



This is to certify that

**Phoenix Systems UK Limited**

is a Member of  
**ADS Group Limited**

Advancing UK Aerospace, Defence, Security  
and Space Industries, globally.

This membership expires on  
31 December 2019

A handwritten signature in black ink, appearing to read 'C P Smith'.

**Colin Smith**  
ADS President

A handwritten signature in black ink, appearing to read 'Paul Everitt'.

**Paul Everitt**  
ADS CEO

**Membership Number: 8077**