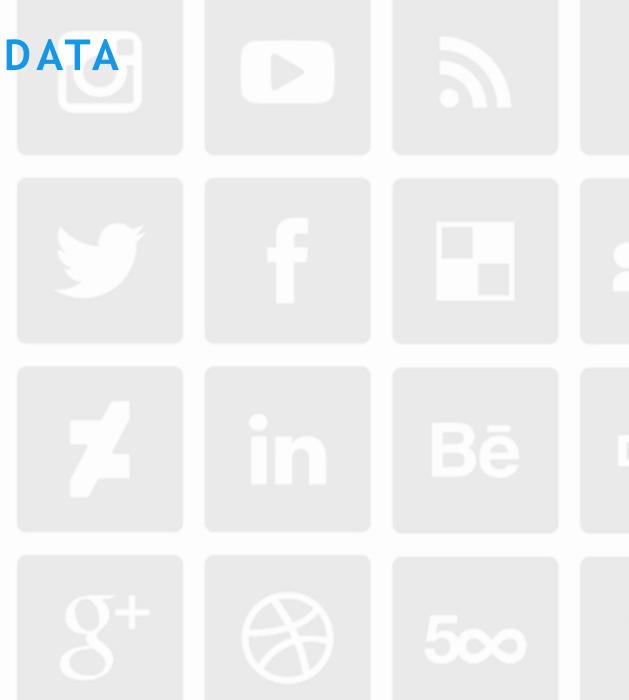
• By 2020, we will generate 40 Zettabaytes of data (40 Trillion GBs) per IDC

Every minute we generate

- More than 204 million e-mail messages
- Over 2 million Google search queries
- 48 hours of new YouTube videos
- 684K bits of content shared on Facebook
- 100K + tweets

As the demand for big data grows, so does the demand for the talent necessary to make sense of it.

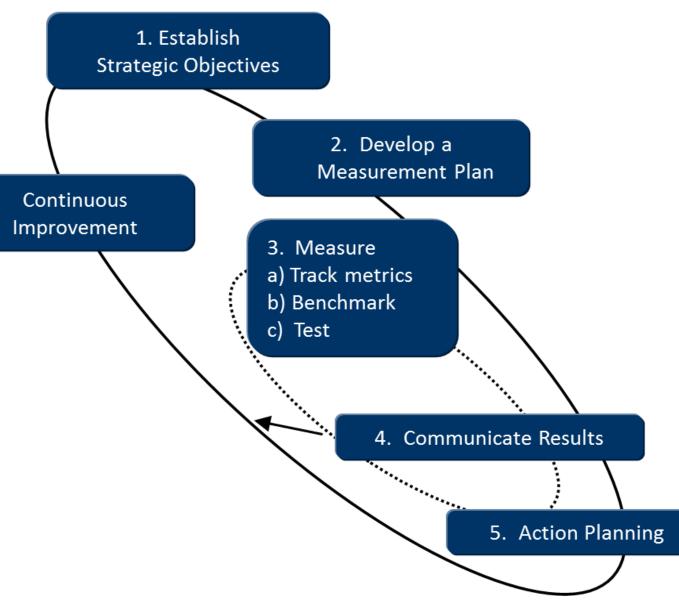




"The universe is made of stories, not atoms." - Muriel Rukeyser, poet -

OUR PROCESS FOR MAKING METRICS MATTER

- Analytics is more than measurement or tools
- Analytics is a platform for delivering insights that drive actions for meeting strategic objectives and continuous improvement
- Helps answer the following questions:
 - How are we achieving against goals?
 - What worked? What didn't? Why?
 - What are the recommendations for the business?
 - How can we be better in the future?



OUR CHALLENGE

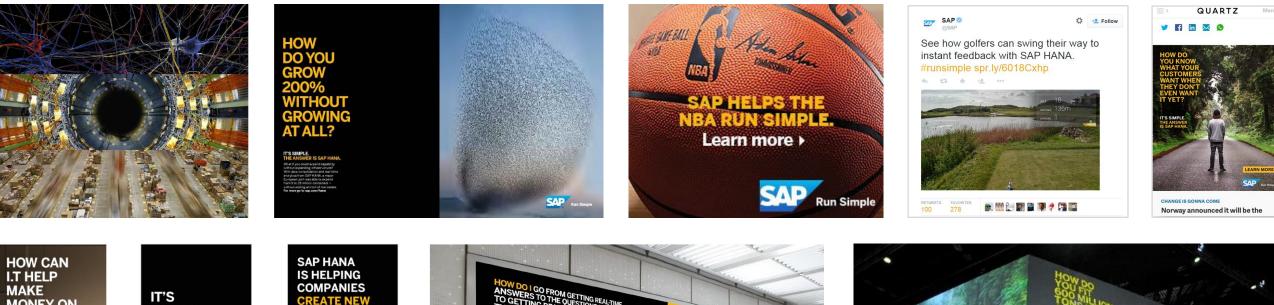
Launch of the Run Simple global advertising campaign required a measurement approach that could <u>quantify results for the corporation</u>, both strategically and operationally.

The Run Simple campaign introduced SAP as the brand that simplifies business operations.



RUN SIMPLE CREATIVE ASSETS

Run Simple translated into 14 languages in 29 markets and ran across 24 TV networks, 28 airports, 32 magazines, 60 digital publishers, 120 articles in key outlets, yielding 4.2B+ awareness exposures for the campaign.







SEE HOW







1. ESTABLISH STRATEGIC OBJECTIVES: RUN SIMPLE CAMPAIGN OBJECTIVE & KPIs

Campaign overall objective: Drive awareness and demand for SAP HANA through Run Simple Messaging.

Key Performance Indicators (KPIs) included:

Perception KPIs

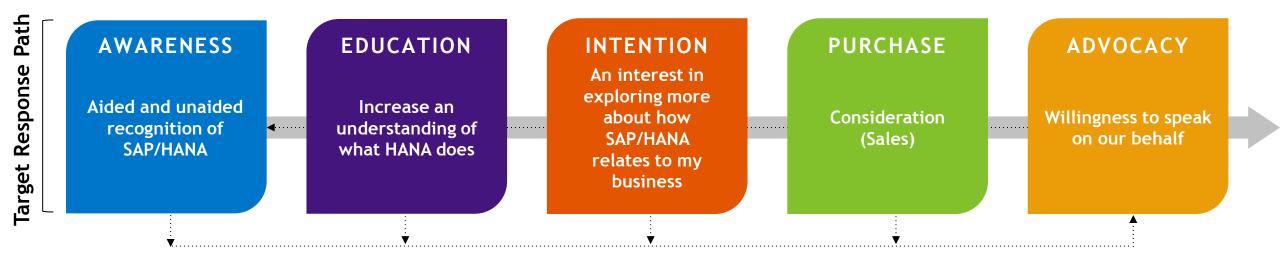
- % YoY increase in earned brand mentions in social media
- % YoY increase in purchase consideration for SAP

Portfolio KPIs

- % YoY increase in:
 - » Leads
 - » Pipeline build
 - » Software license revenue/cloud bookings



2. DEVELOP A MEASUREMENT PLAN: ALIGNED TO THE TARGETED CUSTOMER RESPONSE PATH





2. DEVELOP A MEASUREMENT PLAN: GUIDING PRINCIPLES

- Provides:
 - Assessment of campaign success
 - Identification of best practices and opportunities for improvement
 - Performance relative to benchmarks
 - Alignment to the customer journey, media plan, and channel strategy
- Customer journey stage defined as:
 - Awareness, Education, Intention, Purchase, Advocacy
- Performance measures included:
 - Digital metrics
 - Social media monitoring
 - Brand health
 - Media coverage
 - Demand generation performance



2. DEVELOP A MEASUREMENT PLAN: DEFINE OPERATIONAL METRICS/SOURCES FOR EACH PHASE

Target Response Path	AWARENESS Aided and unaided recognition of SAP/HANA				
Measures	PAID • Competitive Media Spe • Total Impressions	OWNED nd • Website Visits • Organic Social Post Impressions • Email Open Rate	 Net promoter Social media Brand Recall 	volume, SOV	COMPARISON TYPES • Industry benchmarks • Pre/post campaign • Monthly benchmarks • Quarterly benchmarks • YOY benchmarks
	_				

3. MEASURE

Give special emphasis to measuring operational performance through the customer journey

Benchmark Types:

- Industry Average
- Pre/Post Campaign
- Competitive



Organic Social Post Impres	sions (Sprinl	kir)			Paid Media P	erformance				Discover.SAP.com/H	ANA Metrics	
Organic Social Impressions											Bounce Rate	
Organic Social Impressions		Organic Social Po	ost Impressions			Clic	k-Through Rate by Cha	annel vs. Goal		Phase 2	Phase 1 Benchmark	% Point Difference
	2.5MM	2.3MM			Search				Search Benchmark	83%	80%	20/
	2.0MM	-							=======================================	03%	00%	-3%
	1.5MM				1.00% Video Benchmark			Avg. Page Views per Visit				
2.6MM	1.0MM								= 0.49%	Phase 2	Phase 1 Benchmark	% Difference
2.01111	0.5MM		0.	.3MM	Mobile Tablet				Benchmark = 0,29%	1.27	1.09	17%
	0.0MM	Tuittee	1.10	ledle	0.10%			Video			Avg. Time on Site per Vis	
		Twitter	LI	nkedin					Desktop & Video Banner Benchmark	Phase 2	Phase 1 Benchmark	% Difference
Run Simple Video Avg. Completion				Desktop		Video Companion Banner = 0.07%			4.04	0.40	200/	
Video	Views	Avg. % View	Benchmark (SAP YouTube)	% Point Diff.						4:24	3:12	32%
Run SAP. Run Simple. (2:00)	775	57%	64%	-7%	0.01%						Video Completion Rate	
SAP HANA Living Business (1:00)	664	74%	74%	0%	N29	N21	6/p	- MA	61/1 ⁰	Video View	s Video C	ompletion Rate
SAP HANA Living Business (0:30)	304	79%	78%	1%	UK.	<u>b</u> .		ŋ.	۰ <u>۵</u> .	6,375		28%



3. MEASURE

Key Performance Indicators inspected during monthly business reviews

			Data as of 1/	18/2016 - 2015 Results	 Revenue & Boo 	ings attainment based on	ADRM Forecast			
ww										
Purchase % Consideration %	Achiev	Earned Brand Mentions	% Achiev	Leads	% YoY	Pipeline Coverage	Rev Attainment	% YoY	Bookings Attainment	% Yo\
37% •	93%	2.943.918	• 94%	31.536	• 25%	• 2,9	• 103%	• 21%	• 109%	42%
Perception				Demand Generation Pipeline Healt		Pipeline Health	Revenue		Bookings	
Perception <> SAP Brand>			Demand Ger	neration	Pipeline Health	Revenu Big Bet and Big Hits		Bookings		



4. COMMUNICATE RESULTS: MEASUREMENT PLAN RESULTS SHARED MID-CAMPAIGN & CAMPAIGN WRAP UP

"There are early indicators that our campaign is driving sales!

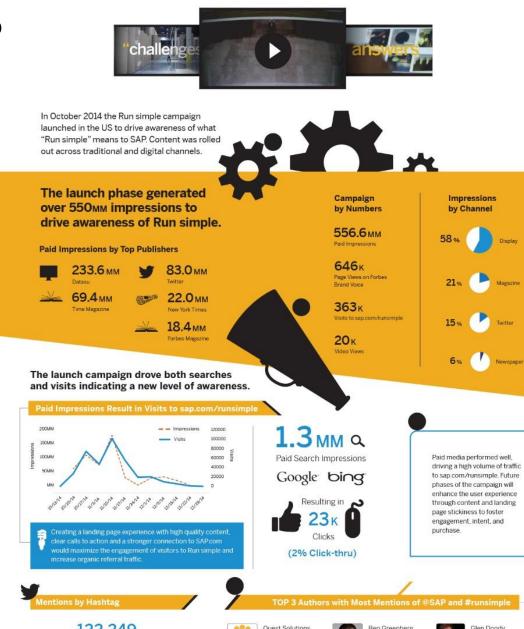
Through optimizations we doubled our engagement rate through content optimizations and testing strategies"

Infographic for sharing results helped us express what was important and taught audience how to think about brand measurement



Run simple Launch Phase Results

Primary Objective: Use paid media to create awareness for new positioning





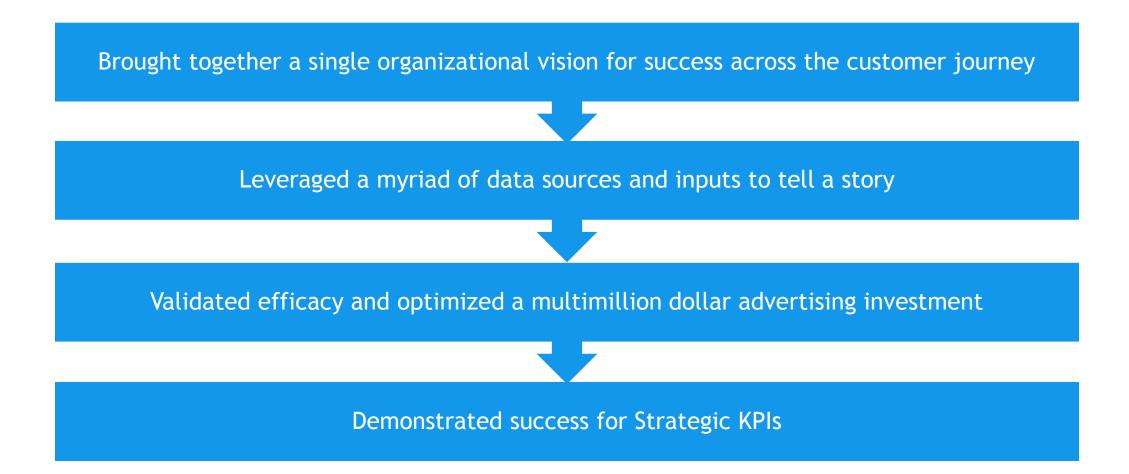
KEY LEARNINGS

- 1. Involve the right people
- 2. Define objectives and success up-front
- 3. Proactive vs. reactive approach
- 4. Identify the right operational metrics, sources, and comparative benchmarks
- 5. Be consistent, Analyze, Optimize
- 6. Visualize, Excite the Audience, Keep Learning
- 7. Tell a story
- 8. Have some fun!



SUMMARY

The SAP measurement program changed the landscape for the organization.





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