

PUBLICATION OF TAX STRATEGY

Containerships UK Ltd

INTRODUCTION

This document sets out the policy and approach to dealing with tax risk and conducting tax affairs. Periodically this document is to be reviewed by the Group Tax Department and any amendments will be agreed by the Board of Directors. It is effective for the year ending 31st December 2019.

Containerships UK Ltd is a primary logistics provider operating a multimodal network and managing customers' supply chains. The company focusses on intra-European routes utilising ships (both owned and time-chartered) and supports the modal shift from road to more environmentally friendly seaborne services.

Our Board is committed to being a responsible taxpayer, being transparent and straightforward on all tax matters. We recognise the duty to protect shareholder value by controlling and managing our tax liabilities, whilst acting responsibly and with integrity in overall dealings with the tax authorities. We take our obligation of corporate governance and risk management seriously and ensure that, across the wide range of taxes we deal with, we have met all our continuing tax obligations.

As a large business and employer Containerships UK Ltd accounts for and pays a wide range of taxes including Corporation Tax, VAT, and PAYE income tax and National Insurance for our employees. The profits incurred by Containerships UK Ltd are taxable according to UK Corporation Tax. We are committed to ensuring we pay the right amount of tax in the UK when it falls due. Our tax strategy is designed to ensure that all the UK tax compliance and obligations of payment are met.

Our strategy has the following key components:

- Tax Objective
- Tax Policy
- Tax Risk Management Framework

TAX OBJECTIVE

Key tax objectives for Containerships UK Ltd are

1. To pay all the legally required taxes due and fully comply with all tax legislations in which jurisdictions it operates
2. To safeguard the group's reputation as a responsible taxpayer

TAX POLICIES

The Group's approach to governance and risk helps define the key tax objectives to be achieved by Containerships UK Ltd. Below is a number of principles outlined by the Board of Directors which it is committed to for a sustainable Tax policy:

- **Calculation and Payment of taxes, tax returns and other tax obligations**
 - Taxes should be calculated correctly and in accordance to the law, otherwise estimated based on reasonable forecasts, and paid when they fall due
 - Statutory tax returns should also be review for correctness, contain accurate information and filled when due
 - All other tax obligations for the group should be fully complied with at the local entity
- **Managing and controlling tax liabilities**
 - Ordinary commercial transactions should be structured with clear and unambiguous legislative support, so that tax liabilities are controlled and minimised
 - Tax structuring that might reasonably be expected to have a negative impact on the group's reputation will not be considered
 - Any tax structure which could generate a saving or increase the risk of the organisation will require Board approval and sign off of the appropriate tax, legal and accounting departments
- **Dealing with Tax Authorities**

Containerships UK Limited aim to have an open relationship with HMRC

 - We aim to be open, helpful and transparent in all our dealings with HMRC
 - Any errors or mistakes in tax returns will be fully disclosed and notified to HMRC as soon as practicable.

TAX RISK MANAGEMENT FRAMEWORK

The Groups code of conduct requires all employees to make decision that are ethical and in line with Group values as well as legal. Given the UK's relatively low corporation tax rate in comparison with the rates of tax in other regions in which the group operates, there is very little focus on tax planning in the sense of avoiding or reducing UK Taxation. Containerships UK manages tax risk by reviewing and developing appropriate controls to mitigate the risk of errors and by seeking the support of its parent tax department and appropriately qualified reputable external advisors to assist in arriving at the correct tax treatment for items in returns to be filed with HMRC.

Containerships UK Ltd is an entity within the CMA CGM Group and regards this publication of this tax strategy as complying with the duty under paragraph 22 (2) Schedule 19 Finance Act 2016 to publish a tax strategy for the year ended 31 December 2019.