

Gen (Ret) Alfred M. Gray, Jr., USMC MG (Ret) Charles R. Henry Class of 1974

Class of 1983 (DCS)

COL (Ret) Gregory C. Camp Class of 1989



Class of 1971

# **2014 Outstanding Alums**



Class of 2007



Major General Almantas Leika, Lithuania Class of 2006 (DDE)

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General Othmar Commenda, Austria Class of 1996



Brigadier General Ismail Fathalli, Tunisia Class of 2004

**New International Fellows Hall of Fame Inductees** 

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Mission of the Army War College Foundation ENRICH . . . . the College's academic environment, **ENHANCE**.....research and outreach,

FOSTER ... . . . .fraternity among alumni, **ENCOURAGE** . . excellence in faculty and students, FNSURE... . . . . preparation of outstanding leaders for the U.S. military, other government agencies, and

our international allies.

# Message from the Chairman

Greetings to all USAWC graduates and friends of the Foundation,

Our Board of Trustees had a wonderful Spring meeting in Huntsville, Alabama, March 17-19, 2015. We were welcomed to the Huntsville/ Redstone community by GEN Dennis L. Via, RES '99, CG of Army

Materiel Command (AMC), our senior graduate in that area. He and his wife Linda joined us and 187 graduates and friends of the College

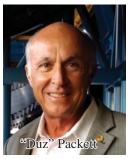
for our Alumni Dinner at the U.S. Space and Rocket Center, the largest gathering we've had outside Washington, DC. LTG (Ret) Dennis L. Benchoff, RES '83 and one of our Trustees, was a former DCG of AMC so it was a very special reunion for him and his wife Barbara to be back with so many AMC friends.



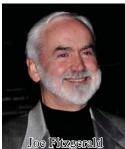
GEN and Mrs. Via and LTG (Ret) and Mrs. Benchoff.

We also owe special thanks to our Huntsville

Trustee and his wife, MG (Ret) "Duz" and Ululani Packett, USAWCF '93, COL (Ret) Ron Ouellette, RES '93, & former FAC, and Mr. Joe Fitzgerald, NSS '04, Civilian Aide to the SECARMY for Northern Alabama, for helping us plan every step of the way. Ms. Kris McBride, President of the Redstone-Huntsville Chapter of AUSA, and Dr. Deborah Barnhart of the Space and Rocket Center made that beautiful venue possible for us. Dr. Lance Betros, Provost of the U.S. Army War College, traveled from Carlisle to represent the Commandant for a great update on College academics and activities. A big thanks to all who attended.









Our last day in Huntsville was spent at Redstone Arsenal seeing how USAWC graduates and Fellows are serving. This helps Trustees see how leaders use their senior education to face complex challenges of national security every day. For example, Mr. John B. Nerger, RES '94, and other graduates on the AMC Staff, provided invaluable information on supporting forces worldwide. COLD. Brian Byers, RES '14, Deputy Director of the Aviation and Missile Research Development and Engineering Command (AMRDEC), provided a "hands on" look at the Prototype Integration Center and the Software Engineering Directorate. There were many other organizations with great USAWC graduates, but we simply could not visit them all.



Thanks always to the College Public Affairs Office and the Photo Lab for their continued support through many courtesy photos and features.

LTG (Ret) Thomas G. Rhame, RES'81, Chairman of the Board



## From MG Bill Rapp, 50th Commandant

May 1, 2015

What an important time to be at the U.S. Army War College! Developing both strategic leaders <u>and</u> ideas has never been so vital to our Army and I am pleased to report that the faculty, staff, and students of all USAWC entities are making an impact on both missions. We are closing in on the National Security Seminar week and the graduations of both Classes of 2015. Warmer weather and completions of both comprehensive oral exams and the Strategy Research Papers have brought smiles and a renewed bounce in the step of our resident class students!

My priorities for the past eleven months have centered largely on ensuring that the development of both leaders and ideas are equally valued and impactful on our Army and nation. Our efforts to connect the intellectual energy and creative thinking of the Army War College to the needs of the Army and Joint Force are timely and relevant. You can be justifiably proud of your team at Carlisle Barracks!

I firmly believe that we are the gold standard for strategic leader education and development. During one week in March, over 1100 students were concurrently studying to be more effective in their evolving strategic roles. In addition to the on-going Resident, Distance, and Fellows programs, two general officer courses and the Basic Strategic Art Program course were in session. Each course is a positive opportunity to impact on the Chief of Staff's number one priority of leader development! Kudos to Dr. Richard Lacquement and his team in the School of Strategic Landpower as well as COL Matt Dawson and his team at the Center for Strategic Leadership and Development (CSLD) for their hard work and effectiveness. In a capability that only we have, Dr. Tom Williams and his team have set the standard for developing leader self-awareness and resiliency.

COL Doug Mastriano's leadership of the USAWC-wide Russia Studies Project and the recent release of a thought-provoking monograph by Lenny Wong and Steve Gerras are but two pieces of recently published scholarship that demonstrate your Army War College is making a difference. **Ideas matter** and our quality of thought coupled with a willingness to examine sensitive strategic issues are assisting positive change. Over the past six months, Dr. Doug Lovelace and his team at the Strategic Studies Institute and USAWC Press have published over 45 pieces of scholarship and

expanded available on-line content. I encourage every member of the alumni to visit, download, and use these resources. Our premier faculty, such as Dr. Tami Biddle, recently published in highly-respected external venues, such as the *Royal United Services Institute Journal*. Getting our ideas out to a wider audience and being part of the important discussions on strategy throughout the Army, think tank world, and academia is how we continue to make a difference.

Developing strategic leaders and ideas invaluable to the Army and the nation is also a focus of the Army Heritage and Education Center (AHEC) and the Peacekeeping and Stability Operations Institute (PKSOI). What gems we have in both of those organizations! COL Rick Harney and his AHEC team are simultaneously remarkable ambassadors for the Army and preservers and distributers of history. You may not know it, but AHEC hosts over 170,000 visitors a year! With a quiet profile and significant importance, COL Dan Pinnell and his PKSOI team research, build, coordinate, and document how the Joint Force and even the United Nations does the vital work of peacekeeping, stability operations, and humanitarian relief. The historians at AHEC and staff of PKSOI continue to not only develop important ideas, but teach and influence strategic leaders and participate actively in conferences and war games here at CSLD and abroad.

I am humbled to be part of this team and the mission here. In addition to the great work that goes into producing leaders and ideas, I am also proud that Carlisle Barracks is a great place to live, work, and raise a family. LTC Kim Peeples and the Garrison team do amazing work each day to make that a reality.

At a recent community information forum, several of the family members of students expressed to me their sentiments that Carlisle Barracks is the single friendliest community in which they have ever been stationed. I could not agree more! Developing strategic leaders <u>and</u> ideas is vital work and your Army War College remains engaged every day in shaping the future strategic environment. STRENGTH AND WISDOM!

ARMY SPRONG! Wungo



# International Fellows Hall of Fame

Since our Fall 2014 magazine, four International Fellows have been welcomed into the USAWC International Fellows Hall of Fame, including the first female International Fellow (IF) at USAWC and the first Distance Education Program inductee. Each enjoyed reunions with seminar-mates, sponsors, faculty members, and other friends and colleagues. Each expressed appreciation for the role of the College in helping frame and tackle strategic issues at the international level, and for the productive partnerships that have endured. There are now 56 in the USAWC IF Hall of Fame.



Major General Kristin Lund, Norway, Class of 2007, inducted on February 17, 2015.

Maj Gen Lund with Seminar 4-mates, BG and Mrs. Paul M. Nakasone and Ruth Nelson, widow of COL Peter S. Nelson, who died unexpectedly in 2010.



Major General Almantas Leika, Lithuania, Class of 2006 (DDE), inducted on March 17, 2015.

**Maj Gen Leika** reflected on his USAWC education with current students, faculty, and friends.



Maj Gen Leika with members of the Pennsylvania National Guard who have a special relationship with Lithuania as its U.S. state partner. L-R: BrigGen Anthony J. Carrelli, Dep AG Air, BG George M. Schwartz, RES '10, Asst. AG, Maj Gen Leika, MG James R. Joseph, RES '98, Acting AG, CSM Michael Gundrum, Sr. Enlisted Advisor, and BG Timothy J Hilty, RES '05, Asst. AG.

Congratulations to all!



**Maj Gen Lund** with IF Office staff, Mr. Albert Cobb, Mr. Kevin Bremer, COL John Burbank, Director, and Mr. Emilio Montanez.



General Othmar Commenda, Austria, Class of 1996, inducted on April 14, 2015.

**GEN** and **Mrs. Commenda** in the IF Hall of Fame with MG Rapp.



**Brig Gen** and **Mrs. Fathalli** with the new USAWC Deputy Commandant for International Affairs, Amb. Daniel L. Shields and his wife Sangeeta.

Brigadier General Ismail Fathalli, Tunisia, Class of 2004, inducted on April 14, 2015.

**Brig Gen Fathalli** accepts his IF Hall of Fame certificate in Bliss Hall from MG Rapp.



MG Rapp escorts **GEN Commenda** (right) and **Brig Gen Fathalli** (left) through the Hall of Flags enroute to Wil Washcoe Auditorium, the current site of the IF Hall of Fame.

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# utstanding Alums 201

As part of the celebration of the USAWC "birthday," with its legacy of educating and developing strategic leaders beginning 113 years ago, four outstanding Army War College grads were honored December 8, 2014 for their continued service after retirement. MG William E. Rapp, 50th Commandant,

hosted the ceremony and emphasized that service does not end when you take off the uniform. He noted that these four exceptional officers took their talents and energies to new levels after their military service, dedicating themselves to multiple communities and making our nation better for their efforts.

The Outstanding Alumni \ Program began in 1996 as a way to recognize graduates who contributed in some substantial way after their retirement from government service through community or volunteer service. The Army War College Foundation is proud to sponsor this program.



## Gen (Ret) Alfred M. Gray, Jr., USMC USAWC Class of 1974; Retired 1991

Last military assignment: 29th Commandant, U.S. Marine Corps

Examples of "retirement" service: Chairman, Semper Fi Fund and its America's Fund, helping all Services with family support, adaptive housing, adaptive transportation, specialized equipment, education and career transitioning, rehabilitative

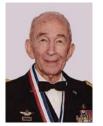
sports programs, and more; Founder, Alfred M. Gray Research Center; Trustee, Chairman of the Board, and Chairman Emeritus, American Military University/American Public University System; Chancellor, Marine Military Academy; Director, Marine Corps Law Enforcement Foundation; Chairman, Marine Youth Fitness Foundation; Chairman of the Board of Regents and Senior Fellow, Potomac Institute for Policy Studies; Numerous other leadership roles, including in American Defense Systems, Inc.; Columbia Group; Norwich University Board of Trustees; Marine Corps Association; 2nd Marine Division Association, Khe Sanh Veterans, Inc.; and Marine Corps League.



## MG (Ret) Charles R. "Chuck" Henry, USA USAWC Class of 1983 (DCS); Retired 1993

Last military assignment: Commander, Defense Contract Management Command, and concurrently, the Army's first Competition Advocate General Examples of "retirement" service: Director of Washington-based Procurement Round Table, non-profit group of former federal acquisition and procurement officials to improve processes and make

recommendations to the Executive and Legislative Branches; President of the Veterans Corporation, non-profit organization to promote veteran entrepreneurial activities; Honorary Colonel and Honorary Colonel Emeritus of the Quartermaster Regiment; Lecturer at Army Logistics University and Defense Systems Management College; Founder of Henry Scholarship Program, Quartermaster Foundation; Member, National Academy of Sciences study group on circuit board technology; Member, Army Science Board; Past Presidential Appointee, Committee for Purchases for the Blind and Severely Handicapped; and Member, National Defense Industrial Association.



MG (Ret) McNair was honored in absentia due to illness.

## MG (Ret) Carl H. McNair, Jr., USA USAWC Class of 1971; Retired 1987

Last military assignment: Deputy Chief of Staff for Combat Developments and Chief of Staff, U.S. Army Training and Doctrine Command

Examples of "retirement" service: Non-profit Boards and Foundations, including the Fairfax County Chamber of Commerce; Easter Seals of the Greater Washington Region; Shippensburg University Alumni Association; Army Historical Foundation; Army Aviation Museum Foundation; Past President

of the West Point Society of DC; Army Aviation Association of America and its Scholarship Foundation; Washington Chapter of National Defense Industrial Association; George Washington Chapter of AUSA, Third Region, AUSA; Chairman and President, Arlington National Cemetery Commemorative Project; American Helicopter Society; Vietnam Helicopter Pilots Association; Order of Daedalians, Military Order of World Wars; Military Officers Association of America; Officers Christian Fellowship; Veterans of Foreign Wars; American Legion; Military Chaplains Association; and Boy Scouts of America.



## COL (Ret) Gregory C. Camp, USA

USAWC Class of 1989; Retired 1996

Last military assignment: Chief of Staff, U.S. Army Infantry Center, Ft. Benning

Examples of "retirement" service: Community coalition partner for clean up and opening of job opportunities for veterans in multiple sectors; Liaison for Base Realignment and Closure (BRAC) committee; Advisor for Maneuver Center of

Excellence development, bringing Armor and Cavalry Schools to Ft. Benning; Officer, National Infantry Foundation, National Infantry Museum and Soldier Center, and National Infantry Association; Member, St. Anne's Parish outreach, education, and youth programs; Chairman, Chamber of Commerce Military Affairs Committee and Civilian Military Council; President, Chattahoochee Valley Chapter of AUSA; Chairman, House of Heroes to rebuild or refurbish homes for needy veterans and other public safety retirees; Board of Directors, Springer Opera House; Sponsor, Boys and Girls Club; and current President, Rotary Club of Columbus.

## PREVIOUS AWARD RECIPIENTS

Please consider nominating a graduate who you know is giving back to the nation in a major way following "retirement." Nomination procedures and format can be found on the Alumni page on the Foundation website at www.usawc.org.

| GEN (Ret) Walter T. Kerwin, Jr RES '57   | GEN (Ret) Frederick J. Kroesen, Jr RES '62 | MG (Ret) Edward B. Atkeson RES '69         |
|--|--|--|
| COL (Ret) Roger H. Donlon, MoH DCS '84   | BG (Ret) Jerry L. NeffDCS '95              | LTG (Ret) Clarence E. McKnight, Jr RES '72 |
| COL (Ret) George F. QuaDCS '79           | COL (Ret) Buddy G. Beck RES '76            | LTG (Ret) Donald W. Jones RES '78          |
| COL (Ret) William H. Wunder RES '77      | GEN (Ret) Donn A. StarryRES '66            | MG (Ret) Robert C. Gaskill, SrRES '72      |
| COL (Ret) George W. Aux RES '64          | GEN (Ret) Gordon R. Sullivan RES '78       | COL (Ret) Robert S. Poydasheff RES '76     |
| COL (Ret) Robert S. McGowanRES '71       | Dr. Lewis Sorley RES '73                   | LTG (Ret) Richard G. TrefryRES '69         |
| MG (Ret) John Russell Groves, Jr RES '94 | GEN (Ret) Glenn K. OtisRES '70             | LTG (Ret) Robert Arter RES '71             |
| COL (Ret) Michael A. Pearson RES '93     | LTG (Ret) Arthur J. Gregg RES '68          | BG (Ret) Clara L. Adams-EnderDCS '82       |
| LTG (Ret) Dave R. Palmer RES '73         | LTG (Ret) Theodore G. Stroup, Jr RES '81   | Dr. (COL, Ret) Sharon I. Richie RES '88    |

# School of Strategic Landpower - Dean's Message

The faculty, staff and students of the School of Strategic Landpower continue to bring light and energy to mastering national security expertise. This worthy endeavor extends beyond the seminar room to our many ongoing efforts that contribute directly to professional practice.

The Resident Education Program (REP) Class of 2015 is nearing graduation and the welcome notices have gone out to the REP Class of 2016. We are completing the last of the distance-delivered courses for each of the two Distance Education Program (DEP) year groups 2015 and 2016, ramping up for their two summer resident courses and getting ready for DEP Class of 2017 orientation...that's right...the class of 2017.

As an integral part of our mission, teams of students and faculty have been engaged in research, writing, wargames, and outreach on topics such as: the Army's new Pacific Pathways exercise program; US and NATO response to Russian provocations in Eastern Europe; ongoing challenges in Afghanistan, Iraq and the Middle East more broadly; Army futures (in conjunction with the Army Capabilities Integration Center); and military-to-military engagement with a delegation from the Peoples Republic of China (PRC) Peoples Liberation Army (for which we are anticipating a reciprocal trip to the PRC by a USAWC delegation in the coming months). Theory and practice indeed....

The REP oral comprehensive exams have been a resounding success yet again. These has proven to be a powerful and positive event that helps crystalize the key elements of our curriculum in the minds of our students and allows the faculty a clear sense of how well each student has achieved the learning objectives set for them at the beginning of the year. The professional discourse the exams have nurtured has been just what we've hoped for.

The New York City National Security Staff Ride (NSSR) took place 11-14 March this year. We moved the trip to the Spring using the logic that has governed our similar NSSR to Washington DC (which is still in the spring). That is, we waited to conduct the staff ride until after the students had completed the core curriculum. Hence, our students had the benefit of that intellectual seasoning as context when engaging with the more that 120 small-group hosts in diplomatic (United Nations, international missions), informational (media, advertising), economic (business and financial organizations), government (NYC,

FEMA), and other organizations. As influential as the curriculum is in conveying key concepts and information to our students, the staff rides add invaluable elements of practical experience and perspective.

Resident students participated in all core elements of the two-day Annual Strategy Conference sponsored by the Strategic Studies Institute (SSI) this year, taking advantage of the presence of the powerful array of speakers that SSI brings to our doorstep. Army Leader Day took place the day prior to the Strategy Conference to provide an enhanced framework to students as they approached the conference after having just engaged with Army Staff Principals.

We are putting the final touches on the REP core curriculum for AY16, to include the new "Introduction to Strategic Studies" (ISS) course that will lead off the academic year. The course will begin the REP year with an overview of the major themes of the curriculum and then require the students to apply them to a major interdisciplinary, teamtaught, historical case study—the 1990-91 Persian Gulf War. This experience will kick off the year at the strategic level where the case should provide us a strong 'hook' for key themes to be developed in more depth over the rest of the academic year.

For our alumni and others beyond Carlisle Barracks who are interested, we are working to improve the information readily available on the internet such as our faculty directory and many of our course directives.

The professionalism and excellence that make profound national security contributions seamless is not an accident. It only happens with a lot of hard work by a team of professionals providing strong leadership and exercising initiative. The excellence of our faculty is the key to our ability to convey the expert knowledge embedded in our curriculum and to guide our students in understanding how the knowledge applies to real-world practice. The support we receive from the Foundation is an integral part of our success.

Strength and Wisdom!

Thank you.

Dr. (COL, Ret) Richard A. Lacquement, Jr., RES '09, Dean, School of Strategic Landpower



MG Odin Johannessen, IF Norway, RES '11, returned to USAWC to speak to the Regional Studies Program-Europe students on December 12, 2014. He is serving as the Assistant Chief of Staff for Operations in the Norwegian Defense Staff.



USAWC Fellows host and assist senior Army and defense leaders at their hosting institutions as a matter of routine. LTC(P) Guillaume "Will" Beaurpere, USAWCF '15, S. Rajaratnam School of International Studies, Nanyang Technological University, Singapore, hosted BG Bryan P. Fenton, USAWCF'10, DCG (Operations), 25th ID, as part of the Pacific Pathways Program.



GEN Mark A. Welsh III, Chief of Staff of the U.S. Air Force, spoke to the entire resident class and also separately to USAF officers when he visited USAWC on March 31, 2015.

Joint Proponent for Peace & Stability Operations

The battle of Gettysburg resulted in one known civilian casualty, Jennie Wade, who was accidently killed while working in her sister's kitchen on the third day of the battle. By contrast, civilians comprise the vast majority of casualties in modern conflicts, in many cases deliberately targeted. They are frequently victims of violent acts and other effects of conflict including disease, starvation, and dehydration.

The U.S. Army War College's Peacekeeping and Stability Operations Institute (PKSOI) is one of the world's premier institutions on the **protection of civilians** (PoC). This topic encompasses a range of issues including mass atrocity prevention and response, the mitigation of civilian casualties during conflict, and conflict-related sexual violence. It refers to efforts to protect civilians from physical violence, secure their rights to access essential services and resources, and contribute to a secure, stable, and just environment for civilians over the longterm. PoC is a moral, political, legal, and strategic priority for all military operations. Communities on the ground and around the world expect uniformed personnel to protect the population; failure to do so jeopardizes the credibility and legitimacy of the operation and can undermine other objectives. Civilian protection is a multidimensional challenge requiring an understanding of the unique situation, operations that directly protect civilians, and shaping activities to ensure that a protective environment can endure.

The protection of civilians is a prominent task in most contemporary United Nations (UN) peacekeeping missions and is an important consideration in most military operations, especially those related to



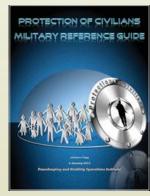




stability and counterinsurgency. It is a critical focus area for many international organizations such as the UN and the International Committee of the Red Cross, non-governmental organizations, and U.S. government agencies including the Departments of Defense and State.

PKSOI's initial foray in this topic was a collaborative project with Harvard Kennedy School's Carr Center for Human Rights Policy, which produced the "Mass Atrocity Response Operations (MARO) Military Planning Handbook." This publication, intended for U.S. military commanders and staffs, was subsequently reflected in official joint and military service doctrine on MARO. PKSOI subsequently

collaborated with the State Department and the Office of the Secretary of Defense to produce a policy-level guide regarding mass atrocity prevention and response. PKSOI has also subsequently published a "Protection of Civilians Military Reference Guide" which is intended for multi-national militaries and is currently developing joint, Army, and NATO doctrine on the protection of civilians. It has also been involved in developing related UN materials.



In the past two years, PKSOI has conducted numerous visits to other countries to provide training on the protection of civilians, including a recent tabletop exercise for the UN Mission in South Sudan (UNMISS). It regularly participates in conferences regarding the protection of civilians, mass atrocity prevention and response, and the Responsibility to Protect (R2P) which is an increasingly important topic in global affairs. PKSOI's expertise on these subjects is frequently requested by the National Security Staff, the Departments of State and Defense, prominent research institutions, and others. It has provided instruction at many academic institutions including Harvard, Stanford, Georgetown, and others. PKSOI recently hosted an AFRICOM conference on conflict-related sexual violence which produced a scenario-based training package on the subject.

With the expansion of conflict in Syria, Iraq, Libya, Nigeria, South Sudan, and elsewhere, civilians continue to be at risk. PKSOI's efforts contribute to U.S. and international endeavors to ameliorate these risks.

by COL (Ret) Allen Dwight Raymond, PKSOI

# **U.S. Army War College Fellows Update**



Texas A&M hosted the 60th annual Student Conference on National Affairs (SCONA) 17-21, 2015, convening February 120 undergraduate student participants from colleges around the U.S. Guest Speakers included CJCS GEN Martin E. Dempsey and GEN (Retired) Mike Hayden. The USAWC assisted in the execution of SCONA in a variety of ways. A CSLD team, led by COL Marty Clausen, RES '12, administered an International Strategic Crisis Negotiation Exercise (ISCNE) for 50 students, with assistance from USAWC Fellows from both Texas A&M University and the University of Texas. The Fellows stayed on to help facilitate a second phase in which the 120 attendees broke into 11 roundtables to craft strategy and policy proposals.



CJCS with USAWC Fellows from the Texas A&M Bush School of Government and Public Service and the University of Texas LBJ School of Public Affairs. L-R: COL Phil Brooks, Texas A&M, COL Blake Alexander, Texas A&M, COL Thesea Walsh, University of Texas, GEN Dempsey, LTC Richard Wholey, University of Texas, and LTC Brian Pfarr, Texas A&M.



Last October, MG William Rapp, RES '04 & 50th Commandant, visited with faculty and senior adminstrators at the Boston-area universities where USAWC Fellows serve: Harvard, MIT, and Tufts Universities, and also engaged with the Fellows themselves in separate sessions. This photo was taken after MG Rapp met with the USAWC Fellows at the Kennedy School of Government.



Nineteen USAWC Fellows participated on a voluntary basis alongside their resident class peers during the March 10-14 NSSR in NYC. They were integrated into small groups and

benefitted from the learning opportunities provided by the College. The Fellows came from university settings and government agencies, predominately from Washington, D.C.,

These USAWC Fellows attended the March 13th presentation by the Jordanian Ambassador to the UN at the Wyndham New Yorker Hotel. L-R: CH (COL) Ken Godfrey (Institute of World Politics), LTC(P) Fred Crist (MIT), and his spouse Angela, COL John Henderson (MIT), LTC(P) Dabe Branch (NSA), COL Ed Chamberlayne (Institute of World Politics), COL Wendy Daknis (Dept. of Justice), LTC(P) Tom Duncan (George Mason University), LTC Heather Kness (Dept. of Veteran's Affairs), and her spouse Lenny, COL Claes Lewenhaupt (Office of the Dir. of National Intelligence), and his spouse Joanne, and Prof. Phil Evans, Fellows Coordinator.



L-R: LTC(P) Todd Turner, COL John Reim, COL Dave Shafer, Dr. John Nagl, LCDR Chavius Lewis (USN), LTC(P) Scott Naumann, and COL Kevin Leaby.

Dr. John Nagl (retired Army officer and respected scholar and author) participated in a public speaking engagement on "Modern War in Theory and Practice" at Duke's Sanford School of Public Policy on January 27, 2015. The next day, he participated in a discussion with the UNC and Duke Fellows, a great opportunity to discuss the Fellows' research topics and current Army challenges.

# **U.S. Army War College Fellows Update**



COL Christopher V. Wynder, the first USAWC Fellow at the University of Louisville, met with university President Dr. James Ramsey. In a 45-day period, apart from his academic load, Wynder also engaged with key leaders at the 2015 Kentucky Lions Club Mid-Year Leadership Conference, at the UofL MBA Executive Management Seminar, at the Veterans Coalition of Louisville (VCAL) Executive Meeting, with the Assistant Superintendent of Schools for the Jefferson County Public Schools, with the Director of the UofL Delphi Center Professional Development Services, and at a Leadership Forum at Florida A&M University.

In addition to the USAWC Fellows, the College provides guidance and administrative support for the CSA Senior Army Fellows, senior Colonels placed in positions where they can serve as effective ambassadors of the Army and provide linkage back to the senior Army leadership. Shown here are 4 of the 11 Colonels who serve as senior Fellows, as they met with former Under Secretary of Defense for Policy Michelle Flournoy in Washington, D.C.: COL Chris Forbes (Washington Institute for Near East Policy), Ms. Flournoy, COL John Evans (The Brookings Institution), COL Doug Cardinale (Center for Strategic and International Studies), and COL Angelia Farnell (Henry L. Stimson Center).

by COL (Ret) Philip M. Evans, Fellows Coordinator



# **CSLD Update**



CENTER for STRATEGIC LEADERSHIP & DEVELOPMENT U.S. Army War College



It was a privilege to replace COL (Ret) Doug Campbell, RES '87, when he retired and to continue the great work of CSLD across its diverse mission. Here are some of the recent CSLD team efforts.

Based on the success of Senior Leader Seminars, CSLD developed and piloted the Executive Leader Course (ELC) to provide strategic context and broadening for nominative Command Sergeants Major. The pilot was successful and the program should soon be an Army Program-of-Record.



Congressman Tim Walz spoke to the Executive Leader Course students in Washington, D.C.

The Basic Strategic Art Program (BSAP) added a student examination of future Army end strength in their newly created Army Strategic Planning Exercise, blending fiscal reality with strategic requirements. The BSAP team also continues to help coordinate and execute the Strategic Broadening Program (SBP), supporting the Army Leader Development Strategy for senior NCOs and mid-grade commissioned and warrant officers.

The International Strategic Crisis Negotiation Exercise (ISCNE) continues as a unique, valuable program to demonstrate the importance of civilian-military partnerships and build relations. Partners this year included prominent universities such as the LBJ School of Public Affairs, as well as think-tanks like the Center for Strategic and International Studies (CSIS).

The CSLD team also continues to innovate and contribute to key institutional and operating force initiatives. The Futures elective was expanded to a two-elective period and tied to Army Futures work, allowing students to help develop the Army of 2035-2040, as well as lead groups for Unified Quest, the Army's Deep Future Wargame. CSLD supports USAWC Communities of Interest for Futures, Cyber, Homeland Defense/Security, and Strategy Education, working to support and inform broad military and civilian audiences, as well as inform USAWC curriculum and research. They not only align USAWC experts and action, they include leaders in academic, military, and other organizations -- with plans for conferences, seminars, and study.

We also continued to execute future-focused wargames, teaming within the USAWC and with other institutions, academia, and thinktanks to conduct them. We recently focused on China, NATO, and Human Elements,

where the findings expanded knowledge and informed leaders across a wide spectrum. The Center's new Wargaming, Exercise, and Simulation Support Division is proving to be a great investment, having already developed an automated application to support ISCNEs. Their tool reduced facilitator manpower requirements by half and offers a user-friendly interface for scheduling and communications that has other applications for the College.

Finally, the Concepts and Doctrine Division teamed with the U.S. Army Heritage and Education Center, AWC Foundation, and the USAWC to conduct a "Drawdown" conference. Academics and subject matter experts presented historical reviews of the Army's lessons learned through past drawdowns. They also continued their great concept, doctrine, force-structure, and Army headquarters assessment work.

In closing, the Center's support and technical teams deserve special mention, working with USAWC teammates and inside Collins Hall to handle a lot of events, many simultaneously. As always, these are simply some highlights. Welcome your input...v/r...One Team.

COL Matthew Dawson, Director, CSLD



# **RES Class 1994 Reunion**

The 20th reunion for the Class of 1994 at Carlisle Barracks was an outstanding and enjoyable gathering for all. Classmates traveled from as far away as Hawaii (**Glen and Gail Sakagawa**) and as close as down the road from the back gate (**Don and Kathy Kirk**). Except for some slight physical "fair wear and tear," classmates remain as spirited as we remembered. For classmates unable to attend and who have not been back to the Barracks for some time, the "landscape" has changed considerably. For example, the Officer's Club, kept active and very much alive by our class, became the Letort View Community Center (LVCC) shortly after our departure from Carlisle.

Our first afternoon BBQ Social, planned for the Pavilion behind the LVCC, was moved inside due to inclement weather -- a great decision which enabled us to mingle longer that evening in a more comfortable environment. And true to form, classmates rose to the occasion for a fabulous time rekindling friendships and, in '94 tradition, partied until closing time. It brought back memories of great times spent at our social gatherings at the O' Club!

We kicked off Friday morning with an academically focused "Then and Now" briefing by the Dean, **Dr. Richard Lacquement, RES '09**, and a welcome from the Commandant, **MG Bill Rapp, RES '04**. The bus windshield tour with added historic overviews of the Barracks by Jim McNally was an eye opener for many. The beloved Smurf Village "mansions" were replaced with all new student quarters which are definitely a step up in "student housing."

Young Hall looks the same from the outside but inside the renovations and remodeling doubled the living space. There is enough room for a tenant to actually hold a party without guests standing elbow to elbow. There is even a small housing area across the road where our avid class golfers gathered for regular exercise. During the course of telling old stories, we discovered some classmates actually exercised on the golf course twice a day---now how was that possible with such a heavy demanding academic load?

After lunch, we took a nostalgic tour of Root Hall (seminar rooms have changed somewhat), visited the Alumni Gift Shop, and gathered for a reunion photo shown with this article. We held a short Memorial Service including TAPS in the Bliss Hall Foyer for our known deceased classmates: COL Steve P. Ankley; Mr. Thomas (Tom) J. Burton; MG John R. (Russ) Groves; COL J. Benjamin (Ben) Hall; COL Anita W. McMiller; COL Daniel (Dan) A. Merritt; LTC Robert (Bob) E. Morris; MG Jean A. Romney; COL Thomas (Tom) E. White; and Mr. Augustine (Gus) W. Wise.

Friday afternoon concluded with a tour of the Army Heritage and Education Center (AHEC), built about 1/2 mile from the back gate and opened in 2003. It is quite a complex with the Army Heritage Museum (outstanding exhibits), Visitor and Education Center, a one-mile long Army Heritage Trail, the Army Heritage Center Foundation, and the Military History Institute which resided in Upton Hall during our academic year. This site is definitely worth revisiting to spend more time appreciating what the Center has to offer.

The Friday evening Reunion Dinner at the LVCC was outstanding --mixing, exchanging "tall tales" and partying on. During the dinner, someone in the crowd suggested our next reunion be held in 3 years, not 5. A hand vote confirmed the decision and **Mike Gonzale**s graciously











accepted the task of assembling an up-to-date list of classmate contact information--not an easy task by any means. Please assist by sending your contact information to Mike at: michael.r.gonzales@3-towers-consulting.com.

How else to wrap up a reunion but to have a Gettysburg Battlefield Staff Ride complete with tour guide (superbly executed by a recently retired faculty member--COL Greg Cantwell, RES '07 & FAC). Although optional, we did fill a bus. Rumor has it that a golf course exercise session was held concurrently with the Staff Ride to carry on another side of a class tradition.



Thank you to those classmates and spouses who attended to make the 20th a memorable occasion. To those unable to attend, make the 2017 reunion a destination event. We also thank **COL** (**Ret**) **Ruth Collins** and her AWC Foundation/Alumni Staff, USAWC, and Garrison support groups that helped with our reunion. Well done!

by COL (Ret) Ken Jaccard, Class President



Front Row L-R: Linda Foxworth, Glen and Gail Sakagawa, Linda Pearson, Don and Kathy Kirk, Mace and Janet Brady, Mary Juneau, Mike Gonzales, Jeff and Mary Walls, Kate Ware, Jan and Rick Riccardelli, Billie Haub, and Pam Jaccard. Back Rows: Scuff and Heidi Neff, Wayne Foxworth, Ron Pearson, Lydia and Lester Martinez-Lopez, Joyce and Gary Councell, Cari Gecelosky, Bert Lennon, Andy Gecelosky, Tom Bell, Mark Juneau, Mike Rochelle, Ken Penttila, Donna and Jim Kipers, Phil Hamilton, Jack Donovan, Chuck Ware, Larry Haub, and Ken Jaccard. Attendees not in photo: Shand Stringham and Carol Lennon.

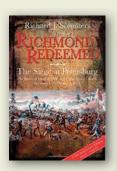
# **Books by Grads and Faculty**



Forgotten: Ideological Conflicts in Korea, Vietnam, Iraq, and Afghanistan by COL (Ret) Sam C. Holliday, RES '67. This book vividly preserves the reality of what took place in Korea and Vietnam and the lessons that should have been learned. It takes you on a trip into the intensity of life close to death, with glimpses of the sublime, strange, and selfless that those who were there can never forget. Through reconstructing and retracing the path of the 29th and 35th Infantry Regiments,

Forgotten illustrates why combat camaraderie is the key to success in battle, recognizes the nobility and heroism of those fighters who protect all that we have and cherish, and explains some of the lessons that should have been learned, but were forgotten. The courage, skill, fear, and luck displayed in both the defeats and successes of combat are often ignored or distorted as the media reacts to massive firepower, political arguments, inhumanity, and myths. This book serves as a step on the path of correction.

**Richmond Redeemed: The Siege at Petersburg** by Dr. Richard J. Sommers, Retired USAWC Historian. Sommers' 1981 masterpiece has been revised in this Sesquicentennial edition. The original (and long out of print) award-winning edition conveyed an epic narrative of crucial military operations, focusing on Grant's Fifth Offensive (Sept 29-Oct 2, 1864), primarily the Battles of Chaffin's Bluff and Poplar Spring Church. It chronicles opportunities gained and



lost, courageous attack and desperate defense, and incredible bravery by Union and Confederate soldiers from 28 states, Maine to Texas. It offers rich analysis of the generalship of Ulysses S. Grant, Robert E. Lee, and their senior subordinates, Benjamin Butler, George G. Meade, Richard S. Ewell, and A. P. Hill. Sommers gained new perspectives and insights over the last 33 years teaching U.S. and allied Armed Forces at USAWC, consulting with fellow Civil War scholars, and addressing audiences across the nation. This edition is modeled for a new generation of readers, Civil War buffs, and scholars, all of whom will benefit from exploring how Richmond was redeemed 150 years ago.



The End Times: Are We Seeing Any Of The Signs Yet? by COL (Ret) Michael J. Oldham, ThD, DCS '86. Most people are interested in what the future holds. They want to know if the world will end some day and if so, when will that happen? Christians and Jews have studied the Old Testament prophets and agree on many of the end times' predictions. Christians have studied the New Testament prophecies and believe that Jesus Christ will return one day to rule the world in peace,

and there are many books written about the events leading up to this. Both Testaments predict events that will occur during the end times. Students and scholars alike research to find answers to questions about the end times: What is prophecy? Who were the prophets? How can we believe their prophecies? What are the signs of the end times? What do the terms *Pre-Trib*, *Mid-Trib*, and *Post-Trib* mean? When will the War of Gog and Magog occur? Are world events aligning themselves with the predictions? This book addresses these and many other questions.

Transitions: A Field Guide for Military Professionals and Veterans Seeking Leadership Positions in the Business World by COL (Ret) Robert R. Ulin, DCS '86. More than one million servicemembers will leave the military and transition into civilian life over the next several years, according to a recent GAO report. Ulin knows that it's hard to make a smooth transition to civilian employment. Geared for veterans age 45 to 55, he wrote this to help you prepare for

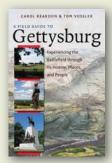


the job search, sell your skills at interviews, adjust to a culture where leadership is persuasive instead of directive, and leverage your talents to climb the corporate ladder. You'll also get a variety of tools in the appendices, including a transition self-assessment, a transition task list, a job-hunting process for the military mind, and a transition checklist. As a veteran, you know you can see tasks through to completion and exhibit strong leadership skills and professionalism, but it's not always easy to translate these skills. Take the first step in becoming your own commander, and get an action plan to successfully navigate transitions.



Highland Brigadier by COL (Ret) Abbott A. Brayton, DCS '87. This sequel to Brayton's historical novel *Outpost Scotland* details many activities of Scotland's North Highland District from June 1941 through August 1942. Newly promoted Acting Brigadier David McKenna slowly gains control of his new responsibilities when he is selected to participate in a Defense Ministry study of possible options for a raid into France. The study soon evolves into the disastrous Dieppe Raid

of August 1942 in which McKenna plays a small and unexpected role. Brayton's analysis challenges the Official History justifications for that raid and suggests an underlying strategic objective which sacrificed thousands of Canadian troops to a larger political goal.

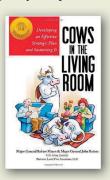


A Field Guide to Gettysburg: Experiencing the Battlefield through Its History, Places, and People by Dr. Carol A. Reardon, former FAC, and COL (Ret) Wm. T. 'Tom' Vossler, RES'89 & former FAC. In this lively guide to the Gettysburg battlefield, Carol Reardon and Tom Vossler invite readers to participate in a tour of this hallowed ground. Ideal for carrying on trips through the park as well as for the armchair historian, this book includes comprehensive maps

and deft descriptions of the action that situate visitors in time and place. Crisp narratives introduce key figures and events, and eye-opening vignettes help readers more fully comprehend the import of what happened and why. A wide variety of contemporary and postwar

source materials offer colorful stories and present interesting interpretations that have shaped--or reshaped--our understanding of Gettysburg today.

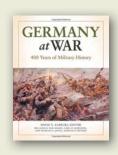
Cows in the Living Room: Developing an Effective Strategic Plan and Sustaining It by MG (Ret) John Batiste, RES '94 and MG (Ret) Robert Mixon. This book contains the proven techniques of these two retired Major Generals of Level Five Associates to develop a clear mission,



**SRCOC** – Senior Reserve Component Officers Course **USAWCF** – U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar

SIS – Strategy Implementation Seminar CNSP – Commandant's National Security Program DSC – Defense Stategy Course SLS – Senior Leader Seminar

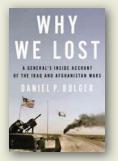
vision/intent, and values-based strategic plan that your teammates will understand and adopt. This book focuses on building a workable strategy to change your company for good, giving you the right strategic framework. Once adopted, you will see how to identify a plan for nurturing and growing your team throughout all seasons, keeping your business healthy to grow and prosper. You and your team will be much happier, working in a company that knows how to build a professional organization that anticipates and manages change for the better.



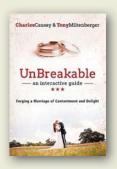
Germany at War: 400 Years of Military History by MG (Ret) David T. Zabecki, PhD, DCS '95. Despite having the best military forces in the world, some of the most advanced weapons, and unparalleled tactical proficiency, Germany still lost both World Wars. This landmark, four-volume encyclopedia explores how and why that happened, examining Germany as a military power from the start of the Thirty Years' War in 1618 to the

present day. Coverage includes the Federal Republic of Germany, its predecessor states, and the kingdoms and principalities that combined to form Imperial Germany in 1871. The Seven Years' War is discussed, as are the Napoleonic Wars, the Wars of German Unification (including the Franco-Prussian War), WWI, WWII, and the Cold War. In all, more than 1,000 entries illuminate battles, organizations, leaders, armies, weapons, and other aspects of war and military life. This work will enable those interested in military history to better understand the sociopolitical history of Germany, the complex role conflict has played throughout its history, and why Germany continues to be an important player.

Why We Lost: A General's Inside Account of the Iraq and Afghanistan Wars by LTG (Ret) Daniel P. Bolger, PhD, RES '98. Over a 35-year career, Bolger rose through the Infantry, commanding in both theaters of the U.S. campaigns in Iraq and Afghanistan. He participated in meetings with top-level military and civilian players, where strategy was made and managed. At the same time, he regularly carried a rifle alongside rank-and-file soldiers in combat actions. Now, as a witness to all levels of military command, Bolger offers a unique assessment of these wars, from 9/11 to the final withdrawal from the region. Writing with hard-won experience and unflinching honesty, Bolger makes the firm case that in Iraq and in Afghanistan, we lost when we



didn't have to. Senior officers did not always offer sound options. Army leaders were not always effective at communicating the limits of military power. Intelligence was garbled. Key decision makers were blinded by spreadsheets or theories. And, at the root of our failure, we never really understood our enemy. Bolger wants the criticisms that he levies at himself and his colleagues to be the basis for serious and forceful corrective action.



UnBreakable: **Forging** a **Marriage** Contentment and Delight by Tim Miltenberger and CH (LTC) Charles M. Causey, DDE '14. This is a unique and powerful resource for couples who want to repair, strengthen, and shock-proof their marriages. The authors bring a remarkable and dynamic combination of experience; both Miltenberger and Causey have served in the military, are actively involved as leaders in the church, and are married with young families of

their own. Their approach has already helped hundreds of military couples who live in perhaps the most challenging marriage context today. The authors are passionate about their work with our nation's most-stressed marriages, and they are eager to share this resource with chaplains, counselors, and pastors everywhere.

## **2015 Industry Day**



Seated L-R: LTG (Ret) Guy Swan III, AUSA; LTG Michael E. Williamson, ASL&T; Gregory E. Glaros, SYNEXXUS; Ellen Lord, TEXTRON; COL David E. Funk, USAWC Dep Cmdt; Sheila Andahazy, Synaptek; K.C. Brown, Rand; Christopher A. Yuknis, Lockheed Martin. Standing L-R: Geoffrey G. Prosch, Johnson Controls; John E. Lyons, Boeing; Harry Koper, Navmar Applied Sciences; Kim Denver, Leidos.; Galen Jackman, Raytheon; David Maseredjian, Raytheon; Brian Keller, Leidos; Rock Marcone, General Dynamics Land Systems; Jim Miller, BAE Systems; John A. Dubia, AFCEA International; Stefan Blomgren, BAE Systems; Roger A. Nadeau, American Business Development Group; Mike Ivy, Oshkosh Defense; Richard P. Formica, Calibre Systems; Kevin P. Byrnes, Raytheon; James "Scott" Schisser, Sikorsky Aircraft; Mark Curran, L-3 Communications; Reuben Jones, Strategic Resources; Gregory Gardner, NetApp; Jeffery A. Tennis, Sechan Electronics; and George Patten, Performance Management Partners.

# U.S. Army Heritage and Education Center Update





Among the USAHEC's services provided to patrons is the U.S. Army Military History Institute's (MHI) Oral History Program. Instituted in 1970 by Army Chief of Staff General William Westmoreland, the Senior Officer Oral History Program (SOOHP) focus is on former Army Chiefs of Staff, Vice Chiefs, Combatant Commanders, and principal staff officers, i.e. G-3, G-4, etc. Being biographical in nature, the SOOHP investigates the officer's career

from life prior to entering the military to the present, exploring how life experiences shaped their career.

Recently, MHI expanded its reach into deployed commander experiences to include Iraq and Afghanistan, as well as position interviews focused on a specific position held by the interviewee, e.g. **BG (Ret) Stanley Cherrie, RES '85**, as G-3 for VII Corps during the first Gulf War.

Base questions are outlined by the Center of Military History in addition to being gleaned from the interviewee's official biographical summary and supplemented by questions solicited from those who served with the individual. Currently, interviews are conducted by the MHI Chief, Oral History Branch, and selected USAWC faculty.

A sampling of SOOHP interviews include:

GEN William C. Westmoreland, FAC '50-'52

**GEN Dennis J. Reimer, RES '79** 

GEN Gordon R. Sullivan, RES '78

GEN John M.D. Shalikashvili, RES '78

GEN William W. Hartzog, RES '81

GEN Frederick J. Kroesen, Jr., RES '62

GEN Robert M. Shoemaker, RES '67

GEN George A. Joulwan, RES '78

LTG Henry E. Emerson, RES '65

Also per Army Regulation 870-5, MHI is tasked with the Division Commander Lessons Learned Program, or DCLL. Established to assist incoming division commanders, the program initiates contact with the outgoing commander several months prior to change of command. This program is focused on exploring lessons learned in areas ranging from training, to resources, to repair parts to maintain a garrison, among others, giving the commander a "read ahead" on what to expect upon assuming command. Unlike SOOHP interviews, the DCLL oral histories are viewed only by incumbent division commanders and are not open to the general public.

by Brent C. Bankus, DDE '04, USAHEC

## **General Omar N. Bradley Foundation**

Thanks to the American Public University System and to the Omar N. Bradley Foundation for support of the Bradley Chair of Strategic Leadership through the Army War College Foundation. The 2015 Chairholder is Ms. Kimberly Dozier, contributing writer to *The Daily Beast* and a contributor to CNN. She was previously a correspondent for the Associated Press, covering intelligence and counterterrorism, and prior to that, a CBS News correspondent for 17 years based mostly overseas.



*L-R:* COL Robert A. "Rick" Harney, Director, AHEC, and President, Bradley Foundation, Dr. Michael E. Lynch, AHEC, and Exec VP of Bradley Foundation, **Col (Ret) Harry Leach, RES '05** & AWCF Director for Development, and Prof. Thomas L. Hendrix, Trustee, Bradley Estate.



Ms. Kim Dozier



A display honoring General Bradley at the USAHEC. GEN Bradley was a 1934 graduate of USAWC.



Ms. Gloria J. Ricks, NSS '12, Hearst Media, presented a "swagger stick" with the seal of the Malaysian Armed Forces on it to MG Bill Rapp, RES '04, Commandant, at the conclusion of a Senior Leader Staff Ride on April 29, 2015. She presented

this to the College on behalf of the family of COL (Ret) Clarence A. (Willie) Langford, RES '53, who died in 2007. COL Langford was a survivor of Pearl Harbor and veteran of the Pacific Theater. It appears the riding crop was gifted to him by the Malaysian Armed Forces during his time as the Defense Attaché at the American Embassy in Kuala Lumpur around 1966. The College will display this in Root Hall.

USAWC representation at "Liberation Festival Pilsen" marking the 70th Anniversary of the liberation of Pilsen, Czech Republic, by GEN George S. Patton Jr.'s Third Army, May 6, 1945. *L-R:* Charlie Lieb, NSS '09; Mrs. Darlene Nueske, widow of the late Bob Nueske, NSS '13; Dan Monken, S&F '93-'98 & AWCF '08-'14; Doug LaViolette, NSS '10; George Patton Waters, grandson of GEN Patton, RES '32; and Bill Schuler, NSS '09.



# **New AWCF Life Members**

The following individuals became Life Members of the Foundation since our Fall 2014 magazine through April 25, 2015.

Memberships AND donations are both tax deductible to the full extent of the law based on our 501(c)(3) status.

| LTC Mahammad Moumin Abdi   | .RES  | 15          |
|--|-------|-------------|
| LTC Shontelle Capri Adams *  | DDF   | 15          |
| COL Arthur A Addleman  | DEC   | 15          |
| COL Arthur A Addleman<br>LTC Kristafer Ross Ailslieger *<br>COL Tarek Atti Alharbi   | .KEO  | /15         |
| LIC Kristater Ross Ailslieger "  | DDE   | . 12        |
| COL larek Atti Alharbi   | .RES  | 15          |
| Lt Col Aaron David Altwies   | .RES  | <b>′14</b>  |
| The Honorable David L. Armstrong   | NSS   | <b>'97</b>  |
| Dr. Larry P. Arnn, Ph.DFriend of Fo LTC Jeffrey Scott Bain * COL Stephen H. Bales COL Michael J. Barcomb * LTC Michael Elliott Beane * COL (Ret) Anthony B. Bell   | unda  | lion.       |
| JTC L (f   | DDE   | /15         |
| LIC Jeffrey Scott Bain "   | DDE   | . 12        |
| COL Stephen H. Bales   | .RES  | <b>′15</b>  |
| COL Michael J. Barcomb *   | DDE   | <b>′14</b>  |
| ITC Michael Elliott Beane *  | DDF   | 115         |
| COL (Pat) Anthony B. Ball  | DES   | ′n2         |
| ITC Lawren Ameliana Demonstra  | DEC   | /15         |
| LIC James Andrew Benson  | .KES  | 10          |
| LTC James Andrew Benson LTC Dexter Maurice Berry, Sr. * COL Scott J. Bertinetti, Ph.D. *   | DDE   | <b>′15</b>  |
| COL Scott J. Bertinetti, Ph.D. *   | F     | AC          |
| COL (Ret) William Rhodes Betson  | PES   | 101         |
| ITC Connection of Parks *  | DDE   | 114         |
| LTC Gregory James Betts *  | DDE   | 14          |
| BG (Ret) Frank Earl Blazey, JrLTC Brian Dennis Bobo *  | RES   | 63          |
| LTC Brian Dennis Bobo *  | DDE   | <b>15</b>   |
| CAPT lames F. Boswell  | RES   | 112         |
| BG Michael J. Bouchard   | DDE   | 104         |
| JEC /B. () by  | DDL   | 00          |
| LTC (Ret) Norman L. Bowers  COL John David Branch *USA' LTC Karen L. Briggman *  | DCS   | 80          |
| COL John David Branch *USA   | WCF   | <b>′15</b>  |
| LTC Karen L. Brigaman *  | .RES  | 15          |
| Ms. Margo E. Broehl  | NSS   | <b>'</b> 91 |
| PG (Pet) George I Proven M.D.  | DEC   | /O1         |
| DO (Kei) George J. Drown, M.D  | .KLJ  | /10         |
| Dr. William Bruce  | M22   | . 13        |
| COL (Ret) Robert T. Burns  | RES   | '03         |
| COL Stuart Nelson Burruss *  | DDE   | 114         |
| COL Richard T. Calchera *  | DDE   | 115         |
| ITC Landa Daniel Commenter *   |       | /15         |
| LIC Lewis Daniel Carpenter   |       | 13          |
| Dr. William Bruce COL (Ret) Robert T. Burns COL Stuart Nelson Burruss * COL Richard T. Calchera * LTC Lewis Daniel Carpenter * LTC Jeffrey Hulon Casada * CH (LTC) Charles M. Causey * Col (Ret) Gary D. Chesley LTC Grega Thomson Clark *   | DDE   | ′15         |
| CH (LTC) Charles M. Causey *   | DDE   | <b>′14</b>  |
| Col (Ret) Gary D. Chesley  | RES   | '07         |
| It Col (Ret) Iwan Charanenko   | RES   | 777         |
| LTC Gregg Thomson Clark *  | DDE   | 115         |
|  |       |             |
| COL (Ret) Louis R. Clark   | KE2   | 82          |
| COL Alton Beecher Clowers, Jr  | .RES  | '15         |
| Ms Digne Connell   | NSS   | '07         |
| COL (Ret) John F. Connolly   | PES   | 181         |
| COL (Ret) John F. Connolly   | DDE.  | 114         |
| Licoi Jesse Christopher Constante  | DDE   | 14          |
| COL Nathan Earl Cook, II   | .RES  | 15          |
| It Cal Casay Patrials Caslay   | DEC   | 115         |
| LTC Laura A. Corbett *   | DDE   | 114         |
| ITC Frederick Leo Corcoran III *   | DDF   | 111         |
| LTC Laura A. Corbett * LTC Laura A. Corbett * LTC Frederick Leo Corcoran, III * LtCol Tommy Drew Cornstubble, Jr. LTC William Frederick Cost, Jr. * CH (COL, Rel) Gary Rowe Councell.  | DEC   | /15         |
| Licoi Iommy Drew Cornstubble, Jr   | .KES  | 13          |
| LTC William Frederick Cost, Jr. *  | DDE   | ′14         |
| CH (COL, Ret) Gary Rowe Councell   | .RES  | <b>'94</b>  |
| LTC Brett Dean Criqui  | .RES  | 15          |
| COL Jamie I. Dailey *  | DDE   | 111         |
| DC Lada L Davida   | DEC   | /O/         |
| LTC Brett Dean Criqui  | KES   | 00          |
| LIC Michael Donovan Daniels "  | .RES  | . 12        |
| LIC Richard R. Darveau "   | DDE   | . 12        |
| Dr. Charles N. Davidson  | RES   | '73         |
| COL Jakie R. Davis *   | DDF   | 111         |
| COL (Ret) Roberto Luis Delgado   | DES   | ′05         |
| COL (Rei) Roberto Lois Deigado   | NL3   | 103         |
| COL (Ret) Daniel J. Dell'Orto, Esq   | DC2   | 90          |
| CDR (Ret) John A. Demers   | DDE   | 10          |
| COL Carl David Dietz   | DDE   | '03         |
| Ms. Joann P. DiGennaroFriend of Fo   | undat | tion        |
| COL (Ret) Earnest Wayne Dill   | DCS   | <b>'81</b>  |
| LTC Robert S. Divney *   | DDE   | 115         |
| M. Vimbanh C. D. ivi   | JUE,  | 15          |
| Ms. Kimberly G. Dozier   |       | AC          |
| Ms. Kimberly G. DozierUSA  | WCF   | 15          |
| COL Charles N. Eassa   | .RES  | 12          |
| COL Anne D. Edgecomb *   | DDE   | 15          |
| LTC Jon E. Ellis *USA  | WCF   | 115         |
| AA- L W Ell:-  | VICC. | ,00         |
| Mr. Larry W. Ellis   | 1499  | 77          |
| LTC (P) Alan McCoy Evans *  COL Robert J. Fagan  CDR Jeffrey Steven Farlin *  LTC Prescott R. Farris *  USA  | DDE   | 14          |
| COL Robert J. Fagan  | DDE   | <b>′11</b>  |
| CDR Jeffrey Steven Farlin *  | .RES  | 114         |
| LTC Prescott R. Farris * LISA  | WCF   | 115         |
| RG Ismail Fathalli   | DEC   | 104         |
| BG Ismail FathalliCH(COL) Erik Wayne Feig *  | VF9   | /15         |
| CTICOL) Erik Wayne Feig "  | DDF   | 15          |
| Dr. Charyl Fishbain, Ph.D.   | NISS  | ′N1         |
| COL Brian Randall Foster LTC (P) Anthony Albert Francia, Jr. * COL Eddie Montgomery Frizell * LTC Daryl Louis Fullerton * COL Shane Norris Fullmer LTC Damone Allen Garner * L | .RES  | 13          |
| ITC (P) Anthony Albert Francia Ir *  | DDF   | 114         |
| COL Eddio Montromory Ericall *   | DDE   | 115         |
| LTC David Lands E 11   | שחבי  | /15         |
| LIC Daryl Louis Fullerton "  | KE5   | 15          |
| COL Shane Norris Fullmer   | .RES  | 15          |
| LTC Damone Allen Garner *USA   | WCF   | 15          |
| COL (Ret) Christine M. Gayagas   | RES   | '03         |
| COL Lee Patrick Gearbart   | RES   | 15          |
| ITC Debest Described Cifferent #   | DDE.  | /15         |
| LIC Kopert Donald Gifford, II "  | DDF   | 15          |
| COL Lee Patrick Gearhart<br>LTC Robert Donald Gifford, II *<br>COL (Ret) Joseph Irvin Gill, III  | RES   | '07         |
| Mr. Ann M. Goodhody  | NSS   | '07         |
| Ms. Ann M. Goodbody  | DEC   |             |

| Mr. Liran A. Gordon LTC Dennis Harold Greco *   | NSS  | 114   |
|---|--|---|
| ITC D : II II C +   | 555  | /15   |
| LIC Dennis Harold Greco "   | DDE  | . 12  |
| LTC Marvin L. Griffin * USA LTC Jay J. Guevarra * Dr. Samuel L. Guillory LTC John Charles Hafley  | WCF  | 115   |
| ITC lave I. Guavarra *  | DDE  | 115   |
| LIC Jay J. Guevarra   | DDL  | 13  |
| Dr. Samuel L. Guillory  | NSS  | '05   |
| ITC John Charles Haffey   | RES  | 115   |
| LIC Joint Charles Halley  | .KLJ   | 10  |
| Mr. Brian C. Hamilton   | CCPL   | Uδ  |
| BG (Ret) Joe G. HanoverSRG  | $\sim$   | 140   |
| DO (Kei) Joe G. Hallovel  | 200  | .07   |
| COL (Ret) David G. Hansen   | RES  | '82   |
| ITC Colo A Hanson *   | DDE  | 115   |
| LIC Cole A. Hallson   | DDL  | 13  |
| COL Frances A. Hardison   | .RES   | '14   |
| COL Frances A. Hardison   | DES  | 115   |
| LIC Jerua Ivali Harper  | .KLJ   |   |
| Mr. Alfred Lloyd Hawkins, Jr  | DDE  | '15   |
| ITC Donnie Pay Hayethorno   | DES  | 115   |
| LTC Dennis Ray Hawthorne  | .KLS   | 13  |
| LTC Ralph Francis Hedenberg, II *   | DDE  | '14   |
| COL Sulan E. Handaraan * "  | DDE  | 114   |
| COL Susan E. Henderson  | DDE  | 14  |
| COL (Ret) Paul H. Herbert   | RES  | '95   |
| ITC Chatalandan Inha Hinhaa   | DEC  | /15   |
| LIC Christopher John Hickey   | .KES   | 13  |
| LTC Joseph Hilbert, Jr. *   | .RES   | 115   |
| COL Thomas P. Halliday, Ir  | DEC  | 115   |
| COL Inollias F. Holliady, Jr  | .KLS   | 13  |
| LTC Murray Eugene Holt *  | DDE  | '15   |
| COL James Par Honor   | W/CE   | /12   |
| COL Julies Ray Holley03A  | ***  | 12  |
| LTC Christopher John Hickey LTC Joseph Hilbert, Jr. * COL Thomas P. Holliday, Jr. LTC Murray Eugene Holt * COL James Ray Honey LTC Aram George Hovhannisyan * COL Depold Way Hurst III *  | DDE  | ′14   |
| COL Donald Wray Hurst, III *  | RES  | 111   |
| COL Donald Widy Horsi, III  | .KLO   |   |
| Dr. Dorothy W. Huston   | N55  | .03   |
| COL (Ret) John K. Jaccard   | RES  | 101   |
| Mr. Vahan Janjigian   | NICC.  | 10-   |
| Mr. vanan Janjigian   | 1422   | 0/  |
| COL Rufus Dwayne Jarriel *  | DDF  | 115   |
| ITC Clinton Immor Library *   | DDE  | 111   |
| LIC Clinion James Johnson   | DDE  | 14  |
| Mr. Lynard T. Johnson   | RES  | '08   |
| ITC Manage Dala Jahan *   | DDE  | /15   |
| LIC Marvin Dale Johnson   | DDE  | 13  |
| Ms ( arrie M. Johnson-Clark   | KL2  | . 1.3   |
| COL (D.1) Aller of E. D. Lerrer   | DCC  | /72   |
| COL (Ker) Albert F. P. Jones  | DC3  | /3  |
| Mr. Jeffrey Ray Jones   | .RES   | '15   |
| COL (Ret) Albert F. P. Jones.<br>Mr. Jeffrey Ray Jones.<br>COL David L. Kauffman *  | DDE  | 115   |
| COL David L. Radilliali   |  | 13  |
| COL Matthew A. Keurejian *  | DDE  | ′14   |
| COL Matthew A. Keurejian *COL Surya Prasad Khanal   | DES  | 115   |
| COL 301 ya Frasaa Kilaliai  | .KLJ   | - 15  |
| Lt Col Sharon K. Kibiloski  | l  | FAC   |
| COL (Ret) James H. Kiners   | RES  | 101   |
| COL (Kei) Julies II. Ripers   | .KLO   | , <del>, , ,</del>  |
| COL (Ret) James H. Kipers   | RES  | '03   |
| LTC Sean A. Klahn<br>LTC Lewis G. Knapp, Jr. *<br>LTC Jeffrey Scott Kopp *  | DES  | 115   |
| LTC Sedii A. Kidiii   | .KLJ   | 13  |
| LIC Lewis G. Knapp, Jr. *   | DDE  | 14  |
| ITC Jeffrey Scott Kopp *  | DDF  | 111   |
|   |  |   |
| Lic Jeniey Scon Ropp  | DDL  | /15   |
| LtCol Daniel R. Kreider *   | DDE  | 15  |
| LtCol Daniel R. Kreider *   | DDE  | 15<br>48  |
| LtCol Daniel R. Kreider *   | RES  | '15<br>'68  |
| LtCol Daniel R. Kreider *   | RES<br>DCS   | '15<br>'68<br>'92   |
| LtCol Daniel R. Kreider *   | RES<br>DCS   | '15<br>'68<br>'92   |
| LFCol Daniel R. Kreider *   | RES<br>DCS<br>DCS  | '15<br>'68<br>'92<br>'97  |
| LtCol Daniel R. Kreider *   | RES<br>DCS<br>DCS  | 15<br>168<br>192<br>197   |
| LtCol Daniel R. Kreider *   | RES<br>DCS<br>DCS  | 15<br>168<br>192<br>197   |
| LtCol Daniel R. Kreider *   | RES<br>DCS<br>DCS  | 15<br>168<br>192<br>197   |
| LtCol Daniel R. Kreider *   | RES<br>DCS<br>DCS  | 15<br>168<br>192<br>197   |
| LICOI Daniel R. Kreider *   | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14  |
| LICOI Daniel R. Kreider *   | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14  |
| LICOI Daniel R. Kreider *   | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson   | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>DDE<br>NSS<br>NSS   | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14<br>'14<br>'14  |
| LtCol Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love *   | DDE<br>RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>DDE<br>NSS<br>NSS  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14<br>'14<br>'14  |
| LtCol Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love *   | DDE<br>RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>DDE<br>NSS<br>NSS  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14<br>'14<br>'14  |
| LtCol Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love *   | DDE<br>RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>DDE<br>NSS<br>NSS  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14<br>'14<br>'14  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz  | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE   | '15<br>'68<br>'92<br>'97<br>'04<br>'06<br>'14<br>'14<br>'14<br>'14<br>'15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz  | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE   | '15<br>'68<br>'92<br>'97<br>'04<br>'06<br>'14<br>'14<br>'14<br>'14<br>'15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz  | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE   | '15<br>'68<br>'92<br>'97<br>'04<br>'06<br>'14<br>'14<br>'14<br>'14<br>'15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz  | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE   | '15<br>'68<br>'92<br>'97<br>'04<br>'06<br>'14<br>'14<br>'14<br>'14<br>'15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz  | RES<br>DCS<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE   | '15<br>'68<br>'92<br>'97<br>'04<br>'06<br>'14<br>'14<br>'14<br>'14<br>'15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson   | DDE<br>RES<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE<br>I<br>DDE<br>WCF  | '15<br>'68<br>'92<br>'97<br>'04<br>'01<br>'06<br>'14<br>'14<br>'14<br>'15<br>FAC<br>'15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LTC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LTC Christopher David Mason * LTC Congrammers McColumn   | DDE<br>RES<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE<br>I<br>DDE<br>WCF<br>I   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14'15<br>'15<br>'15'15'11  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LTC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LTC Christopher David Mason * LTC Congrammers McColumn   | DDE<br>RES<br>DCS<br>DDE<br>.RES<br>DDE<br>NSS<br>NSS<br>DDE<br>I<br>DDE<br>WCF<br>I   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14'15<br>'15<br>'15'15'11  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LTC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LTC Christopher David Mason * BG Jonathan James McColumn LTC William L. McDaniel *   | DDE<br>RES<br>DCS<br>DDE<br>.RES<br>DDE<br>DDE<br>NSS<br>DDE<br>   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14FAC<br>'15'15<br>'15'17<br>'10''15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LIC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LIC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LIC Christopher David Mason * BG Jonathan James McColumn LIC William L. McDaniel * COL (Ret) Lames R. McKnight   | DDEE RES DCS DCS DCS DDE   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14FAC<br>'15'15<br>'15'17'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LIC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LIC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LIC Christopher David Mason * BG Jonathan James McColumn LIC William L. McDaniel * COL (Ret) Lames R. McKnight   | DDEE RES DCS DCS DCS DDE   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14FAC<br>'15'15<br>'15'17'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LIC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LIC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LIC Christopher David Mason * BG Jonathan James McColumn LIC William L. McDaniel * COL (Ret) Lames R. McKnight   | DDEE RES DCS DCS DCS DDE   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14FAC<br>'15'15<br>'15'17'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LIC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LIC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LIC Christopher David Mason * BG Jonathan James McColumn LIC William L. McDaniel * COL (Ret) Lames R. McKnight   | DDEE RES DCS DCS DCS DDE   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14FAC<br>'15'15<br>'15'17'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LIC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LIC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LIC Christopher David Mason * BG Jonathan James McColumn LIC William L. McDaniel * COL (Ret) Lames R. McKnight   | DDEE RES DCS DCS DCS DDE   | '15'68<br>'92'97'04<br>'01'06'14<br>'14'14<br>'14FAC<br>'15'15<br>'15'17'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson   | DDE RES DCS DCS DDE RES DDE RE | '15'68'92'97'04'97'04'14'14'14'14'14'15'15'15'15'15'15'15'15'15'15'15'15'15'  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson   | DDE RES DCS DCS DDE RES DDE RE | '15'68'92'97'04'97'04'14'14'14'14'14'15'15'15'15'15'15'15'15'15'15'15'15'15'  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson   | DDE RES DCS DCS DDE RES DCS DDE RES DDE DCS DDE DCS DDE DCS DDE  | '15'68'92'97'04'01'06'14'14'14'15'15'15'15'15'15'15'15'15'15'15'15'15'  |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LTC Jeffrey Vincent Maglio * COL Gary John Mann * WSA MAJ James Timothy Marques LTC Christopher David Mason * BG Jonathan James McColumn LTC William L. McDaniel * COL (Ret) James R. McKnight LTC Douglas R. Medd * COL (Ret) Aubrey F. Messing, Ph.D. COL Robert J. Miller  | DDE RESS DCS DCS DCS DCS DCS DCS DCS DCS DCS D   | '15''68''92''97''04''01''06''14''14''14''14''15''15''15''15''15''15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LITC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LITC Christopher David Mason * BG Jonathan James McColumn LITC William L. McDaniel * COL (Ret) James R. McKnight LITC Douglas R. Medd * COL Edward Harold Merrigan, Jr. * COL (Ret) Aubrey F. Messing, Ph.D. COL Robert J. Miller Dr. Robert E. Millward  | DDE RESS DCS DCS DCS DCS DCS DCS DCS DCS DCS D   | '15''68''92''97''04''01''06''14''14''14''14''15''15''15''15''15''15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LITC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LITC Christopher David Mason * BG Jonathan James McColumn LITC William L. McDaniel * COL (Ret) James R. McKnight LITC Douglas R. Medd * COL Edward Harold Merrigan, Jr. * COL (Ret) Aubrey F. Messing, Ph.D. COL Robert J. Miller Dr. Robert E. Millward  | DDE RESS DCS DCS DCS DCS DCS DCS DCS DCS DCS D   | '15''68''92''97''04''01''06''14''14''14''14''15''15''15''15''15''15   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee COL (Ret) Victoria Ann Leignadier MG Almantas Leika LTC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LTC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LTC Christopher David Mason * BG Jonathan James McColumn LTC William L. McDaniel * COL (Ret) James R. McKnight LTC Douglas R. Medd * COL Edward Harold Merrigan, Jr. * COL (Ret) Aubrey F. Messing, Ph.D. COL Stephen A. Miller Dr. Robert E. Millward CDR John Terrence Montonye *   | DDEE RESS DCS DCS DDEE   | '15'688'92'97'04'01'06'14'14'14'14'15FACC'15'15'15'15'15'15'15'15'15'15'15'15'15'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LITC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LITC Christopher David Mason * BG Jonathan James McColumn LITC William L. McDaniel * COL (Ret) James R. McKnight LITC Douglas R. Medd * COL Edward Harold Merrigan, Jr. * COL (Ret) Aubrey F. Messing, Ph.D. COL Robert J. Miller COL Stephen A. Miller Dr. Robert E. Millward CDR John Terrence Montonye * RADM (Ret) Carlton D. Moore SRA  | DDEE RESS DCS DDE RESS DCS DE RESS DCS DE RESS DCS DE RESS DCS DE RESS DCS DCS DCS RESS DCS DCS DCS DCS DCS DCS DCS DCS DCS D   | '15'688'92'97'04'01'06'14'14'14'14'15FACC'15'15'15'15'15'15'15'15'15'15'15'15'15'   |
| LICOI Daniel R. Kreider * COL (Ret) Ralph S. Kristoferson COL (Ret) James E. Kroh MG (Ret) Lawrence F. Lafrenz BG William S. Lee. COL (Ret) Victoria Ann Leignadier MG Almantas Leika LITC George Lewis * Mr. Craig S. Lichtsinn Ms. Melinda Litherland COL Terry L. Love * CW5 (Ret) Raymond M. Lutz LITC Jeffrey Vincent Maglio * COL Gary John Mann * MAJ James Timothy Marques LITC Christopher David Mason * BG Jonathan James McColumn LITC William L. McDaniel * COL (Ret) James R. McKnight LITC Douglas R. Medd * COL Edward Harold Merrigan, Jr. * COL (Ret) Aubrey F. Messing, Ph.D. COL Robert J. Miller COL Stephen A. Miller Dr. Robert E. Millward CDR John Terrence Montonye * RADM (Ret) Carlton D. Moore SRA  | DDEE RESS DCS DDE RESS DCS DE RESS DCS DE RESS DCS DE RESS DCS DE RESS DCS DCS DCS RESS DCS DCS DCS DCS DCS DCS DCS DCS DCS D   | '15'688'92'97'04'01'06'14'14'14'14'15FACC'15'15'15'15'15'15'15'15'15'15'15'15'15'   |
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| LTC Kevin James Petro *<br>LtCol Christopher Ely Phelps *   | DDE '15  |
| COL (Ret) John G. Phillippe   | DDE '06  |
| COL Jeffery E. Phillips   | RES '15  |
| LTC David Scott Pierce  | DEC /15  |
| LIC David Scott Fierce  | KES 13   |
| Ms. Cheryl Pinter-Veal  | N22 12   |
| COL (Ret) Edward J. Porter  | RES '74  |
| COL (Ret) Osborne E. Powell, Jr   | DCS '84  |
| ITC Sonya Angelique Powell *  | DDF '15  |
| AA. D D.L   | NICE 104   |
| Mr. Barry Raber   | 1433 00  |
| Ms. Chandler M. Ralph   | NSS '96  |
| MG (Ret) David Paul Rataczak  | DCS '95  |
| Dr. Kerrie Reed   | NSS '11  |
| Dr. Kerrie Reed   | RES '15  |
| LTC Robert Rustun Reisz *   | DEC /15  |
| COL (D.:) At:       A D   | KL3 13   |
| COL (Ret) Michael A. Rhoden   | DDE '02  |
| COL Timothy L. Rieger * US/<br>LtCol Michael J. Roach *<br>LTC James Allan Rogers *   | 4WCF '15   |
| ItCol Michael I. Roach *  | RES '15  |
| ITC James Allan Pagers *  | DDF '15  |
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| COL Craig Steven Roseberry * LTC Kelly Scott Rosenberger * BG (Ret) Robert G. Sausser Mr. Philip Schatten   | KE2 12   |
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| Mr. Philip Schatten   | NSS '02  |
| Mr. James A. Schellinger  | CNISD 113  |
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| LTC Cory S. Schulz *  |  |
| CAPT (Ret) James J. Schweitz, Jr  | FAC  |
| Mr. Francis P. Sempa  | NSS '07  |
| LTC Steven Grant Shepherd *   | DDF '15  |
| COL (Ret) Alexander P. Shine  | DCS '00  |
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| Col (Ret) Brian Y. Shiroyama  | KES 88   |
| COL (Ret) Joseph A. Siraco, Jr  | RES '85  |
| The Honorable Roger H. Sirlin, Esq  | NSS '07  |
| COL James Anding Skelton  | RES '13  |
| Ms. Ruth A. Skidmore  | CNSP '13   |
| COL (Dark) Laboratoria Classica   | DEC /01  |
| COL (Ret) John Norman Sloan   | KE3 81   |
| COL Robert Collins Smothers *   | DDE '15  |
| MG (Ret) Richard E. Stearney  | DCS '78  |
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| COL Chad Russell Stevens * COL Kenneth Allen Stevens * Mrs. Katherine J. StrongFriend of FLTC Michael H. Swanson *  | DDF '15  |
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| Mrs. Katherine J. StrongFriend of Fo  | oundation  |
| LTC Michael H. Swanson *  | DDE '14  |
| Ms. Phyllis Taylor  | NSS '14  |
| ITC Paul Douglas Thompson *   | DDF '15  |
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| GEN (Ker) John H. Hielli, Jr  | KES 03   |
| GEN (Ret) John H. Tilelli, Jr   | DDE 115  |
| Ms. Elizabeth Ely Torres *  | RES '15  |
| MAJ Ivan TorresLTC Michael A. Tougher, III *US/ CAPT (Ret) Stephen C. Trainor, Ph.D   | BSAP '13   |
| ITC Michael A Tougher III * USA   | AWCF '15   |
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# First Principles for 21st Century Defense

# 26th Annual U.S. Army War College Strategy Conference

Building on last year's immensely successful event, "Balancing the Joint Force to meet Future Security Challenges," the 26th Annual Strategy Conference was held at Carlisle Barracks April 7-9, 2015. USAWC partnered this year with the Office of the Under Secretary of Defense for Policy to develop an ambitious three-day program of substantive discussions centered on a single foundational question. Namely, in light of anticipated security conditions and defense demands, what are the most relevant first principles for the next decade's defense strategy and planning? The conference attacked this question from a variety of functional and regional perspectives, featuring a mix of veteran policymakers and military officers, as well as academics and noted defense and security experts.



Keynote Address — "International Security and Future Defense Strategy"
Speaker: The Honorable Robert O. Work, Deputy Secretary of Defense.



"A Prisoner's Dilemma? The Ten Year Defense Outlook" Panelists — Dr. Richard D. Hooker, Jr., Director, INSS; Dr. Kori Schake, Research Fellow, Hoover Institution; Dr. Janine Davidson, Senior Fellow for Defense Policy, Council on Foreign Relations; Dr. Michael Meese, Chief Operating Officer and Secretary, American Armed Forces Mutual Aid Association; Dr. Frank Jones, Professor, USAWC Department of National Security Studies.

This year's topic emerged from clear recognition that the Department of Defense (DoD) is in the midst of an historic transformation of its priorities, missions, and capabilities. Moving from 14 years of persistent war abroad, DoD wrestles with new challenges and new opportunities.

Uncertainty defines the decision space for senior leadership, yet leaders still face unavoidable near- to mid-term choices that will inevitably shape the Department's long-term focus. Among these choices are identifying and prioritizing for analysis major trends in international security, mapping DoD's internal and external challenges, defining the nature and impact of emerging security competitors, and recognizing potential sources of disruptive surprise.



"Synchronizing Strategic Forecasting and Defense Strategy Development" Speaker: Dr. Gregory Treverton, Chairman, National Intelligence Council.

In addition to our substantial partnership with the Office of the Secretary of Defense, each of our constituent panels had a major partner as well. They included the Center for Strategic and International Studies, National Defense University's Institute for National Strategic Studies, the Center for Naval Analyses, the Atlantic Council, DoD's Near East South Asia Center for Strategic Studies, and the National Intelligence Council.



Noontime Lunch Elective "Homeland Security in the Post-9/11 World" Panelist: Prof. Bert B. Tussing, DDE '03, and Director, Homeland Defense and Security Issues, USAWC Center for Strategic Leadership and Development.

The event included four major policy-level discussions with senior officials, eight expert panels, and five noontime breakout sessions. Our kick-off keynote speaker was the Deputy Secretary of Defense and, in succession thereafter, we heard from the Chairman of the National Intelligence Council; the Assistant Secretary of Defense for Strategy, Plans, and Capabilities; and a senior civilian representative of the UK Ministry of Defense. All eight panel discussions were issue focused. They included topics such as macro trends effecting DoD decisionmaking, the ten-year US/allied defense outlook, security competition in the Asia-Pacific region, hybrid state-based threats, Middle East political disorder, strategic surprise, and, finally, first principles and risk. In addition, for the first time in conference history, the event included a student panel on defense risk management as well. Our five breakout sessions covered various functional and regional challenges including challenges in cyberspace and electro-magnetic spectrum, new defense technologies, public health and climate change, homeland security, and African and Latin American security challenges.

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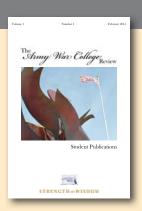
"Strategic Planning Priorities Through 2025" Banquet Speaker: The Honorable Robert Scher, Assistant Secretary of Defense for Strategy, Plans, and Capabilities. Mr. Nate Freier, SSI, (right) facilitated the evening's events.

A number of invaluable insights are certain to emerge from the event. We are in the process of analyzing conference content to arrive at key conclusions and insights for DoD senior leadership. These insights will be published in early June as a "Memorandum for the Secretary of Defense."

A full description of the conference agenda can be found at: http://www.strategicstudiesinstitute.army.mil/conf/agenda.cfm and videos from most of the proceedings will be posted at the same SSI site.

## Check out the new Army War College Review

The Army War College Review is a newly initiated refereed publication of student work produced under the purview of the Strategic Studies Institute and the USAWC. An electronic quarterly, it connects student intellectual work with professionals invested in U.S.



national security, Landpower, strategic leadership, global security studies, and the advancement of the profession of arms.

Research articles are selected from among award-winning student papers evaluated by the USAWC Distinguished Academic Chairs as exemplars of student writing or research at the professional graduate level.

Insight articles are written primarily by USAWC Fellows, studying off-site at prestigious institutions. The Student Awards Competition is open to all enrolled Resident Students, Distance Education Students, and USAWC Fellows. The *AWC Review* is published February, May, August, and November and is available at:

http://www.strategicstudiesinstitute.army.mil/pubs/AWCreview/.

by Editor Dr. Larry D. Miller, DDE '09 & FAC



## Ceremony in Memory of Dr. Harold C. Deutsch, USAWC FAC '74-'85

On February 23, 2015, **COL** (**Ret**) **Donald G. Patton, RES '85 & former FAC**, presented to the College a framed Michael Gnatek print "Patton at Bastogne" from the Dr. Harold C. Deutsch WWII History Round Table, Edina, Minnesota. The print honors the memory of Dr. "Hal" Deutsch, long-time faculty member at USAWC, who died in 1995. Dr. Deutsch had risen to be Chair of the History Department and Professor Emeritus at the University of Minnesota. He influenced hundreds of students and faculty members throughout his many years of scholarship with USAWC, also holding the Harold K. Johnson Chair of History for at least one year.



**Dr. Lance Betros, USAWC Provost**, accepts the print "Patton at Bastogne" from **COL**(**Ret**) **Donald G. Patton, RES '85**, representing the Dr. Harold C. Deutsch WWII History Round Table. Dr. Betros praised the contributions of Dr. Deutsch in bringing a higher level of history education to the USAWC curriculum.



Local friends and faculty colleagues of Dr. Hal Deutsch attended the event. *Seated L-R:* **BG** (**Ret**) **Harold W. "Hal" Nelson, RES '84, COL** (**Ret**) **Patton** (representing the Dr. Harold C. Deutsch WWII History Round Table), and **Dr. Richard J. Sommers**, retired USAWC Historian. *Back L-R:* **COL** (**Ret**) **George L. Shevlin, RES '78; COL** (**Ret**) **Wm. B. "Bill" Seely, DCS '79, COL** (**Ret**) **Robert J. "Bob" Gerard, RES '73, COL** (**Ret**) **Richard M. "Dick" Rodney, DCS '77,** Mrs. Maude and **COL** (**Ret**) **Rudolph B.** (**Rude**) **DeFrance, RES '73,** Mrs. Scotty Roberge (widow of **COL** (**Ret**) **Ronald A. Roberge, RES '72**), and **Col** (**Ret, USAF**) **Forrest E. "Dutch" Kissinger, FAC '76-'80.** 

# **TAPS Spring 2015**

| Name & Class   | Date of Death      | COL (Ret) John W. Marr, RES '63   | January 19, 2015                      | MG (Ret) Daniel K. Edwards, SRCOC '71  | July 17, 2001     |
|--|--------------------|---|---------------------------------------|--|-------------------|
|  |                    | COL (Ret) Robert K. Moore, RES '63  | May 16, 2007                          | MG (Ret) William H. Fitts, RES '71   |                   |
| 1950s  |                    | Col (Ret) Robert 'Dusty' Rivers, USAF, RES '63  |                                       | COL (Ret) John Fitzgerald, DCS '71   |                   |
| CW4 (Ret) William T. Supulski, FAC '55 - '60   |                    | CDR (Ret) Stephen J. Shea, USN, RES '63   |                                       | COL (Ret) William S. Fulton, Jr., RES '71  |                   |
| COL (Ret) Raymond L. Cato, RES '56COL (Ret) John M. Lynch, RES '56                       |                    | COL (Ret) William Teir, RES '63<br>COL (Ret) Truman E. Boudinot, RES '64              |                                       | COL (Ret) John 'Jack' Henderson, RES '71<br>COL (Ret) Alfred H. Johnson III, DCS '71         |                   |
| COL (Ret) John R. Smoak, RES '56   |                    | CAPT (Ret) Louis J. 'Jim' Collister, USN, RES '64                                     |                                       | COL (Ret) Don R. Lawless, DCS '71  |                   |
| COL (Ret) William A. Dwight, RES '57   |                    | MG (Ret) Ian M. Davidson, SRCOC '64   |                                       | MG (Ret) Joseph 'Joe' May, SRCOC '71   |                   |
| COL (Ret) William O. Gall, RES '57, FAC '57-'60  |                    | COL (Ret) William T. Kidd, RES '64  | March 31, 2014                        | COL (Ret) Thomas E. 'Mac' McBride, Jr., RES '71  |                   |
| MG (Ret) Paul F. Smith, RES '57  | October 20, 2014   | COL (Ret) William 'Bill' Nelson, RES '64  |                                       | COL (Ret) Carl W. Rose, Sr., DCS '71   |                   |
| LTC (Ret) William F. Beaty, RES '58  |                    | COL (Ret) Roy L. Baber, Jr., RES '65  |                                       | COL (Ret) Frederick E. Roseman, RES '71  |                   |
| COL (Ret) George W. Best, RES '58  |                    | LTG (Ret) Henry 'Hank' Emerson, RES '65   |                                       | MajGen (Ret) George W. Smith, USMC, RES '71  |                   |
| Mr. Paul M. Birkeland, RES '58 COL (Ret) Gerhard E. Brown, RES '58                       |                    | COL (Ret) Mitchel Goldenthal, RES '65<br>COL (Ret) William I. Gordon, RES '65         |                                       | COL (Ret) William 'Steve' Stevenson, RES '71<br>BG (Ret) Daniel H. Wardrop, RES '71          |                   |
| COL (Ret) Chester E. Kennedy, RES '58  |                    | COL (Ret) Harvey 'Tom' Jones, RES '65   |                                       | BG (Ret) Leonard F. Wing, Jr., SRCOC '71   |                   |
| BG (Ret) George B. Webster, Jr., RES '58   |                    | LTC (Ret) Arthur J. Lochrie, Jr., RES '65   |                                       | BG (Ret) Raymond Astumian, SRCOC '72   |                   |
| LTC (Ret) Manuel J. Asensio, Jr., FAC '59  |                    | MG (Ret) Junior F. Miller, SRCOC '65  |                                       | COL (Ret) Keith A. Barlow, RES '72   |                   |
| COL (Ret) Lee S. Kaufman, RES '59  | January 24, 1988   | MG (Ret) Wilton B. Persons, Jr., RES '65  | April 3, 2015                         | COL (Ret) John 'Jack' Chitty, Jr., DCS '72   | December 1, 2014  |
| COL (Ret) Darce R. Knight, RES '59   |                    | COL (Ret) Dallas A. Pilliod, RES '65  |                                       | MG (Ret) Leonard W. Cronkhite, Jr., SRCOC '72  |                   |
| COL (Ret) Aley L. Smith, RES '59   |                    | Col (Ret) Stanely V. Titterud, USMC, FAC '65 - '67                                    |                                       | BG (Ret) Charles E. Franklin, DCS '72, SRCOC '81.  |                   |
| Col (Ret) Richard E. Tiede, USAF, RES '59  | September 7, 2014  | COL (Ret) Frank J. Walton, RES '65<br>LTG (Ret) Joseph K. Bratton, RES '66            |                                       | CAPT (Ret) Linus W. Freeman, Jr., USN, RES '72 COL (Ret) Peter J. Hino, RES '72              |                   |
| 1960s  |                    | Col (Ret) Thomas H. Curtis, USAF, RES '66   |                                       | COL (Ret) Peter J. Hillo, RES 72 COL (Ret) Cebert C. Holmes, Jr., Ph.D., DCS 72              |                   |
| COL (Ret) David H. Arp, Sr., RES '60   | May 7, 1999        | MG (Ret) James B. Faulconer, SRCOC '66  |                                       | BG (Ret) Thomas J. Kennedy, SRCOC '72  |                   |
| COL (Ret) Aldo H. Bagnulo, RES '60   |                    | COL (Ret) Norman R. Haley, RES '66  |                                       | COL (Ret) Walter 'Ed' McGowan, DCS '72   |                   |
| COL (Ret) Howard D. Balliett, RES '60  |                    | COL (Ret) Arthur R. Marshall, RES '66   |                                       | COL (Ret) Woodburn 'Woody' Mickel, Jr., RES '72.   |                   |
| Mr. Thomas D. Bowie, RES '60   | November 4, 2011   | BG (Ret) MacKenzie E. Porter, SRCOC '66   | May 22, 1992                          | LTC (Ret) Richard G. Patton, DCS '72   |                   |
| COL (Ret) William H. Conley, RES '60   |                    | CAPT (Ret) Byron C. Ruble, USN, RES '66   |                                       | COL (Ret) Robert G. Williamson, D.B.A., RES '72  |                   |
| COL (Ret) Charles D. Daniel, RES '60   |                    | COL (Ret) Robert W. Selton, RES '66   |                                       | MG (Ret) Charles Beach, Jr., SRCOC '73   |                   |
| COL (Ret) Robert L. Doupe, RES '60   |                    | COL (Ret) William F Poiler PFS '67  |                                       | COL (Ret) Daniel R. Beirne, DCS '73  |                   |
| COL (Ret) Lemuel C. Downs, RES '60<br>COL (Ret) John K. Eney, RES '60                    |                    | COL (Ret) William F. Boiler, RES '67<br>BG (Ret) Bruce T. Coggins, RES '67            |                                       | MG (Ret) Andrew L. Cooley, Jr., RES '73<br>COL (Ret) Burt Dall, DCS '73                      |                   |
| COL (Ret) Robert A. Pearson, RES '60   |                    | COL (Ret) Alvan C. Hadley, RES '67  |                                       | BG (Ret) George M. Donovan, SRCOC '73  |                   |
| Col (Ret) Joseph H. Perry, USAF, RES '60   | November 25, 2003  | Mr. Grant W. Olson, RES '67   |                                       | COL (Ret) Thomas E. Franklin, P.E., DCS '73  |                   |
| COL (Ret) William A. Purdy, RES '60  |                    | BG (Ret) Charles R. Bushong, Jr., RES '68   |                                       | COL (Ret) Rupert 'Frank' Glover, RES '73   |                   |
| COL (Ret) Elbert M. Sleeker, RES '60   | May 13, 2006       | CAPT (Ret) James 'Don' Elliott, USN, RES '68  | February 5, 2015                      | COL (Ret) Darrel L. Gooler, RES '73  |                   |
| COL (Ret) Joseph A. Smedile, RES '60   |                    | MG (Ret) James T. Keltner, RES '68, SRCOC '72   |                                       | COL (Ret) Forrest S. Holmes, Jr., DCS '73  |                   |
| CAPT (Ret) Russel T. Stephens, USN, RES '60  |                    | COL (Ret) Kenneth T. McFall, Sr., RES '68   |                                       | COL (Ret) Richard B. Humphreys, DCS '73  |                   |
| COL (Ret) Richard J. Stillman, RES '60<br>COL (Ret) Albert L. Tait, RES '60              |                    | BG (Ret) Paul E. Smith, RES '68<br>CDR (Ret) Oscar J. Vogel, USN, RES '68             |                                       | COL (Ret) John P. Ianno, DCS '73   |                   |
| COL (Ret) Milford W. Wood, RES '60   | Sentember 25, 2006 | COL (Ret) Daniel B. Williams, RES '68   |                                       | COL (Ret) Philip R. Kinney, RES '73<br>COL (Ret) Daniel 'Burny' Knight, Jr., RES '73         |                   |
| CAPT (Ret) James T. Alexander, Jr., USN, RES '61   |                    | BG (Ret) George S. Woodard, Jr., RES '68  |                                       | MG (Ret) Robert L. Lane, DCS '73, SRCOC '77  |                   |
| COL (Ret) John R. Barclay, RES '61   |                    | COL (Ret) Carl M. Zilian, RES '68   |                                       | COL (Ret) John E. McGregor, DCS '73  |                   |
| COL (Ret) Edward E. Bennett, RES '61   |                    | Ambassador Francois M. Dickman, RES '69   | April 12, 2015                        | COL (Ret) Thomas E. Minix, RES '73   |                   |
| COL (Ret) Hubert 'Bill' Campbell, Jr., RES '61   |                    | Col (Ret) George Gustin, USAF, RES '69  |                                       | COL (Ret) Shuichi 'Shu' Miyasaki, DCS '73  |                   |
| COL (Ret) Linwood A. Carleton, RES '61   |                    | COL (Ret) Shirley Rowell Heinze, RES '69  |                                       | COL (Ret) Donald R. Perkins, DCS '73   |                   |
| Col (Ret) Jack E. Carter, USAF, RES '61  |                    | COL (Ret) William R. Knowles, RES '69   |                                       | COL (Ret) Kenneth E. Pruett, RES '73   |                   |
| COL (Ret) Thornton 'Irish' Ireland, RES '61<br>COL (Ret) John 'Jake' Lance, Jr., RES '61 |                    | Mr. James William 'Bill' Lair, RES '69<br>BG Ripon W. LaRoche, SRCOC '69              |                                       | COL (Ret) David C. Russell, DCS '73<br>COL (Ret) Richard L. Stoessner, RES '73               |                   |
| COL (Ret) Arthur F. Mitchell, RES '61  |                    | LTC (Ret) Everett D. Richards, RES '69  |                                       | COL (Ret) Kenneth T. Trinkler, RES '73   |                   |
| COL (Ret) J. Douglas Mitchell, RES '61   |                    | COL (Ret) Charles W. Stockell, FAC '69 - '72  |                                       | COL (Ret) Nathaniel Wicks, DCS '73   |                   |
| COL (Ret) Allen H. Nottingham, RES '61   |                    | BG (Ret) Robert 'Bob' Williams, SRCOC '69   | September 24, 2012                    | BG (Ret) Leigh R. Wilson, SRCOC '73  | November 28, 2004 |
| COL (Ret) George H. Russell, RES '61   |                    |   |                                       | MG (Ret) Alfred F. Ahner, SRCOC '74  |                   |
| COL (Ret) John D. Sitterson, Jr., RES '61  |                    | 1970s   |                                       | COL (Ret) Frederick C. Bealke, Jr., DCS '74  |                   |
| COL (Ret) William E. Smith, RES '61<br>Col (Ret) George E. Tormoen, USAF, RES '61        | February 8, 2004   | COL (Ret) Joseph H. Baum, Ph.D., DCS '70<br>COL (Ret) Alfred M. Bracy, RES '70        |                                       | Col (Ret) Howard 'Howie' Bear, USAF, RES '74   |                   |
| CAPT (Ret) Albert C. Waldman, Jr., USN, RES '61  |                    | MG (Ret) Hugh J. Clausen, DCS '70   |                                       | CAPT (Ret) William Biggar, USN, RES '74<br>CDR (Ret) Russell E. Bigney, USN, RES '74         |                   |
| COL (Ret) Frederick G. White, Jr., RES '61   |                    | COL (Ret) George W. Conrad, DCS '70   |                                       | MG (Ret) O. D. Butler, Jr, SRCOC '74   |                   |
| COL (Ret) Leroy B. Wilson, RES '61   |                    | COL (Ret) Allen R. DeLong, DCS '70  |                                       | COL Arthur F. Carr, DCS '74  |                   |
| COL (Ret) John H. Wohner, RES '61  |                    | LTG (Ret) Robert 'Bob' Forman, RES '70  |                                       | MG (Ret) Henry H. Cobb, Jr., SRCOC '74   |                   |
| MG (Ret) Warren D. Hodges, RES '62   |                    | MG (Ret) Norbert 'Chick' Hennen, SRCOC '70  |                                       | COL (Ret) Richard D. Cohen, DCS '74  |                   |
| MajGen (Ret) Kenneth J. Houghton, USMC, RES '  |                    | Col (Ret) Donald A. Luttrell, USAF, RES '70   |                                       | COL (Ret) John W. Crancer, RES '74   |                   |
| COL (Ret) William J. Humma, RES '62  |                    | Maj Gen (Ret) Kenneth P. Miles, USAF, RES '70   |                                       | COL (Ret) Barrie S. Davis, DCS '74   |                   |
| COL (Ret) Alan W. Jones, Jr., RES '62  |                    | COL (Ret) Paul R. O'Mary, RES '70   |                                       | MG (Ret) Robert M. Erffmeyer, SRCOC 74   |                   |
| Mr. William Kaczmar, RES '62 COL (Ret) Keith L. Lewis, RES '62                           |                    | Reverend (COL, Ret) Robert G. Moss, DCS '70<br>COL (Ret) Donald H. Steenburn, DCS '70 |                                       | BG (Ret) Sidney L. Foulston, Jr., DCS '74, SRCOC '7<br>COL (Ret) Richard G. Fuszard, DCS '74 |                   |
| COL (Ret) Ellis E. Pickering, RES '62  |                    | CAPT (Ret) Kenneth G. Thomas, USN, RES '70  |                                       | BG (Ret) Leo J. Golash, Jr., SRCOC '74   |                   |
| CAPT (Ret) Owen A. Roberts, USN, RES '62   |                    | COL (Ret) David A. Thomason, RES '70  |                                       | Col (Ret) Thomas M. Hamlin, USMC, RES '74  |                   |
| CAPT (Ret) Billie C. Spell, USN, RES '62   |                    | MG (Ret) Thomas J. Thorne, DCS '70  |                                       | BG (Ret) Myron 'Mike' Lewis, DCS '74   |                   |
| COL (Ret) Everette 'Ebb' Stoutner, RES '62   |                    | COL (Ret) Billy John Thrasher, RES '70  | January 16, 2014                      | COL (Ret) Patrick R. Lowrey, RES '74   |                   |
| COL (Ret) William O. Tucker, Jr., RES '62  |                    | MG (Ret) David E. Watts, RES '70  |                                       | COL (Ret) Richard 'Dick' Meyer, RES '74  |                   |
| COL (Ret) Arthur E. Britt, RES '63   | October 30, 2014   | COL (Ret) Edison M. Cesar, Jr., RES '71   |                                       | MG (Ret) Ernest R. Morgan, RES '74   |                   |
| CDR (Ret) Prentice J. Custer, Sr., USN, RES '63  |                    | Mr. Thomas F. Conlon, RES '71COL (Ret) Robert M. Cowherd, DCS '71                     |                                       | COL (Ret) Fortunato R. Priore, RES '74<br>COL (Ret) John 'Jack' Teel, DCS '74                |                   |
| LTC (Ret) Robert 'Bob' LeMay, Jr., RES '63<br>COL (Ret) John W. Lundberg, Jr., RES '63   |                    | Mr. Thomas G. Donahue, LCDR USN (Ret), RES '7   | December 30, 2007<br>1 April 21, 2006 | COL (Ret) John Jack Teel, DCS 74   |                   |
| COE (New York) W. Editaberg, Jr., NES OS   |                    | This montas e. Bollanac, Lebit Osia (Nety, NES 7                                      |                                       |  |                   |

# CLASS CODES | RES - Resident | DCS - Department of Corresponding Studies | DDE - Department of Distance Education (DCS renamed as of 1 Jun 98)

SRCOC – Senior Reserve Component Officers Course USAWCF – U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar

 SIS – Strategy Implementation Seminar CNSP – Commandant's National Security Program DSC – Defense Stategy Course SLS – Senior Leader Seminar

| MG (Ret) Holden C. West, SRCOC '74  |  |
|---|--|
| Col (Ret) Harold 'Hal' White, USAF, RES '74   |  |
| COL (Ret) Joseph J. Addison, DCS '75  |  |
| COL (Ret) Hubert 'Bart' Bartron, RES '75  | January 16. 2015   |
| Dr. (COL, Ret) James G. Beasley, Ph.D., DCS '75   | March 19, 2009   |
| COL (Ret) Edward F. Clarke, RES '75   |  |
|   |  |
| COL (Ret) William H. Dizer, DCS '75   |  |
| BG (Ret) George H. Gray, DCS '75  | December 8, 2014   |
| COL (Ret) Douglas L. Hutchens, DCS '75  | January 1, 2013  |
| CH (COL, Ret) Charles F. Kriete, RES '75  | November 9, 2014   |
| COL (Ret) John H. LaBarrie, RES '75   |  |
| Dr. John A. Lockerd, RES '75  |  |
| COL (Ret) John W. Martin, DCS '75   |  |
| COL (Ret) John W. Martin, DCS 75  | July 12, 2014  |
| COL (Ret) Thomas F. 'Tom' McBride, DCS '75  |  |
| COL (Ret) Eugene 'Gene' Rush, DCS '75   |  |
| COL (Ret) Richard G. Vander Meer, DCS '75   | January 17, 2005   |
| COL (Ret) Joseph 'Joe' Vincent, RES '75   | October 5, 2014  |
| COL (Ret) Henry 'Hank' Walker, DCS '75  |  |
| COL (Ret) Robert B. Chapman, RES '76  |  |
|   |  |
| COL (Ret) Desmond D. Dewey, DCS '76   |  |
| BG (Ret) William 'Slater' Hollis, DCS '76, SRCOC '8   | 31 .September 2, 2013  |
| COL (Ret) William S. Jackson, RES '76   | January 14, 2003   |
| COL (Ret) Robert L. Johnston, RES '76   |  |
| COL (Ret) Birtrun S. Kidwell, Jr., DCS '76  |  |
| COL (Ret) Frederick G. Kuehn, DCS '76   |  |
|   |  |
| MG (Ret) Howard A. Louderback, SRCOC '76  |  |
| COL (Ret) Leander B. McPheeters, Jr., RES '76   |  |
| COL (Ret) Anthony A. Movsesian, DCS '76   | May 3, 2006  |
| COL (Ret) Francis C. Newton, Jr., DCS '76   | February 6, 2012   |
| MG (Ret) Salvador M. Padilla, SRCOC '76   |  |
|   |  |
| COL (Ret) Gladwin Patrick, DCS '76  |  |
| COL (Ret) Stanley D. Sahlstrom, Ph.D., DCS '76  |  |
| Lt Gen (Ret) Charles J. Searock, Jr., USAF, RES '76.  | March 3, 2015  |
| COL (Ret) Jimmy W. Smith, RES '76   | July 17, 2014  |
| COL (Ret) Francis C. Cadigan, Jr., DCS '77  |  |
| COL (Ret) Russell 'Jack' Folta, RES '77   |  |
|   |  |
| Col (Ret) John R. Gose, USMCR, SRCOC '77  | January 2, 2015  |
|   |  |
| MG (Ret) Joseph A. Healey, SRCOC '77  | December 6, 2005   |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989  |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989  |
| MG (Ret) Van L. Hixson, SRCOC '77<br>MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRC   | February 15, 1989<br>COC '85June 10, 2009  |
| MG (Ret) Van L. Hixson, SRCOC '77<br>MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRC<br>COL (Ret) Jeremy 'Jerry' Johnson, DCS '77  | February 15, 1989<br>COC '85 June 10, 2009<br>February 24, 2007  |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989<br>COC '85June 10, 2009<br>February 24, 2007<br>July 19, 2006  |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989<br>COC '85June 10, 2009<br>February 24, 2007<br>July 19, 2006<br>December 31, 2014   |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989<br>COC '85June 10, 2009<br>February 24, 2007<br>July 19, 2006<br>December 31, 2014<br>June 24, 2000  |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989<br>COC '85June 10, 2009<br>February 24, 2007<br>July 19, 2006<br>December 31, 2014<br>June 24, 2000  |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989<br>COC '85June 10, 2009<br>February 24, 2007<br>July 19, 2006<br>December 31, 2014<br>June 24, 2000<br>November 23, 2013   |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989 COC '85June 10, 2009 February 24, 2007July 19, 2006December 31, 2014June 24, 2000 November 23, 2013 November 16, 2001  |
| MG (Ret) Van L. Hixson, SRCOC '77   | February 15, 1989 COC '85June 10, 2009 February 24, 2007July 19, 2006 December 31, 2014June 24, 2000 November 23, 2013 November 16, 2001April 20, 2010   |
| MG (Ret) Van L. Hixson, SRCOC '77. MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRCOC (Ret) Jeremy 'Jerry' Johnson, DCS '77. MG (Ret) Trelawney E. Marchant, SRCOC '77. COL (Ret) John E. McDonald, Jr., DCS '77. COL (Ret) Eddie M. Nix, RES '77. Dr. Eugene J. Rosi, Ph.D., FAC '77 - '79. Mr. Bernard R. Shell, DCS '77. COL (Ret) Ralph E. Simmons, DCS '77. COL (Ret) Walter Troeschel, Jr., DCS '77.  | February 15, 1989 COC '85 June 10, 2009 February 24, 2007 July 19, 2006 December 31, 2014 June 24, 2000 November 23, 2013 November 16, 2001 April 20, 2010 April 29, 2007  |
| MG (Ret) Van L. Hixson, SRCOC '77. MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRCOC (Ret) Jeremy 'Jerry' Johnson, DCS '77. MG (Ret) Trelawney E. Marchant, SRCOC '77. COL (Ret) John E. McDonald, Jr., DCS '77. COL (Ret) Eddie M. Nix, RES '77. Dr. Eugene J. Rosi, Ph.D., FAC '77 - '79. Mr. Bernard R. Shell, DCS '77. COL (Ret) Ralph E. Simmons, DCS '77. COL (Ret) Walter Troeschel, Jr., DCS '77. BG (Ret) Bernard 'Buster' Clippard, SRCOC '78  | February 15, 1989 COC '85 June 10, 2009 February 24, 2007 July 19, 2006 December 31, 2014 June 24, 2000 November 23, 2013 November 16, 2001 April 20, 2010 April 29, 2007 November 16, 2000  |
| MG (Ret) Van L. Hixson, SRCOC '77. MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRCOC (Ret) Jeremy 'Jerry' Johnson, DCS '77. MG (Ret) Trelawney E. Marchant, SRCOC '77. COL (Ret) John E. McDonald, Jr., DCS '77. COL (Ret) Eddie M. Nix, RES '77. Dr. Eugene J. Rosi, Ph.D., FAC '77 - '79. Mr. Bernard R. Shell, DCS '77. COL (Ret) Ralph E. Simmons, DCS '77. COL (Ret) Walter Troeschel, Jr., DCS '77. BG (Ret) Bernard 'Buster' Clippard, SRCOC '78 COL (Ret) Robert E. Conroy, RES '78.   | February 15, 1989 COC '85 June 10, 2009 February 24, 2007 July 19, 2006 December 31, 2014 June 24, 2000 November 23, 2013 November 16, 2001 April 20, 2010 April 29, 2007 November 16, 2000 Movember 16, 2000  |
| MG (Ret) Van L. Hixson, SRCOC '77. MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRCOC (Ret) Jeremy 'Jerry' Johnson, DCS '77. MG (Ret) Trelawney E. Marchant, SRCOC '77. COL (Ret) John E. McDonald, Jr., DCS '77. COL (Ret) Eddie M. Nix, RES '77. Dr. Eugene J. Rosi, Ph.D., FAC '77 - '79. Mr. Bernard R. Shell, DCS '77. COL (Ret) Ralph E. Simmons, DCS '77. COL (Ret) Walter Troeschel, Jr., DCS '77. BG (Ret) Bernard 'Buster' Clippard, SRCOC '78  | February 15, 1989 COC '85 June 10, 2009 February 24, 2007 July 19, 2006 December 31, 2014 June 24, 2000 November 23, 2013 November 16, 2001 April 20, 2010 April 29, 2007 November 16, 2000 Movember 16, 2000  |
| MG (Ret) Van L. Hixson, SRCOC '77. MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRCOC (Ret) Jeremy 'Jerry' Johnson, DCS '77. MG (Ret) Trelawney E. Marchant, SRCOC '77. COL (Ret) John E. McDonald, Jr., DCS '77. COL (Ret) Eddie M. Nix, RES '77. Dr. Eugene J. Rosi, Ph.D., FAC '77 - '79. Mr. Bernard R. Shell, DCS '77. COL (Ret) Ralph E. Simmons, DCS '77. COL (Ret) Walter Troeschel, Jr., DCS '77. BG (Ret) Bernard 'Buster' Clippard, SRCOC '78. COL (Ret) Robert E. Conroy, RES '78. BG (Ret) James C. Crawford, DCS '78.   | February 15, 1989 COC '85 June 10, 2009 February 24, 2007 July 19, 2006 December 31, 2014 June 24, 2000 November 23, 2013 November 16, 2001 April 20, 2010 April 29, 2007 November 16, 2000 March 16, 2009 December 10, 2005   |
| MG (Ret) Van L. Hixson, SRCOC '77. MG (Ret) Robert S. Holmes, DCS '77, SRCOC '81, SRCOC (Ret) Jeremy 'Jerry' Johnson, DCS '77. MG (Ret) Trelawney E. Marchant, SRCOC '77. COL (Ret) John E. McDonald, Jr., DCS '77. COL (Ret) Eddie M. Nix, RES '77. Dr. Eugene J. Rosi, Ph.D., FAC '77 - '79. Mr. Bernard R. Shell, DCS '77. COL (Ret) Ralph E. Simmons, DCS '77. COL (Ret) Walter Troeschel, Jr., DCS '77. BG (Ret) Bernard 'Buster' Clippard, SRCOC '78. COL (Ret) Robert E. Conroy, RES '78. BG (Ret) James C. Crawford, DCS '78. Col (Ret) James C. Crawford, DCS '78.   | February 15, 1989 COC '85 June 10, 2009 February 24, 2007 July 19, 2006 December 31, 2014 June 24, 2000 November 23, 2013 November 16, 2001 April 20, 2010 April 29, 2007 November 16, 2000 March 16, 2009 December 10, 2005 December 13, 1993   |
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|---|-------------------|
| 1980s Col (Ret) Jack W. Benton, USAF, SRCOC '80   | lanuary 18, 2007  |
| COL (Ret) Adolph H. Ernst, Jr., RES '80   |                   |
| Col (Ret) Donald Festa, USMC, RES '80   | October 14, 2010  |
| COL (Ret) Kenneth 'Ken' Halloway, DCS '80   | November 18, 2014 |
| COL (Ret) John W. Munn, DCS '80   |                   |
| CH (BG, Ret) Oral 'Dean' Nelson, Ph.D., SRCOC '8  |                   |
| Maj Gen (Ret) Richard M. Scott, USAF, SRCOC '80   |                   |
| BG (Ret) Louis L. Stuart, Jr., SRCOC '80  |                   |
| MG (Ret) Robert G. Walker, SRCOC '80  |                   |
| COL (Ret) James L. Zachary, RES '80   |                   |
| COL (Ret) Robert D. Alhouse, RES '81  | February 17, 2015 |
| BG (Ret) Gerald 'Jed' Brown, RES '81  |                   |
| Col (Ret) Rolland 'Ron' Clarkson, Jr., USAF, RES '8                                     |                   |
| COL (Ret) John R. Kazin, DCS '81  |                   |
| COL (Ret) Ronald E. Nitzsche, DCS '81 COL (Ret) Paul Sposito, RES '81                   |                   |
| COL (Ret) Paul Sposito, RES 81 COL (Ret) Larry 'Bach' Bachelor, RES '82                 |                   |
| BG (Ret) James M. Chatfield, RES '82  |                   |
| COL (Ret) Malcolm A. Danner, RES '82  |                   |
| COL (Ret) David W. Hazen, RES '82, FAC '86-'92.   |                   |
| MG (Ret) Glenn W. Osgood, Jr., SRCOC '82  |                   |
| MG (Ret) Joseph A. Scheinkoenig, DCS '82, SRCOC'  |                   |
| COL (Ret) Nicholas Sellers, DCS '82   |                   |
| BG (Ret) Bernard 'Bernie' Cahill, DCS '83   |                   |
| MG (Ret) Ralph W. Coan, Jr., SRCOC '83, SRCOC COL (Ret) Robert S. Young, RES '83        |                   |
| COL (Ret) David W. Gunn, DCS '84  |                   |
| COL (Ret) George W. Johnson, Jr., DCS '84   |                   |
| COL (Ret) John M. Rolls, Jr., Esq., DCS '84   |                   |
| COL (Ret) Jack Zusman, M.D., DCS '84  | April 23, 2009    |
| COL (Ret) Charles C. Dupre, J.D., DCS '85   |                   |
| MG (Ret) Charles W. Harris, SRCOC '85   |                   |
| Gen.Maj. (Ret) Christian N. Hellwig, RES '85 (IF-Gern COL (Ret) Neal E. Norman, DCS '85 |                   |
| COL (Ret) Neal E. Norman, DCS 85<br>COL (Ret) William 'Bill' Ryall, DCS '85             |                   |
| Mr. Claude R. Thorpe, FAC '85-'87   |                   |
| COL (Ret) Norman G. Beatty, DCS '86   |                   |
| COL (Ret) Malcolm 'Gil' Gilchrist, DCS '86  |                   |
| Dr. (COL, Ret) Herbert S. Kenigsberg, D.D.S., DCS                                       |                   |
| BG (Ret) John E. McAllister, DCS '86  |                   |
| COL (Ret) John B. McRaney, DCS '86  |                   |
| COL (Ret) Robert 'Bob' Potts, RES '86   |                   |
| COL (Ret) Edwin T. Vernon, RES '86<br>COL (Ret) Jerry L. Bussell, RES '87               |                   |
| COL (Ret) James S. Irwin, Jr., DCS '87  |                   |
| Mr. Roy E. Larsen, RES '87  |                   |
| COL (Ret) Jerry 'J.W.' Thurman, RES '87   |                   |
| COL (Ret) Robert M. Alford, DCS '88   |                   |
| COL (Ret) Edward F. Donnan, Jr., RES '88  |                   |
| COL (Ret) Larry L. Erdley, P.E., DCS '88  |                   |
| COL (Ret) Henry 'Tony' Koren, Jr., RES '88  |                   |
| LTC (Ret) Jack E. Mooney, DCS '88<br>COL (Ret) Jack T. Rose, DCS '88                    |                   |
| MG (Ret) Jack I. Rose, DCS 88   |                   |
| COL (Ret) Edward D. Chandler, RES '89   |                   |
| COL (Ret) John F. Concannon III, DCS '89  |                   |
| COL (Ret) Michael 'Mike' Tarman, RES '89  |                   |
| 1990s   |                   |
| BG (Ret) Michael J. Rice, DCS '90   | July 10, 2007     |
| COL (Ret) William 'Jim' Barnes, DCS '91   | March 13, 2015    |

COL (Ret) Jerry 'Jake' Davis, Ph.D., USAWCF '91.........March 23, 2015
COL (Ret) Albert 'Al' Leister, Jr., RES '91........January 4, 2015
COL (Ret) Robert L. Lovelace, Jr., RES '91.......December 1, 2014
COL (Ret) Lawrence 'Mike' Stewart, DCS '91.......November 15, 2014
COL (Ret) Terry L. Nienhouse, RES '92......December 25, 2014
COL (Ret) Joseph 'Buck' Pflanz, Jr., DCS '92.......April 20, 2015

| Mrl  | Warren M. Blake, NSS '93  | March 2, 2007  |
|--|---|--|
|  | (Ret) Lewis M. Walker, USNR, NSS '93  |  |
|  | Honorable J. Frank Raley, Jr., NSS '94  |  |
|  | (Ret) William 'Bill' J. Wetzel, Sr., DCS '94  |  |
|  | Honorable Michael C. Curci, NSS '95   |  |
|  | (Ret) Steven 'Mike' Dougan, DCS '95   |  |
|  | (Ret) Marlin T. Guild, DCS '95  |  |
|  | (Ret) Larry N. Harper, DCS '95  |  |
|  | (Ret) Thomas K. Kirkpatrick, J.D., DCS '95  |  |
|  | Honorable John O. Koehler, NSS '95<br>(Ret) Jeffrey W. Nelson, DCS '95  |  |
|  | (Ret) Richard 'Rick' Pitts, DCS '95   |  |
|  | Ralph Smykal, NSS '95   |  |
|  | (Ret) Ronald D. Taylor, DCS '95   |  |
| COL  | (Ret) James R. Tirey, RES '95   | March 21, 2007   |
|  | (Ret) John E. Vanden Dries, Jr., USAF, RES '95  |  |
|  | (Ret) Charles H. Davidson IV, DCS '96   |  |
|  | (Ret) Frank R. Jordan, RES '96  |  |
|  | David M. Abshire, Ph.D., BOT '97-'99  |  |
|  | (Ret) Kenneth H. Newton, RES '97(Ret) Isaac D. Pickering, RES '97   |  |
|  | (Ret) Bonnie 'Lee' Ware, Jr., DCS '97   |  |
|  | Steven Cohen, NSS '98   |  |
|  | (Ret) Robert O. Kedney, USN, FAC '98 - '02  |  |
|  | (Ret) Charles 'Clay' Price, DDE '98   |  |
|  | errell T. Reddick, DDE '98  |  |
|  | Frank J. Uddo, NSS '98  |  |
| Mr. I  | rank E. Vosburgh, NSS '98   | March 13, 2013   |
| COL  | (Ret) Boyd 'Lynn' Alexander, J.D., DDE '99  | November 24, 2014  |
|  | (Ret) Bruce S. Byrne, DDE '99   |  |
|  | William 'Bill' Grant, Jr., NSS '99<br>Patricia Jones-McCray, NSS '99  |  |
|  | Francis 'Frank' McDermott, NSS '99  |  |
| COL  | (Ret) Sidney G. Oaksmith, RES '99   | October 9, 2014  |
|  |   | 5 610261 3, 2011   |
| 2000   |   | . !!   |
| Mr. \  | Willis 'Wick' Anderson, NSS '00   | April 23, 2002   |
|  | Rev. Dr. Horace S. Sills, NSS '00(Ret) Harold 'Gene' Williams, Jr., DDE '00   |  |
|  |   | March 20 2015  |
|  |   |  |
| Mr. \  | William J. McDermott, NSS '01   | March 1, 2012  |
| Mr. \<br>Dr. B   |   | March 1, 2012<br>November 16, 2010   |
| Mr. \<br>Dr. B<br>COL<br>Mr. \   | William J. McDermott, NSS '01   | March 1, 2012<br>November 16, 2010<br>October 2, 2014<br>August 3, 2010  |
| Mr. \<br>Dr. B<br>COL<br>Mr. \<br>Mr. A  | William J. McDermott, NSS '01   | March 1, 2012<br>November 16, 2010<br>October 2, 2014<br>August 3, 2010<br>February 14, 2013   |
| Mr. \<br>Dr. B<br>COL<br>Mr. \<br>Mr. \<br>Reve  | William J. McDermott, NSS '01   | March 1, 2012 November 16, 2010 October 2, 2014August 3, 2010 February 14, 2013 December 31, 2012  |
| Mr. N<br>Dr. B<br>COL<br>Mr. N<br>Mr. A<br>Reve  | William J. McDermott, NSS '01   | March 1, 2012 November 16, 2010 October 2, 2014 August 3, 2010 February 14, 2013 December 31, 2012 October 24, 2004  |
| Mr. \ Dr. B COL Mr. \ Mr. \ Reve   | William J. McDermott, NSS '01   | March 1, 2012 November 16, 2010 October 2, 2014 August 3, 2010 February 14, 2013 December 31, 2012 October 24, 2004 April 2, 2014  |
| Mr. N<br>Dr. B<br>COL<br>Mr. N<br>Reve<br>Mr. I<br>Dr. C   | William J. McDermott, NSS '01   | March 1, 2012 November 16, 2010 October 2, 2014 August 3, 2010 February 14, 2013 December 31, 2012 October 24, 2004 April 2, 2014 December 9, 2007   |
| Mr. N<br>Dr. B<br>COL<br>Mr. N<br>Reve<br>Mr. I<br>Dr. D<br>Mr. I  | William J. McDermott, NSS '01   | March 1, 2012 November 16, 2010October 2, 2014August 3, 2010February 14, 2013December 31, 2012October 24, 2004April 2, 2014December 9, 2007August 1, 2014  |
| Mr. N<br>Dr. B<br>COL<br>Mr. N<br>Reve<br>Mr. I<br>Dr. D<br>Mr. I<br>COL   | William J. McDermott, NSS '01   |  |
| Mr. N<br>Dr. E<br>COL<br>Mr. N<br>Reve<br>Mr. I<br>Dr. D<br>Mr. I<br>COL<br>Mr. I  | William J. McDermott, NSS '01   |  |
| Mr. N<br>Dr. E<br>COL<br>Mr. N<br>Reve<br>Mr. I<br>Dr. D<br>Mr. I<br>COL<br>Mr. I  | William J. McDermott, NSS '01   |  |
| Mr. I Dr. B COL Mr. I Reve Mr. I Dr. C Mr. I COL Mr. I LTC Mr. I   | William J. McDermott, NSS '01   |  |
| Mr. V Dr. B COL Mr. V Reve Mr. I Dr. E Mr. I COL Mr. J TC Mr. I  | William J. McDermott, NSS '01   |  |
| Mr. V Dr. B COL Mr. V Mr. A Reve Mr. I Dr. C Mr. I COL Mr. I Spool   | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Spot Mr. S. (w. Mrs. (w. Mrs. )   | William J. McDermott, NSS '01   | March 1, 2012 November 16, 2010October 2, 2014August 3, 2010February 14, 2013December 31, 2012April 2, 2014December 9, 2007August 1, 2014January 26, 2010September 19, 2011April 1, 2014January 12, 2015December 7, 2014December 7, 2014December 7, 2014 |
| Mr. V. Dr. E COL Mr. V. Mr. A. Revee Mr. I Dr. C COL Mr. V. Mr. A. Mr. I Dr. C COL Mr. J Mr. I Spoil Mr. S (w Mrs. (w  | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Revee Mr. I. Dr. C COL Mr. V. Mr. A. COL Mr. J. Spotl Mr. S COL Mr. G M | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E. COL Mr. V. Mr. A. Mr.  | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Rever Mr. COL Mr. V. Mr. A. Mr. A. Mr. COL Mr. J. Mr. G. Mr. G | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. C. Mr. A. Revee Mr. A. Mr. A. Mr. A. Mr. COL Mr. J. Wr. COL Mr. J. Wr. COL Mr. J. Wr. COL Mr. J. Wr. COL Mr. COL Mr. J. Wr. COL Mr. J. Wr. COL Mr. J. Wr. COL Mr. J. Wr. C. W | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E. COL Mr. I. Mr. A. Revee Mr. I. Mr. A. Mr. A. Mr. I. Mr. I. Mr. I. Spoi Mrs. (w. Mrs.   | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E. COL Mr. I. Mr. A. Revee Mr. I. Mr. A. Mr. A. Mr. I. Mr. I. Mr. I. Mr. I. Mr. I. Wr. I. | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Reveran Mr. A. Mr. A. Mr. COL Mr. J. Mr. COL Mr | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Reveran Mr. I. Dr. C COL Mr. V. Mr. I. C COL Mr. I. C C COL Mr. I. C C C C C C Mr. I. C C C C C C Mr. I. C C C Mr. I. C C C C Mr. I. C C C C Mr. I. C C C M | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Rever Mr. I. Dr. C Dr.  | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. I. Mr. A. Reve Mr. I. Dr. E COL Mr. I. Reve Mr. I. Dr. E. COL Mr. J. Mr. I. COL Mr. J. Mr. I. COL Mr. J. Wr. Kr. Kr. Kr. Kr. Kr. Kr. Kr. Kr. Kr. K  | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. I. Mr. A. Revee Mr. I. Dr. E COL Mr. I. Revee Mr. I. Dr. E Mr. I. Dr. E Mr. I. Dr. E Mr. I. Spot Mrs. (w. (w. Mrs. (w. (w. (w. Mrs. (w. (w. (w. (w. (w. (w. (w. (w. (w. (w  | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E. COL Mr. S. Mr. A. Reve Mr. I. Dr. E. COL Mr. S. Mr. A. Mr. | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E. COL Mr. I. Mr. A. Reve Mr. I. COL Mr. I. Mr. I. Mr. I. Spoi Mr.  | William J. McDermott, NSS '01   |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Reveran Mr. A. Mr. A | William J. McDermott, NSS '01  Jernard A. Rosenberg, Ph.D., NSS '01  (Ret) Michael Smith, RES '01  William 'Will' Parham, Jr., NSS '02  Arthur J. Glatfelter, Jr., NSS '03  Jerend J. Louis Oetting, NSS '03  Joel Kaplan, NSS '04  Joel Kaplan, NSS '04  Joel Kaplan, NSS '04  Joerend J. Weiss, NSS '05  Joeseph A. Glover, NSS '05  Joeseph A. Glover, NSS '05  Jerny 'Bus' Yourell, NSS '05  Jerny 'Bus' Yourell, NSS '05  Jerny Bus' Yourell, NSS '05  Jerny Charney Wagonhurst  Joeseph A. Glover, NSS '11  Joeseph A. G |  |
| Mr. V. Dr. E COL Mr. V. Mr. A. Reveran Mr. I. Dr. C COL Mr. V. Mr. I. C COL Mr. I. C C COL Mr. I. C C COL Mr. I. C C C C C C C C C C C C C C C C C C C   | William J. McDermott, NSS '01   |  |



# In Memory Of:

MG (Ret) Sidney P. Spalding, RES '36 from COL (Ret) Peter A. Arntson, DCS '82

GEN (Ret) James H. Polk, FAC '52-'55 from MG (Ret) Max Guggenheimer, Jr., DCS '84 GEN (Ret) William B. Rosson, RES '54 from his wife, Mrs. Bertha R. Rosson Mrs. Bettina and COL (Ret) Mario J. Zecca, RES '59 from their daughter, Ms. Yvonne L. Zecca

Mr. Oliver L. Troxel, Jr., RES '60 from his wife, Mrs. Oliver L. Troxel, Jr. MG (Ret) Herbert 'Herb' Wolff, RES '62 from COL (Ret) Allen R. Wolff, DDE '04 Mrs. Nancy Munson from her husband, BG (Ret) James A. Munson, RES '64 COL (Ret) Harvey C. Jones, RES '65 from COL (Ret) Warren R. Stumpe, DCS '76 LTG (Ret) Dewitt C. Smith, Jr., RES '66 & Former Cmdt

from LTC (Ret) Charles R. Elliott, FAC '71-'78 from LTG (Ret) Quinn H. Becker, RES '75 from COL (Ret) Wm. Gerald Willis, RES '77

COL (Ret) LeRoy Strong, RES '66 & Former AWCF Exec Dir

from his wife, Mrs. Katherine Strong from his son, Dr. Robert A. Strong

Mrs. Esther W. Ponder from her husband, COL (Ret) Lewington S. Ponder, RES '67 COL (Ret) Carl M. Zilian, RES '68 from his wife, Mrs. Geneva H. Zilian COL (Ret) Rutland D. Beard, Jr., RES '69 from COL (Ret) Marion W. Manion, RES '69

COL (Ret) Addison D. Davis III, RES '70

from his son, COL (Ret) Addison D. Davis IV, USAWCF '99 GEN (Ret) Glenn K. Otis, RES '70, Outstanding Alum 2011

from LTG (Ret) David E. Grange, Jr., RES '70 from COL (Ret) Jack A. Neuberger, DCS '74

from COL (Ret) James G. Hattersley, RES '75 from Mr. Charles Michael Cassidy, NSS '00

COL (Ret) Claude L. Roberts, Jr., RES '70 from LTG (Ret) Bennett L. Lewis, RES '70

GEN (Ret) Maxwell Thurman, RES '70

from LTG (Ret) Dennis L. Benchoff, RES '83, AWCF Trustee

Col (Ret) Robert D. Janca, USAF, RES '71 from COL (Ret) John K. Gibler, RES '71 COL (Ret) William M. Stevenson, RES '71 from his wife, Mrs. Adelaide Stevenson COL (Ret) Russell A. Weathersby, RES '71

from his daughter, COL (Ret) Margaret P. Applewhite, USAWCF '94

Mr. Francis W. De Serio, RES '72 from Col (Ret) Angelo J. La Barro, RES '85

Mrs. Alice Louise Foster from her husband, COL (Ret) James E. Foster, DCS '72

Mrs. Dorothy 'Janet' Cooke from her husband, MajGen (Ret) Richard M. Cooke, Sr., USMC, RES '73

Mrs. Sally Gregerson from her husband, COL (Ret) William 'Bill' Gregerson, RES '73

COL (Ret) Richard L. Jepsen, DCS '73 from his wife, Mrs. Wanda L. Jepsen

MG (Ret) William R. Berkman, DCS '74 from BG (Ret) Harry J. Mott III, DCS '77

COL (Ret) Arthur F. Carr, DCS '74 from his wife, Mrs. Margaret M. Carr

Mrs. Rosemary Hertel from her husband, COL (Ret) Robert G. Hertel, RES '74

MG (Ret) James A. Mickle, SRCOC '74 from BG (Ret) John Thomas King, Jr., DCS '96

COL Donald P. Shaw, RES '74 & Former MHI Dir.

from BG (Ret) Eugene R. Lanzillo, RES '76 from COL (Ret) Richard E. Littlefield, RES '77

COL (Ret) Hubert K. Bartron, RES '75 from his wife, Mrs. Mitsu Bartron LTG (Ret) Charles W. Brown, RES '75 from COL (Ret) Edward J. Porter, RES '74

COL (Ret) Fred R. Doran, DCS '75 from his son, Mr. Mitchell A. Doran

MG (Ret) William H. Gourley, RES '75 from COL (Ret) John I. Wood III, RES '88, FAC '95-'97

BG (Ret) Hal L. Hefner, RES '75 from his wife, Mrs. Anna Hefner

COL (Ret) Robert F. Delaney, RES '76 from COL (Ret) Joseph E. Graham, DCS '81

COL (Ret) Edward C. Kielkopf, RES '76 from his wife, Mrs. Lois H. Kielkopf

Fallen Members of the Class of 1976 from COL (Ret) Robert S. Poydasheff, RES '76

MG (Ret) Willard M. Burleson, Jr., RES '77

from his wife, Mrs. Marlene T. Burleson

from his son, BG Willard M. Burleson III, RES '08

## Mrs. Ellen Ingram Fretterd

from her husband, LTG (Md.) (Ret) James F. Fretterd, DCS '77, SRCOC '82 COL (Ret) Charles C. Moses, RES '77 from CAPT (Ret) G. M. 'Zeke' Zaludek, USN, RES '77 Alice L. Ryan, 1LT, USA from her husband, MG (Ret) James 'Jack' Ryan, DCS '77 BG Richard 'Dick' Sharp, RES '77 from LTG (Ret) Burton D. Patrick, RES '77 COL (Ret) Eugene P. Smith, DCS '77 from his wife, Mrs. Elizabeth Smith Mrs. Joan B. Brown

from her husband, COL (Ret) Terry W. Brown, RES '78 from COL (Ret) Robert S. Poydasheff, RES '76

MG (Ret) A. 'Harry' Conrad, Jr., DCS '78, SRCOC '81 from MG (Ret) Robert Crosser, DCS '72, SRCOC '80

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COL (Ret) William 'Tom' Leggett, Jr., FAC '78-'84 from BG (Ret) James B. Lee, DCS '72, SRCOC '79

GEN (Ret) John M. Shalikashvili, RES '78 from his wife, Mrs. Joan E. Shalikashvili

Mrs. Miriam 'Gay' Sullivan, wife of GEN (Ret) Gordon R. Sullivan, RES '78

from COL (Ret) Robert S. Poydasheff, RES '76 from LTG (Ret) Ira C. Owens, RES '78

MG (Ret) Thomas C. Foley, RES '79 from his wife, Mrs. Sandra G. Foley

LTG (Ret) Howard D. Graves, RES '79 from BG (Ret) Dennis A. Wilkie, RES '79, SRCOC '83

COL (Ret) Otto P. Chaney, Jr., DCS '80 & Former FAC from his wife, Mrs. Bridget Chaney CH (COL, Ret) Charles 'Chuck' Gibbs, RES '80

from his wife, Mrs. Francis 'Fran' Gibbs

from COL (Ret) and Mrs. William S. Orlov, RES '80, FAC '84-'88

Mrs. Miriam B. Hubbard from her husband, COL (Ret) Jerry A. Hubbard, RES '80

COL Andrew 'John' Miller, RES '80 from MG (Ret) Peter Berry, RES '80

Mrs. Lesley H. Musselman, wife of MG (Ret) James A. Musselman, RES '80

from COL (Ret) and Mrs. William S. Orlov, RES '80, FAC '84-'88

BG David H. Stem, RES '80 from MG (Ret) Peter Berry, RES '80

Deceased classmates of the Resident Class of 1980

from BG (Ret) Tom Jones, RES '80

LTG (Ret) Paul G. Cerjan, RES '81, USAWC CMDT 1989-91 from MG (Ret) Milton Hunter, RES '86 BG (Ret) John L. Kotcho, DCS '81 from MG (Ret) James C. McElroy, Jr., SRCOC '78 and '85

C. Anne Nelson, dedicated contributor to the AWC experience,

from her husband, The Honorable Harvey F. Nelson, Jr., FAC '81-'84

COL Godehard Schell, IF - Germany, RES '81 from his classmate COL (Ret) Carl B. Sciple, RES '81 BG (Ret) James M. Chatfield, RES '82 from his son, COL James M. Chatfield, Jr., DDE '14

COL (Ret) David W. Hazen, RES '82 from COL (Ret) Richard L. Sutter, RES '88 Dr. Morten 'Jay' Luvaas, FAC '83-'95 from CAPT (Ret) Allyn S. Norton, USCGR, SRCOC '89 COL (Ret) Willis 'Bill' Larrabee, RES '85 from BG (Ret) Frederick G. Wong, RES '85

COL (Ret) John T. "Tom" Nettling, RES '85

from his wife, Mrs. Linda Lou Nettling

from the Illinois Patriot Education Fund and COL Nettling's daughter, Dana Nettling-Slaby

COL (Ret) William F. Ryall, DCS '85 from his wife, Mrs. Martha J. Ryall

Mr. Claude R. Thorpe, FAC '85 - '87

from Mr. Douglass C. Henry, Jr., NSS '92 (Henry Molded Products, Inc.)

Dr. (COL, Ret) Herbert S. Kenigsberg, D.D.S., DCS '86 from his wife, Mrs. Norma K. S. Kenigsberg

Mrs. Doris Kennedy from her husband, COL (Ret) Leo Kennedy, RES '86

Mrs. Jill A. Tomlinson from her husband, COL (Ret) M. T. Tomlinson, Jr., RES '86

COL (Ret) Bob Walters, MPC, RES '86 from COL (Ret) Thomas R. Mann, DCS '91

COL (Ret) James M. Brusitus, RES '87 from COL (Ret) Duane E. Hardesty, RES '88

COL (Ret) Jerry 'J.W.' Thurman, RES '87

from COL (Ret) and Mrs. William S. Orlov, RES '80, FAC '84-'88

Mrs. Marith Willis from her husband, COL (Ret) Richard C. Willis, DCS '87

COL (Ret) James R. Russell, RES '88 from COL (Ret) Robert J. Familetti, RES '88

COL (Ret) Terry L. Wagner, RES '88 from his wife, Mrs. Susan K. Wagner

COL (Ret) Robert C. Edwards, RES '89 from COL (Ret) James D. Moore, RES '89

COL (Ret) Robert E. Ellis, RES '89 from COL (Ret) James D. Moore, RES '89

COL (Ret) Michael F. Tarman, RES '89 from his wife, Mrs. Joyce L. Tarman

COL John W. Pershing III, RES '90 from COL (Ret) James C. Peterson, DCS '81 COL (Ret) Lawrence Michael Stewart, DCS '91 from his wife, Mrs. Dena G. Stewart COL (Ret) Arlene F. Greenfield, USAWCF '93 from COL (Ret) Patricia Jernigan, RES '84 Sarah Catherine Cross, daughter of COL (Ret) and Mrs. Ralph E. Cross, Jr., DCS '93 from Mr. Jimmy Ben Gill

COL Peter F. Cohen, DCS '94 from COL (Ret) and Mrs. Richard W. Dillon, DDE '04 COL (Ret) Jeffrey W. Nelson, DCS '95 from Mrs. Carole D. Nelson MSG Theresa M. Gibbons from her partner, COL (Ret) Dianne K. Baldwin, DCS '96 COL (Ret) Jo Carol 'JC' Terry, RES '96 from COL (Ret) Melita E. McCully, RES '98 MG (Ret) Edwin 'Eddie' Wright, DCS '96 from COL (Ret) Donald E. Ebert, DCS '96 COL (Ret) Randy L. Garner, RES '98 from COL (Ret) Earl 'Sandy' Harter, Jr., RES '98 Dr. Michael Robinson, RES '98 from COL (Ret) Earl 'Sandy' Harter, Jr., RES '98

COL Kevin R. Cunningham, RES '00 from COL (Ret) Robert A. Watson, DDE '03 Deceased members of the Class of 2000 from COL (Ret) You-Ying W. Whipple, RES '00 COL (Ret) R. Bruce Haverty, RES '01 from COL (Ret) John C. Burns, RES '01 MG Harold 'Harry' Greene, RES '03, KIA Afghanistan

in support of the MG Harold J. Greene Memorial Writing Award

from COL (Ret) James T. Faust, RES '99

from MG (Ret) Reuben Jones, RES '00

from COL (Ret) John 'Chris' Wilhelm, RES '03

from COL (Ret) Matthew J. Keating, DCS '07

from COL (Ret) Gregory C. Gardner, Industry Day

DCS – Department of Corresponding Studies
DDE – Department of Distance Education
(DCS renamed as of 1 Jun 98)

SRCOC – Senior Reserve Component Officers Course USAWCF – U.S. Army War College Fellow FAC – Faculty NSS – National Security Seminar SIS — Strategy Implementation Seminar CNSP — Commandant's National Security Program DSC — Defense Stategy Course SLS — Senior Leader Seminar

## Mrs. Stacie Hillison

from her husband, COL (Ret) Joel R. Hillison, RES '04, Current Faculty from COL (Ret) Ron D. Dupree, DDE '10

COL (Ret) Lawrence 'Larry' Dahl, RES '05

from Dr. (CAPT, Ret) Anna T. Waggener, USNR, DDE '08 & Fmr FAC

COL (Ret) Carl A. Lipsit, RES '05 from COL (Ret) Scott McConnell, RES '06

Dr. Sara L. Morgan, FAC '06-'11

from the family of Dr. Morgan, including husband, Larry; daughter, Stephanie; sister, Dorothy; and brother, James

from Ms. Beth A. Williams, RES '11

from Mr. John F. McFassel, RES '11

LTC (Ret) Lewis Eugene 'Buck' Buchanan from his wife, BG Janice M. Haigler, DDE '08, SRCOC '12

## COL Jerry D. Cashion, RES '08, FAC '09-'12

from COL (Ret) Paul C. Jussel, Ph.D., RES '00

from COL (Ret) James C. Larsen, RES '08

from Ms. Debra L. Young, RES '08

from Mr. John F. McFassel, RES '11

from Ms. Beth A. Williams, RES '11

from Mr. Larry Morgan and Ms. Stephanie Morgan

COL John M. McHugh, RES '09, KIA Afghanistan from his wife, Mrs. Connie L. McHugh Col Adrian 'Kermit' Pone, USAF, RES '09 from Col (Ret) Mitch Berger, USAF, RES '09

Mrs. Mette Baekken, wife of COL Kjell Inge Baekken, IF - Norway, RES '10

from Dr. (COL, Ret) and Mrs. George J. Woods, Ph.D., RES '02, FAC '02-present

Mr. Robert D. Nueske, NSS '11

from Mr. Douglas M. LaViolette, NSS '10

from LTC (Ret) and Mrs. Daniel L. Monken, Former AWCF Dir for Dev.

LTC Michael Backus, DDE '12 from COL Michael G. Pooler, DDE '13

### Others

CDR (Ret) Gene C. Anderson, USN from his nephew, COL (Ret) Martin S. Anderson, RES '87

PFC John R. Aneli from COL (P) and Mrs. David S. Werner, DDE '11

Mrs. Stella Antolec from her grandson, Col William F. Ratledge, USAF, RES '12

Mrs. Earlene Arnold from COL (Ret) Thomas E. Faley, RES '83

LTC Russell Aungst from his son-in-law, Mr. Paul S. Gardiner, DDE '04

COL Joe Baker from COL (Ret) Donald C. Schaeberle, DCS '95

MAJ Edward Bryce Baucom, USMC

from his daughter, Mrs. Lisa B. Marshall and LTC (Ret) Byron R. Marshall, DDE '12

MSG Charles Belmer, POW, WWII from COL (Ret) Bill Harris, DCS '88

Dr. Jagdish Bhatia, Ph.D. from Mr. Charles A. Donabedian, NSS '08, & AWCF Trustee

1st LT Joseph S. Bravin, 1st Cav Div, KIA 18 Sept 1968 from Mr. Harvey B. Erenberg, NSS '06

CW3 Billy A. Carrington from COL (Ret) Steven G. Woods, RES '04

Mrs. Ida Cowell from COL (Ret) Ralph E. Cross, DCS '93

Mrs. Carolyn Cecelia Damonte from her daughter, COL Elizabeth M. Damonte, RES '06

SMSGT Paul DeMuro, USAF from Ms. Donna M. Call, DDE '09

Mr. John W. Dillman from his son, Mr. Thomas J. Dillman, NSS '08

MG (Ret) Bill Eicher from COL (Ret) Jerry D. Rodgers, DCS '94

Raymond H. Ewert - WWII from COL (Ret) Kent D. Miller, DCS '93

SSG Kimberly Fahnestock Voelz, USA, KIA Iraq from VFW Post 477 Memorial Hall Assoc.

Robert R. Farrell from his daughter, Dr. Patricia Farrell-Cole, NSS '13

Mrs. Laura Gill from COL (Ret) Ralph E. Cross, DCS '93

SSG (Ret) Matthew L. Hearon from his son, COL (Ret) Matthew J. Hearon, DDE '11

Major Paul Hildreth from Dr. W. Bartley Hildreth, NSS '08

CPT Oliver M. Hitch and Msgt John C. Meng from John & Engrid Meng, NSS '11

LTC Samuel A. Howard from his son-in-law, Mr. Stephen Gwin, RES '87

Charles S. Howell, U.S. Army from Ms. Gayle Westmoreland, NSS '05

Howard C. A. Hunter from MG (Ret) J. Hollis V. McCrea, Jr., RES '74

Emmaline Jankowski from COL (Ret) Margaret J. McGee, RES '90

First Sergeant Archie O. Jones from MG (Ret) Raymond F. Rees, SRCOC '89

MAJ Doug La Bouff and MAJ Alan Rogers from COL (Ret) David J. Clark, RES '06

LTG (Ret) Kenneth E. Lewi from COL (Ret) George R. Rubin, RES '79

Leland S. McCants, MIA from COL (Ret) Dennis A. Bassett, DCS '90

LTC Robert J. McKeown from COL (Ret) Michael B. Montgomery, DCS '95

Bruce E. McLeod, Sr. from Mr. Bruce E. McLeod, Jr., RES '87

SGT Joseph R. Moore, USA from Mr. Anthony Williams, Former Faculty

Mr. Terence C. Mullen from COL (Ret) Beth Liechti Johnson, DDE '03

James O'Sullivan, WWII Veteran from his son, COL (Ret) Terrence L. O'Sullivan, USAWCF '04

LTC Robert K. Perrine from COL (Ret) Charles H. Perrine, RES '84

Lieut. Harry H. Price, USN, WWII from COL (Ret) Steven M. Price, DCS '92

John Robert Ralph, 10th Mountain Div, WWII from Ms. Chandler M. Ralph, NSS '96 SGT Christian Glen Rataczak, U.S. Army, 16 MAR 1982 - 10 JUL 2010, 1/285th ARB

Arizona National Guard from his father, MG (Ret) David P. Rataczak, DCS '95

Ronald Reagan from Mr. Daniel L. Kadunce, RES '83

Mr. Lawrence 'Larry' Roop, Electrician's Mate Third Class, US Navy, USS Beaumont and USS Ommaney Bay, Pacific Theater, WWII

from his daughter, Marilyn Fant, and his sons, Ted Roop and COL (Ret) Steve Roop, RES '96

Col Richard F. Ropp from COL (Ret) Chuck Bullock, RES '75

MG (Ret) Gerald T. Sajer from Mr. Keith B. Quigley

COL Harry U. Schmidt from COL (Ret) Robert L. Schmidt, DCS '92

Frank F. Sempa from Mr. Francis P. Sempa, NSS '07

1LT Stephen E. Shields from COL (Ret) Christopher G. Gallavan, RES '99

Former U.S. Rep Isaac Newton 'Ike' Skelton IV, Missouri's 4th Congressional district from Gary and Helen Sosniecki

Mr. Martin Smith from COL (Ret) Patrick D. Zimlich, RES '87

LT David Snipes from his son, COL (Ret) Michael 'Mike' Snipes, DDE '01

SGT Tristan H. A. Southworth from The Honorable John des Groseilliers, SRCOC '12

COL (Ret) John E. Stenger from COL (Ret) John R. Rudd, DCS '87

2LT Walter T. Stolurow, U.S. Merchant Service, WWII

from his son, COL (Ret) Jeffrey P. Stolrow, DDE '07

Edward Stuart IV from COL Edward Stuart III, DCS '87

J. M. Symington, 1Lt, Inf. from Mr. James McKim Symington, Jr., RES '01

MAJ William W. Taney, Jr. from COL (Ret) William W. Taney III, DCS '96

COL Edward K. Thode from Col (Sel) Mike Thode, USAF, RES '12

Victoria Thompson from Mr. Ronald E. Benson, SIS '07

V. Marie Trego from her daughter, COL (Ret) Julie Trego Manta, RES '01

Rev. and Mrs. A. W. Watkins from COL (Ret) Dwight D. Watkins, RES '05

GEN (Ret) Frederick G. Weyand from MG (Ret) Paul R. Lister, DCS '85

COL William Wood, 3rd ID from LTC Nick Dudich, DDE '14

USS Worden (DD 352) from Mr. Walter R. Baranger, NSS '10



Please consider our Foundation for your tribute donations.

# In Honor Of:

## 19609

GEN (Ret) Frederick J. Kroesen, Jr., RES '62, Outstanding Alum 2009

from COL (Ret) Bruce E. Patterson, DCS '73

from BG (Ret) James E. Shelton, RES '76

LTG (Ret) Richard G. Trefry, RES '69, Outstanding Alum 2013

from COL (Ret) Robert S. Poydasheff, RES '76

## 19709

LTG (Ret) David E. Grange, Jr., RES '70 on the occasion of his 90th birthday from COL (Ret) Robert S. Poydasheff, RES '76

**USAWC Resident Class of 1971** 

from MG (Ret) Carl H. McNair, Jr., RES '71, Outstanding Alum 2014

LTG (Ret) Clarence E. McKnight, Jr., RES '72, Outstanding Alum 2012

from COL (Ret) Robert S. Poydasheff, RES '76

Dr. Lewis 'Bob' Sorley, RES '73, Outstanding Alum 2010

from COL (Ret) Kenneth P. Davis, DCS '93

Gen (Ret) Al Gray, Jr., USMC, RES '74, Outstanding Alum 2014

from LTG (Ret) Richard G. Trefry, RES '69

GEN (Ret) Carl W. Stiner, RES '75 from BG Robert W. Enzenauer, DCS '05

COL (Ret) Buddy Beck, RES '76, Outstanding Alum 2009, AWCF Trustee

from Dr. Susan M. Hanrahan, Ph.D., NSS '11

COL (Ret) William C. Chamberlain, DCS '76 from COL (Ret) James J. Bondi, RES '97

BG (Ret) Curtis F. Hoglan, RES '76 from COL (Ret) Robert S. Poydasheff, RES '76 COL (Ret) Robert S. Poydasheff, RES '76, Outstanding Alum 2012

from COL (Ret) Harold L. Miller, RES '75

from COL (Ret) Earle F. Lasseter, DCS '83

from COL (Ret) Gregory C. Camp, RES '89

Class of 1976 Members Still Standing from COL (Ret) Jack A. White, RES '76

MG (Ret) George E. Barker, DCS '77 & former AWCF Trustee

from The Honorable Barry Salman, NSS '02

from Dr. Susan M. Hanrahan, Ph.D., NSS '11

MG (Ret) Francis A. Hughes, RES '77 from COL (Ret) Samuel R. Young, DCS '95

COL (Ret) Terry W. Brown, RES '78 from COL (Ret) Robert S. Poydasheff, RES '76



# In Honor Of: (continued) BG fr

MG (Ret) R. Cliffton Gibbs, DCS '80 & former BOT on the occasion of his retirement from Bundy Associates from LTC (Ret) and Mrs. Daniel L. Monken, Former AWCF Dir for Dev. COL (Ret) James H. Joy, Ph.D., RES '84 from his wife, Mrs. Sandra Joy The Class of 1986 from MG (Ret) William L. Nash, RES '86

COL (Ret) Gary A. Jones, RES '88 from COL (Ret) Robert S. Poydasheff, RES '76

COL (Ret) Leonard J. Fullenkamp, RES '90, FAC '90-'14 from LTG (Ret) Richard G. Trefry, RES '69

from Dr. Robert E. Millward, NSS '01

COL (Ret) Charles A. Beasley, RES '91 from Mr. James A. King, Jr., NSS '91

COL (Ret) Harold 'Bill' Lord, Jr., RES '91, FAC '97-'14 from LTG (Ret) Richard G. Trefry, RES '69

COL (Ret) Michael J. Pasquarett, FAC '93-'12 from COL (Ret) Jerome J. Comello, FAC '88-'10 LTG (Ret) Benjamin C. Freakley, RES '95 from COL (Ret) Robert S. Poydasheff, RES '76

LTG (Ret) David H. Huntoon, Jr., USAWCF '95, CMDT '03-'08

from Ms. Joann P. DiGennaro, BOV '07-'08

COL (Ret) James G. Perlmutter, RES '95 from Mr. Marshall Baker, NSS '06

COL (Ret) Barry Wingard, Jr., RES '95

from Ms. Flo Lester Vinson, NSS '10 and Mr. Jerry D. Vinson, Jr., NSS '07

COL (Ret) Ruth B. Collins, RES '98

from COL (Ret) Donald L. Woodhouse, RES '80

from COL (Ret) E. Wayne Dill, DCS '81

COL (Ret) Paul C. Jussel, Ph.D., RES '00, FAC '02-present from Mr. Robert H. Lux, NSS '12 COL (Ret) Tom and Ellen Torrance, RES '01, FAC '06 - '09

from Mr. James M. 'Bucky' Cook, NSS '09 Mr. George W. Schiele, NSS '03 from The Leonard & Evelyn Lauder Foundation

COL (Ret) Lou Yuengert, RES '03 from COL (Ret) Thomas G. Torrance, RES '01

COL Anne C. Brown from her husband, COL (Ret) Robert W. Brown II, USAWCF '04

CAPT (Ret) Steven W. Knott, USN, RES '04 & FAC

from Mr. Steven J. Conley

from Utah Highway Patrol and Operation Combined Accident Reduction Effort (C.A.R.E.)

from Construction Risk Solutions, LLC

Ms. Jessica Mitchell, NSS '04 & AWCF BOT from Ms. Susan Raanan and Mr. Robert Fleischer

Dr. Paul Kan, FAC '05 - present from COL John W. Van De Loop, RES '09

Col (Ret) and Mrs. Harry Leach, RES '05 from Ms. Catherine S. Michaelson, NSS '10 CW5 (Ret) John S. McAuley from his wife, LTC (Ret) Cheryl McAuley, RES '05

BG James P. Wong, RES '06 on the occasion of his promotion to Brigadier General from COL (Ret) Judi A. Davenport, RES '06 and COL (Ret) John D. Davenport, DDE '00 MajGen Kristin Lund, RES '07 on the occasion of her induction to the International Fellows' Hall of Fame from COL Allen L. Meyer, RES '07

Seminar 4, Class of 2007 from MajGen Kristin Lund, RES '07

COL Frederick J. Gellert, RES '08, FAC '12 - '15 on the occasion of his retirement after 30 years of service to our great nation from his wife, Mrs. Donna Gellert The Great 8 - Class of 2009 from COL (Ret) Kathleen M. Herberger, DDE '09

CW4 (Ret) Daryl W. Giddings from his wife, Dr. Linda Schoen Giddings, Ed.D., NSS '10 Seminar 9, Resident Class of 2011 from Mrs. Emmanuella Habsburg, NSS '11

Seminar 22, DDE 2014 from LTC Matthew A. Ritchie, DDE '14

LTC Jerad I. Harper, RES '15 from Red Lion VFW Post 1446

The staff of the Army War College Foundation from COL (Ret) Robert S. Poydasheff, RES '76 COL (Ret) John H. Broujos, USMC from Mr. Keith B. Quigley

Liz and Russ Bundy, BOT from Dr. Richard D. Ellsworth, WWII Sgt.

LTG (Ret) Carmen J. Cavezza from COL (Ret) Gregory C. Camp, RES '89

Ms. Alana Michelle Chow-Sauter from COL Stephen T. Sauter, DDE '13

Rudolf Churner, M.D. from COL (Ret) Ralph E. Cross, DCS '93

Dennis Coll, Captain (Retired) from Mr. Jeffrey C. Rubenstein, NSS '01

LTC Peter C. Glass from his father, COL (Ret) Gerald E. Glass, DCS '87

CH (COL, Ret) Donald W. Gover from CH (COL, Ret) Jack N. Anderson, DDE '00 GEN (Ret) Carter F. Ham from BG (Ret) Gerald D. Griffin, M.D., DCS '96, SRCOC '98

Mr. and Mrs. Otto Joachim from COL (Ret) Jeanne Blaes, Ph.D., DDE '00

MSG (Ret) Gerard Kibler from COL Brian Dieffenbacher, DDE '14 Mr. Harold Lu from Ms. Kathryn Lu, NSS '06

BG (Ret) Harley F. Mooney, Jr. from COL (Ret) Daniel J. Dell'Orto, Esq., DCS '96

Dr. Gerald C. Moore, M.D. from COL (Ret) Ralph E. Cross, DCS '93

Leadership and the Staff of the USAWC from Mr. Ron Rittenmeyer, Former B.O.V. Mr. Michael G. Schellinger, US Army Col. Ret.

from CSO Architects (Mr. James A. Schellinger, CNSP '13)

Mr. John B. Seal from his brother, Col (Ret) Jason C. Seal, USMC, RES '02

Thomas Shannon, WWII Vet from COL (Ret) John N. Sloan, RES '81

LTC Lawrence E. Skelly III, U.S. Army, with 7th ID, Fort Lewis, Washington

from his father, COL (Ret) Lawrence E. Skelly II, DCS '88

1st Lt Kenneth V. Van Dyke, USAF (Ret) from his son, COL (Ret) Melvin R. Van Dyke, RES '98

MAJ (Ret) Ross Weed, USAR (SC) from Mr. Randy Snow, NSS '09

Those who serve and have served from COL (Ret) Robert S. Cooper, DCS '92

All the exceptional men and women who have served and are serving in the US Army

from Mr. Roland Wussow, NSS '10

## **100-year ANZAC Day Commemoration**

Australia, New Zealand, Turkey, and the United Kingdom were represented by USAWC International Fellows at an ANZAC Day centennial commemoration with their academic colleagues and community friends and families on the steps of the Army War College academic building, Root Hall, at dawn on April 24, 2015.

Australian and New Zealand Army Corps' (ANZAC) actions at Gallipoli in 1915 in the battles to capture Constantinople (now Istanbul) in WWI have inspired an annual commemoration at dawn across those countries, Turkey, and wherever Australian or New Zealand military personnel can gather colleagues in remembrance. The ANZAC story is remarkable. "In nine months, about 58,000 allied soldiers – including 29,000 British and Irish soldiers and 11,000 Australians and New Zealanders lost their lives during the operation to take the Gallipoli peninsula; a further 87,000 Ottoman Turkish troops died fiercely defending their homeland, and at least 300,000 more on both sides were seriously wounded," according to The Guardian's ANZAC Day coverage, April 23, 2015.

The Army War College commemoration included a small assembly in the traditions of a century: the hymn "Abide with me," a prayer, wreath laying, The Ode, The Last Post bugle call, and a moment of silence.



Col Christopher Parsons, IF New Zealand, and Col Simon Stuart, IF Australia, RES '15, lay a wreath in remembrance of ANZAC Day. ANZAC Day is a reminder of what and who was lost, and of what was gained, according to them and fellow participants Col Taskin Heken, IF Turkey, and Col Marcus Evans, IF U.K., also RES '15.

COL (Ret) James W. 'Jim' Shufelt, RES'01 & FAC, rendered honors with a bugle made in London in 1916 and carried by a former member of a New Zealand Territorial Army regiment on the Western Front in WWI. That man's grandson, Paul Barton of central Pennsylvania, loaned the bugle for the event, recounting that his grandfather played it every Remembrance Day until his death in the early 1970s.



# **Special Tributes**



Col (Ret) James L. Fowler, USMC, DCS '79

COL (Ret) James L. Fowler, USMC, DCS '79, died on January 20, 2015 of heart failure at the age of 84. He was very accomplished on many levels, but he will be long remembered for being a founder of what would become the celebrated **Marine Corps Marathon**. In the mid-1970s, he developed the proposal for the marathon, noting that marathons have military roots, and would be the kind of event the public would identify with the image of the Marines. With the shadows of Vietnam weighing, he advocated that a marathon could restore the military's image, serve as a recruiting tool for the Corps, and give Marines a chance to qualify for the Boston Marathon. The inaugural event drew 1,175 runners, and we all know how popular and successful it is today. Event officials will limit the 2015 race field to 30,000 participants.

COL Fowler graduated in 1952 from Dartmouth College and received a commission in the Marine Corps Reserve. He served in the Korean War as a rifle platoon leader before pursuing a civilian career initially with the CIA and later at a family furniture business in New York. He remained in the reserve, with periods of active duty, until his 1982 retirement.

Fowler received a law degree from Georgetown University in 1958, a Masters of Business Administration degree from the University of Virginia in 1960, a Masters of Laws degree from Georgetown in 1961, a Masters in Business from Columbia Business School in 1973 and a Masters in History from Georgetown in 1979. A man of many active hobbies, COL Fowler was also a passionate mountaineer, pilot, and skydiver.



## COL (Ret) Shirley R. Heinze, RES '69

COL (Ret) Shirley R. Heinze died February 14, 2015 in Houston, TX at the age of 90. She was one of the first two women to attend USAWC. The story in Bettie Morden's book WAC '45-'78, was that the law signed in late '67 had just been changed allowing women to compete for Colonel (O-6) and above, but the Senior Service College board selecting for Academic Year '68-69 had not chosen any women. The Chief of Staff of the Army at the time is reported to have returned the list and asked the board to select one or two qualified women. Shirley Heinze and Frances (Ginny) Chaffin (now Gannon) were selected and both graduated in the Class of 1969.

It is easy for some to take for granted that women now have opportunities to excel in the military. COL Heinze did not come from a military family, but wanted to serve. She entered the U.S. Army in 1951 after graduating from Rice University, and had her student officer training in the Women's Army Corps (WAC) at Ft. Lee, Virginia. In her own words, she described her "pioneer" status this way:

Career Highlights of Colonel Shirley R(owell) Heinze

Native of Houston, Texas...Graduate of Reagan High School, Class of 1941; of Rice Institute, Class of 1944 (graduated in 1945). Twenty years later, under the Army's auspices obtained an MBA degree from Indiana University, graduating with honors.

Entered the Army as a second heutenant in September 1951. Retired as a colonel thirty years later, end August 1981.

Became somewhat of a "pioneer" for women in the Army:

---Among the few women officers selected to establish a woman officer recruiting program in 1955...wrote the regulations later adopted by Department of the Army.

---The first woman to be assigned to ROTC duty...assigned as Assistant Professor of Military Science & Tactics at Cornell University. (Aug 1956- Sep 1959)

---One of the first two women officers to be assigned to the US Army Vietnam. Most significant achievement was the basic study, design and implementation of the special combat:soldier promotion system adopted by Department of the Army. Also: the establishment of the first WAC Detachment in USARV. (June 1966-Aug 1967)

---One of the first two women to attend the Army War College. Class of 1969.

---Last Chief of the Women's Army Corps Branch, Officer Personnel Directorate. Held the position twice, the last time initiating and completing the integration of women officers into the other branches of the Army, an action which eased (and assured) the elimination of the Women's Army Corps as a separate branch of the Army. (Jun 1972-Sep 1974)

---As Commander, US WAC Center & School, achieved greater emphasis on physical preparedness of enlisted and officers undergoing initial training at Fort McClellan; established the first mandatory weapons training and qualification program for women; assisted the US Military Academy at West Point in the development of programs and plans to facilitate enrollment of women into the Academy. (Sep 1974-June 1976)

---First woman officer to be assigned as Chief of Staff of a "major" Army command...the US Army Recruiting Command. (Jun 1976-Oct 1978)

---First woman to command a Sector of the DOD Military Entrance Processing Command...the envy of male and femeale peers for being able to have TWO o6-level commands! (As with all Army officers, my two company commands and two 06 commands brought my greatest pleasures and challenges.) (Oct 1978-Sug 1981)

COL Heinze was an incredibly competent officer, a woman of integrity, and a very gracious person. Being a graduate of the Army War College was a source of great pride for her.

Thanks to COL (Ret) Patricia A. Jernigan, RES '84, for helping with this special tribute.

# Mailbag

BG (Ret) Frank E. Blazey, Jr., RES '63 is 90 years old and is still in his 100+ year old house, manages to travel. has five great grandchildren, and is active with local organizations.

BG (Ret) James A. Munson, RES '64 is age 90, lives alone in his own house, is still reasonably healthy, mobile, comfortable, closely monitored by family and friends, and always open to visits by old Army friends.

MG (Ret) Clyde W. Spence, Jr., RES '68 sends regards to the staff and faculty and members of the Class of '68 from Williamsburg. He has good memories of his days at USAWC with the Institute of Advanced Studies and the great '68 class.



LTG (Ret) David E. Grange, Jr., RES '70 was inducted in May 2013 into Pennsylvania's Department of Military and Veterans Affairs' Hall of Fame. He was recognized for his 41 years of service and his work with the National Guard's 28th Infantry Division. In

May 2014, he received the AUSA First Region's Mary G. Roebling Distinguished Service Award. He is shown here with former Pennsylvania Adjutant General, MG Wesley E. Craig, DCS '93 & former AWCF Trustee.

MG (Ret) Carl H. McNair, Jr., RES '71 & USAWC Outstanding Alum, was recognized January 16, 2015 as a Living Legend of Aviation, the first Army Aviator to be inducted. He is pictured with John Travolta, the "Official Ambassador of Aviation."



COL (Ret) James R. Woodall, RES '72 retired in 1982 after five years as PMS and Commandant of Cadets at Texas A&M University. His second career was in financial services and he retired again in 2005. Since that time, he has spent his time traveling, watching Aggie sports, and writing. His second book, 12 Texas Aggie War Heroes, will be released in late 2015. Jim and his wife Gloria reside in College Station, Texas.



COL (Ret) Charles R. Johnson, RES '74 was named New York's Veteran of the Year during a ceremony in the New York State Military Museum. AUSA and Friends of the Military Museum selected Johnson as New York's Distinguished Veteran of 2014.

LTG (Ret) Quinn H. Becker, RES '75 still enjoys life in spite of moderate heart failure and being a full time caregiver. He will be 85 in June and would love to hear from his classmates

COL (Ret) Robert S. Povdasheff, RES '76 was inducted into the Georgia Military Veteran's Hall of Fame on November 1, 2014.

COL (Ret) Warren R. Stumpe, DCS '76 attended the 70th reunion of his USMA Class of 1945 at West Point from May 17-20, 2015.

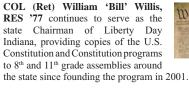
COL (Ret) Gregory P. Dillon, RES '77 shot his age on the golf course 126 times in 2014. He reports that is pretty much all



LTG (Md.) (Ret) James F. Fretterd, DCS '77 & SRCOC '82 received the 2005 Speaker's Medallion for his long and dedicated service to his state and nation. The Medallion is presented by the Maryland House of Delegates to a Maryland citizen who has made an outstanding contribution to the House and the state.

General Fretterd was the Adjutant General of Maryland from 1987-2003.

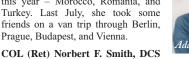
BG (Ret) Harry J. Mott III, DCS '77 is now a great-grandparent, a great job to have!

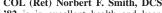




Dr. (COL, Ret) Robert P. Schloesser, RES '78 is still the Director of FMWR in Wiesbaden. He was the 2014 recipient of the Norman Marcus Award for unprecedented and lasting contributions to Family Morale, Welfare, and Recreation programs supporting the Army in Europe.

BG (Ret) Clara L. Adams-Ender, DCS '82 visited three new countries this year - Morocco, Romania, and Turkey. Last July, she took some friends on a van trip through Berlin, Prague, Budapest, and Vienna.





'82 is in excellent health and keeps busy with lots of activities in his community. It doesn't seem possible to him that he's been retired from the Army for 25 years!



COL (Ret) Thomas E. Faley, Jr., RES '83 was recently elected to serve a fourth 6-year term as a Township Supervisor in South Middleton Township, Pennsylvania, a 15,000+ population municipality adjacent to the Carlisle Borough.

COL (Ret) Ted A. Cimral, RES '85 & FAC '85-'86 is serving as the President of the Army Transportation Corps Aviation Association and is a tour coordinator for the Berlin US Military Veterans Association and the Checkpoint Charlie Foundation (Berlin).



LTC (Ret) Norman L. Bowers, DCS '86 and his wife, Brigitte, own and operate Eagle Coin, Stamp & Jewelry Co. in O'Fallon, Illinois next to Scott AFB.



COL (Ret) Gene H. Rafanelli, DCS '86 is the immediate Past President of the Arizona Territorial Chapter of AUSA and a 2013 inductee into the Arizona Veterans Hall of Fame.

MG (Ret) Robert D. Shadley, RES '86

is helping to make a difference in the battle to eliminate the cancer of sexual assaults from our military with his book, The GAMe: Unraveling a Military Sex Scandal. The book is on the CSA's 2014 Professional Reading List.



BG (Ret) James J. Sullivan, P.E., DCS '86 came to visit Carlisle Barracks and to show two of his children, Thomas and Lisa, where he graduated with the Corresponding Studies

Class of 1986. He was able to attend the 2014 Outstanding Alum ceremony and also visit with the USAWC Commandant

Mr. Franklin McKie, RES '87 retired as a DOD Civilian Analyst in 2004 and is now a college level mathematics Professor.

COL (Ret) Richard C. 'Dick' Willis, DCS '87 returned

to Vietnam last winter and found beautiful scenery, wonderful people, and ... no one shot at him this time!

COL (Ret) Joseph 'Joe' Cox, Ph.D., RES '88 is currently the Executive Director of the International Boys' School Coalition. His son, Matt, is serving as the XO of



the 82nd Abn Combat Aviation Bde in Afghanistan and his daughter, Ansley, is a project manager in Philadelphia.

COL (Ret) Duane E. Hardesty, RES '88 retired from Northrop Grumman in January 2015 after 14 years with the company. The last ten years he was honored to serve as the Outreach Ambassador for the company's nationally recognized "Best Practice" Career Transition Program for



our nation's severely wounded/injured/ill warriors.



MG (Ret) Robert R. Ivany, Ph.D., RES '90 & former CMDT, is completing his 11th year at the University of St. Thomas in Houston, Texas. He received the Leadership in Action Award at the 2015 West Point Society of Greater Houston Founders Day Celebration.

COL (Ret) H. 'Bill' Lord, Jr., RES '91 & FAC '97-'14 and his wife, Pam, took a trip to Normandy as part of their "retirement hurrah" last October. Behind them is Mont-Saint-Michel.



BG (Ret) Jack R. Fox, RES '92 & AGNSS '09 was selected to serve as the New Mexico Department of Veterans' Services cabinet secretary and was confirmed by the New Mexico Senate.

CH (COL, Ret) Herman J. Keizer, Jr., RES '92 for the past five years has been working on "Moral Injury after War." He retired as Founding Co-Director of the Soul Repair Center at Brite Divinity School in May.



LTG (Ret) Roger C. Schultz, RES '92 & AWCF Trustee, has been elected President of the Army Historical Foundation (AHF). The Foundation was established in 1983 as a member-based, publicly supported 501(c)(3) nonprofit organization dedicated

to preserving the history and heritage of the American Soldier and promoting public understanding of and appreciation for the active Army, Army National Guard, and Army Reserve's contributions to the nation. The Foundation's current priority mission is construction of the future Museum complex at Ft. Belvoir, Virginia.

MG (Ret) James M. Collins, DCS '93 is currently serving as the Civilian Aide to the Secretary of the Army for Washington.



Davis

COL (Ret) Kenneth Davis,

Ph.D., DCS '93 (left) received his 60-Year Veteran Certificate for registered service in the Boy Scouts of America (BSA) from the National Capital Area

Council's VP of Programs John Peloquin. He also received the Centurion Award as "one in a hundred" most important contributors to his BSA Order of the Arrow honor society lodge since its founding in 1952. Oglethorpe University awarded him the 2015 "Spirit of Oglethorpe" Award for living by the university motto, Make a life. Make a living. Make a difference.

COL (Ret) Norman L. Williamson, RES '93 was selected as a member of the Board of Advisors of the G.V. 'Sonny' Montgomery Center for America's Veterans at Mississippi State University. They support the University's Division of Student Affairs to develop and implement



outreach programs to support military veterans. servicemembers, family members, and survivors.





COL (Ret) James P. "Jim" Haves, MG (Ret) Robert G. "Bob" Lee, and COL (Ret) Michael T. Metcalf, all DCS '94, traveled to Normandy, France and are pictured at the Richard D. Winters Leadership Monument (near Utah Beach) which

recognizes the Americans who led the way on D-Day, June 6, 1944. We usually get photos of the three friends playing



golf all over the world and sure enough, this just in... from Ft. Sill, Oklahoma, this time. The only problem is that Bob Lee didn't get the memo about wearing his USAWC shirt!



COL (Ret) Emil F. 'Mickey' Meis III, RES '94 and GEN (Ret) Jiri Sedivy, IF Czech Republic, **RES** '94, recently retired Minister of Defense and Chief of Staff of the Czech Army, met in May 2014 during the 69th annual Liberation

Celebration in the town of Blovice, Czech Republic, where both served as speakers. Mickey was asked to speak as his late father (COL (Ret) Emil F. Meis, Jr. RES '61) led the American unit (B Btry, 15th FA, 9th Inf Reg, 2d ID) which liberated the town in May 1945.



LTG (Ret) Keith M. Huber, RES '95 joined Middle Tennessee State University in January 2015 as their Senior Adviser for Veterans and Leadership Initiatives. He will examine the university's policies and practices for the recruitment and student success of

veterans and their family members. He is shown here on the left with University Provost, Dr. Brad Bartel.

BG (Ret) John Thomas King, Jr., DCS '96 retired in January 2015 as a Circuit Judge for Jefferson County, Alabama having been elected twice and having served for almost 14 years.



Maj Gen (Ret) Joseph K. Nkaissery, IF Kenya, RES '97 was nominated by Kenya's President Kenyatta for the post of Cabinet Secretary for Internal Security and the nomination received Parliamentary approval. He sends his

regards to all members of the Class of 1997, especially Seminar 13. He says he was truly blessed to have come to USAWC and cross the paths of many special people.

Ms. Maureen O. Viall, RES '97 is enjoying retirement, volunteering in church and community, mentoring, working out, and traveling. She and her husband just celebrated 50 years of marriage.

BG (Ret) Johann Berger, IF Germany, RES '98 is the new German Deputy Director at the George C. Marshall European Center for Security Studies in Garmisch-Partenkirchen and is happy to have found USAWC comrades on the staff and faculty. He will advise the director on German security and military policy and will provide expertise on



course program and outreach activities development with regard to German and European aspects.



COL (Ret) Sam Whitson, RES '98 and his granddaughter are pictured at the Veteran's Day cannon carriage dedication ceremony on the city square in Franklin, Tennessee. Sam led efforts to purchase four National Park quality reproduction cannon carriages to mount the city's Civil War era Model 1841 Six-Pounder Field Guns for the 150th Anniversary

of the Battle of Franklin. Anna Kate cut the ribbon to dedicate the carriages using her grandfather's saber. Sam is actively involved in battlefield preservation projects in Franklin and middle Tennessee.



COL (Ret) Christine Wynd, DCS '98 was recently inaugurated as the second President of Mount Carmel College of Nursing, Columbus, Ohio. Prior to that, she was Dean of Nursing at Ursuline College in Cleveland, Ohio.

COL (Ret) John 'J.P.' Mikula, RES '99 was selected for the Class of 2015 AG Corps Hall of Fame.

COL (Ret) Gary W. Dawson, DDE '00 currently serves as President, Delaware Chapter, AUSA which cosponsored "Our Community Salutes" to recognize high school seniors who choose to join the military after graduation.





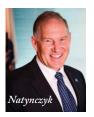
COL (Ret) Charles D. Allen, RES '01 & FAC, has recently written or collaborated on the following: "Military Innovation through Brilliant Mistakes," Army, Jul 14; "Trust in Action," Army, May 14; "Shaping a 21st Century Defense Strategy," Joint Force Quarterly, Apr 14; "Avoiding

Strategic Misfortune: A Framework for Defence Leaders," RUSI Journal, Dec 14; "Hard Rights Trump Easy Wrongs," Army, Apr 15; and "Education Climate for Innovation," Leader to Leader, Spring 2015.

COL (Ret) Frederick R. Kienle, RES '01 Class President, completed a Doctorate of Strategic Leadership at Regent University, Virginia Beach, Virginia in 2014.

Mr. James 'McKim' Symington, Jr., RES '01 is still volunteering at the National Firearms Museum, Fairfax, Virginia. Visitors always welcome!

GEN (Ret) Walt Natynczyk, IF Canada, RES '02 & IF Hall of Fame, was appointed the Deputy Minister of Veterans Affairs Canada in November 2014. Chief of the Defence Staff in Canada from 2009 to 2012, he left the position of President of the Canadian Space Agency to assume his new appointment to address the needs of



Canada's veterans. He served as DCG, III (US) Armored Corps and Ft. Hood, Texas and deployed with the Corps to Baghdad, Iraq throughout 2004, serving first as the Deputy Director of Strategy, Policy and Plans and subsequently as the DCG of the Multi-National Corps.



Mr. Chun-Wang 'River' Chiang, IF Taiwan, RES '03 traveled to Carlisle Barracks from Taiwan to attend the USAWC memorial service for his classmate MG Harold "Harry" Greene, RES '03 on November 10, 2014. His travel included a rough overnight trip from NYC under adverse conditions, but he was determined

to be with fellow classmates and Harry's widow, COL (Ret) Sue Myers, Ph.D., RES '03 to provide a heart-felt tribute to General Greene who was killed in Afghanistan in August 2014.

Mr. David R. Haag, RES '03 received the Faculty Excellence Award for 2014 from Henley-Putnam University, Santa Clara, California where he teaches on the Strategic Security and Protection Management Faculty.



MG Stephen J. Townsend, RES '03, then CG of the 10th Mountain Div., formally concluded its operations in Afghanistan. The unit colors were cased during the RC-East end of mission ceremony at Bagram Air Base, Afghanistan, on November 4, 2014. In March 2015, he was promoted to LTG and assigned as CG, XVIII Airborne Corps and Fort Bragg.



Mr. Paul S. Gardiner,

DDE '04 is actively involved in supporting the Convention of States (COS) Project and is spreading word of it.



COL (Ret) Gordon Petrie, J.D., DDE '04 was appointed Mayor by the Emmett, Idaho City Council and was sworn into office in January 2015

COL (Ret) Edward L. Faison, DDE '05 was appointed City Manager in Monroe, North Carolina in October 2014.

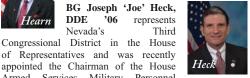
COL (Ret) Robert L. Manning, RES '05 was selected for the Class of 2015 AG Corps Hall of Fame.



Dr. James J. Hearn, Ph.D., RES '06 is continuing as an SES with the Northwestern Division, U.S. Army Corps of Engineers.

DDE '06 represents Nevada's Third Congressional District in the House of Representatives and was recently

BG Joseph 'Joe' Heck,



Armed Services Military Personnel Subcommittee, responsible for military personnel policy, Reserve Component integration and employment issues, military health care, military education, and POW/MIA



COL (Ret) Timothy L. Kopra, DDE '06 will spend six months at the International Space Station beginning in November 2015. He will launch from Baikonur, Kazakhstan aboard a Russian Soyuz TMA-M spacecraft. When he visited the space station in 2009, he took

several USAWC items with him and was featured on the Foundation and Alumni News cover.

Ms. Rebekah Nottingham, NSS '06. and her husband Ellis attended the 2014 Outstanding Alum ceremony. Rebekah served two full terms on the Army War College Foundation Board and welcomes the opportunity



to return to USAWC. Rebekah and Ellis are shown here with LTG (Ret) Tom Rhame, RES '81, AWCF Chairman of the Board.



Ambassador Pamela L. Spratlen, DDE '06 was sworn in as U.S Ambassador to Uzbekistan on December 18, 2014.

COL (Ret) Andy Stewart, RES '06 retired from 30 years



of active service in June of 2014 from the Pentagon, where he worked as the Deputy Defense Intelligence Officer,

East Asia, at the DIA. Upon retirement, he co-founded Imagine If, Inc, an Internet hotel booking company which sells hotel rooms online - called STAYATHAND (Apple app) and STAYFASTER (web browser).



Lt Gen Rizwan 'Riz' Akhtar. RES '08 is now Director-General of Pakistan's Inter-Services Intelligence (ISI), the equivalent of the U.S. CIA. He came to the USAWC on February 25, 2015 and visited with the Commandant

and his past faculty from Seminar 3, Col (Ret) Mike

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# Mailbag

Marra, USAF, RES '04 & FAC; Dr. Marybeth Ulrich, FAC; MG William Rapp, RES '04, Commandant; and COL (Ret) Ed Filiberti, RES '95 & FAC.



Mr. Jim Ewart, NSS '08 (right) with BG Kevin Griese, RES '08 (left) on their annual pheasant hunting trip. This great friendship started when Kevin volunteered to be Jim's student escort for NSS '08.

COL Frederick J. Gellert, RES '08 & FAC retired in May 2015 after 30 years of service, and now confidently leaves Army service to his son, an Infantry Sergeant currently serving Germany. Fred has been a USAWC instructor for the



past three years and he and Donna will remain in the Carlisle area for the next year as they finalize post-Army plans while their younger son finishes college nearby.



BG James T. Iacocca, RES '08 was selected to be The Adjutant General of the U.S. Army and the Executive Director of the Military Postal Service Agency.

MG Linda L. Singh, DDE '08 took command of the Maryland



National Guard on February 28, 2015, the first woman and the first African-American to hold the position.

COL (Ret) Clark H. Summers, RES '08, is pursuing a Ph.D. in Humanities (Global Ethics and Human Security) through Salve Regina University, Newport, Rhode Island.



Col (Ret) Mitch L. Berger, USAF, RES '09 was selected for the 2014 Air Force JROTC Instructor of the Year Award and his AFIROTC Detachment was selected for the 2014 AFJROTC Unit of Distinction with Merit Award.

Mr. Mark A. Burrough, RES '09 joined the civilian surge in Afghanistan for one year and retired from Civilian Service in 2011. He is now a Senior Analyst with American Systems in a Joint Test Program at Aberdeen Proving Ground.



COL Patrick H. Mason, USAWCF '09, hosted a small group of Foundation Trustees for a special visit to the Aviation Flight Test Directorate, U.S. Army Redstone Test Center as part of their orientation to where and how USAWC

graduates are serving. L-R: Ms. Jessica Mitchell, NSS '04, COL Mason, Ms. Jo Dutcher, NSS '08, and Mr. and Mrs. Peter Langenus, DCS '88.

Ms. Susan Finco, NSS '10 & AWCF Trustee, received the Rotary Club of Green Bay, WI's 2015 Free Enterprise Award, which recognizes people and organizations in Brown County that exemplify the American free enterprise system. She expanded her company



beyond public relations to include crisis management, large-scale public outreach campaigns, image campaigns, social media, and litigation public relations.



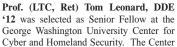
COL Douglas V. Mastriano, RES '10 & FAC won the 2015 William E. Colby Military Writers' Award for his book Alvin York: A New Biography of the Hero of the Argonne. The award presented by Norwich University is named for the late Ambassador and CIA director, William E. Colby, and recognizes

a first work of fiction or nonfiction that has made a major contribution to the understanding of military history, intelligence operations, or international affairs.

Ambassador Sichan Siv. SIS '10 continues to share his experiences and insights with community groups, as well as provide global strategic advice and give motivational speeches around the world. He was U.S. Ambassador to the UN from 2001-2006 and from 1989-1993, Deputy



Assistant to the President for Public Liaison and Deputy Assistant Secretary of State for S. Asia. He is shown here with his autobiography.



is a leading think tank that carries out independent and nonpartisan policy analysis and research on homeland security, counterterrorism, and cyber-security issues.

COL Bernard R. Lindstrom. RES '12 was awarded the Military College Georgia (GMC) Alumni Achievement Award. He is pictured with the GMC Alumni Association President and with LTG (Ret) William B. Caldwell IV, USAWCF '96, GMC President.



COL Anthony Sebo, DDE '13, Defense Attaché to Armenia, was pleased to have BG Kevin McNeely, DDE '07 & SRCOC '12, Director, European Partnership Task Force

and Deputy J-8, USEUCOM, visit Yerevan, capital and largest city in Armenia. L-R: COL Sebo; COL Aram Hovhannisyan, IF Armenia, DDE '14, Head of the International Military Cooperation Branch of the Defense Policy Department of the Ministry of Defense of the Republic of Armenia; and BG McNeely.

COL Antonio 'Tony' Banchs, DDE '14 completed his two-year tour as the U.S. Defense Attaché to Lebanon and was reassigned as the Levant Branch Chief of the Joint Staff J5 Middle East section in May 2015. He returned to CONUS after having been overseas for 14 years!

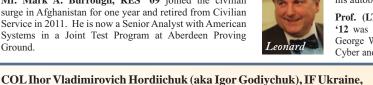
MG Stephen Mundaw, IF Malaysia, RES '14 was promoted and assigned as the General Officer Commanding of the 1st Malaysian Infantry Division, based



in Sarawak, East Malaysia (Borneo). He is shown with his Chief of Army and wife, Jacqueline, at his promotion



LTC (P) Guillaume Beaurpere, USAWCF '15 and his family visited Yasukuni Shrine in Tokyo which houses the names of almost 2.5 million men, including military personnel and civil servants, who made the ultimate sacrifice for their nation during WWII.



RES '09, was severely injured on August 29, 2014 after an intense period of hostilities trying to regain control of an observation point from Russian forces in Eastern Ukraine. That day, artillery and mortar fire suddenly opened and an explosion occurred at the back of the vehicle where Ihor was travelling, causing it to burst into flames. Under such dense enemy fire, Ihor's troops could not get to him initially, and he suffered severe injuries including head injuries and major blood loss. Russian paratroopers captured him and several soldiers, and since he was unconscious and considered near death, he was cast aside. Two days later, a Red Cross vehicle took him to Dnipropetrovsk Regional Clinical Hospital, where he remained in an intensive care neurosurgical department where the Ukrainian neurosurgeons saved him. For his actions and heroism, Ihor received the following awards

- Title of Hero of Ukraine with Golden Star decoration bestowed on October 21, 2014, for rare courage and valor demonstrated in support of defense of sovereignty and territorial integrity of Ukraine, loyalty to military oath
- Order of Bohdan Khmelnytskyi of the 3<sup>rd</sup> degree bestowed on September 8, 2014, for personal courage and valor to support sovereignty and territorial integrity of Ukraine







COL Hordiichuk and his wife, Tatiana being visited by BRIG Don Roach, IF Australia, RES 09, and his wife Sue.

A few months ago, Ihor was moved to Walter Reed Bethesda for continued treatment. He was visited by COL John Burbank and Mr. Kevin Bremer from the IF Office in March 2015. His wife, Tatiana, has been with him constantly and is extremely grateful to the U.S. for all it has done for them. It has been a very difficult time, not only due to Ihor's horrific experiences, but also for all that has been lost in their homeland during the fighting. Ihor wishes to thank all of his 2009 classmates and friends of USAWC who have sent him well wishes and visited him.

from the Ukrainian Ministry of Defense:

## **News and Events**

## Army Leader Day brings back USAWC Grads/Fellows

Army Leader Day enables the Vice Chief of Staff of the Army (VCSA) and Army Staff Principals to engage in candid, seminar-focused discussions about the complexities of senior leadership. The event is supported through the Foundation by COL (Ret) and Mrs. Buddy G. Beck, RES '76 and AWCF Trustee, in memory of GEN Glenn K. Otis, RES '70.



Front Row L-R: MG Thomas E. Ayres, RES '05, LTG Robert S. Ferrell, RES '02, CH (MG) Donald L. Rutherford, RES '00, MG Judd H. Lyons, DDE '05, LTG Mary A. Legere, RES '02, and LTG David E. Quantock, RES '02. Back Row L-R: LTG Jeffrey W. Talley, DDE '03, LTG Thomas W. Spoehr, RES '00, LTG James L. Huggins, Jr., RES '99, MG Wm. E. Rapp, RES '04 & Commandant, and LTG David D. Halverson, RES '98. In attendance but missing from photo was MG (Ret) Robert French, DDE '01.



L-R: LTG James C. McConville, USAWCF '02, GEN Daniel B. Allyn, VCSA, LTG Michael E. Williamson, USAWCF '04, and MG Wm. E. Rapp, RES '04 & Commandant.

## **ATTENTION to all Graduates**

Due to the decision by the Army to stand-down the **Army Knowledge Online** (**AKO**) email systems as of June 30, 2015, we are requesting that you provide an updated email address to us as soon as possible. This can be your DoD Enterprise email address, a business email address, or your personal email address. From

time to time, we use email to communicate important information regarding graduates and events connected to the Army War College such as the class plaque dedications, reunions, and deaths of classmates, or we may need to reach you if a friend or classmate is looking for you. We also need a good email address for you to transmit your password to our online alumni directory if you do not already have it. We take

care not to flood you with superfluous messages and we never give out our email address lists to third parties. We want to make sure that we have a good email address for you. Please send a message to us at alumni@usawc.org from the email account you would like us to use with your full name (if it cannot be determined from the email address itself) and the subject line "Updated Email Address." Thank you so much!





L-R: Bill Gollnick, guest speaker from the Oneida Tribe of Wisconsin (far left); George Yuda (in red) whose dad Montreville 'Speed' Yuda played baseball with Jim Thorpe; USAF Maj Gen Brian Bishop, Air War College Commandant (in blue), The Acting Adjutant General, Pennsylvania, MG Jim Joseph, RES '98; USMC BGen Thomas Gorry, Eisenhower School Commandant; MG Bill and Mrs. Debbie Rapp, RES '04 & USAWC CMDT; and Mrs. Sbaron Parrish.

## Air, National, Eisenhower, and Army War Colleges compete in Jim Thorpe Sports Days 2015

Opening ceremony was very cold, but spirited. The student athletes were the focus of attention as they paraded Indian Field, named for the sports programs of the Carlisle Indian Industrial School, which produced famous athletes to include but not limited to Olympic decathlete Jim Thorpe.

Bill Gollnick, a member of the Oneida Tribe of Wisconsin Indians, offered unique memories that tied today's athletes to the athletes of a century and more ago at the Carlisle Indian School. Gollnick's grandfather and father-in-law both attended the Carlisle Indian School, which operated at Carlisle from 1879 - 1918; his grandfather was a runner. He described that Native Americans naturally have mixed feelings about the Indian School, but he said they appreciated what the students/future leaders were doing and were going to do. He asked them to think as they compete about all the Native Americans who participated on Indian Field and how it must have resonated for them that they had the ability to engage in team sports.

Air War College took the Commandant's Trophy this year and National War College took second place, with the Army War College third. Thanks to all who made the games competitive and enjoyable, and special thanks to the Jim Thorpe Sports Day Committee at USAWC.



Army War College Foundation 122 Forbes Avenue Carlisle, PA 17013-5248

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**Gen (Ret) Alfred M. Gray, Jr., USMC, RES '74**, 29th Commandant of the Marine Corps (center), gathered all USMC students, staff, and faculty for an impromptu mentoring session when he was back at Carlisle Barracks to be recognized as a USAWC Outstanding Alum in December 2014.