



Meeting of the Joint Committee of Clinical Commissioning Groups
held in public

Wednesday 26th June 2019, 3.30pm - 5.00pm

The Boardroom, Sovereign House, NHS Doncaster CCG

We will allow 10 minutes before the start of each meeting for you to make a statement or ask a question about items on that day's agenda. We invite written questions on the items on our agenda. Please submit your question up to three working days before the meeting to margaret.mcdadd@nhs.net. Where possible and if time permits, we will answer written questions as part of the relevant agenda item at the meeting. In any event, we will respond to your written question within three working days. We will also post your question and our answer on our website www.healthandcaretogethersyb.co.uk

Confidential items are outlined in a separate confidential agenda; confidential items will be considered in a closed private session

AGENDA

Ref	Time	Item	Presenter	Action	Enc
1	3.30	Welcome and introductions, apologies	Dr. David Crichton, Clinical Chair, NHS Doncaster CCG	Note	Verbal
2	3.35	Declarations of interest	Dr. David Crichton, Clinical Chair, NHS Doncaster CCG	Note	Verbal
3	3.40	Questions from the public - 10 minutes			
4	3.50	Ratification of previous meetings <ul style="list-style-type: none"> Previous minutes of the meeting held on 22 May 2019 	Dr. David Crichton, Clinical Chair, NHS Doncaster CCG	Note	Enc A
5	4.00	Minutes of the Joint Commissioning Sub-Group held on 7 th May 2019	Dr. David Crichton, Clinical Chair, NHS Doncaster CCG	Note	Enc B
6	4.05	Matters Arising	Dr. David Crichton, Clinical Chair, NHS Doncaster CCG	Note	Verbal
Part 1. Items requiring decisions or escalating risks /issues					
7	4.10	2019/20 Joint Committee Governance arrangements <ul style="list-style-type: none"> Final Draft JCCCG Manual Agreement and JCCCG ToR Final Draft JCCCG priorities 19/20 NHS Wakefield CCG notice letters 	Lisa Kell, Director of Commissioning SYB ICS Lisa Kell, Director of Commissioning SYB ICS Accountable Officers SYB ICS	Agree Agree Agree	Enc C Enc D
8		To consider any other business			
9		Date and Time of Next Meeting The next meeting will take place Wednesday 27 th July, 722, NHS Sheffield CCG			

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Joint Committee of Clinical Commissioning Groups

Meeting held IN PUBLIC

22 May 2019, 4.30pm - 5:30pm, at The Boardroom, NHS Sheffield Clinical Commissioning Group

Action Summary

114/19	<p>Ratification of previous meetings: The minutes of the public meeting held on 27 February 2019 were accepted as a true and accurate record with one amendment.</p>	MM
116/19	<p>2019/20 Joint Committee Governance arrangements Consider re-naming the JCCCG to reflect the strengthening of commissioning collaboration and ambition of the committee. Present a report at a future meeting on options.</p> <p><u>Draft JCCCG Manual Agreement and JCCCG Terms of Reference (revised)</u> LK agreed to discuss with CCGs whether any data sharing agreements are required for the JCCCG priorities. PMG asked that further emphasis on GDPR is added, LK agreed to amend the manual agreement.</p> <p>Share the 19/20 JCCCG priorities at the next meeting.</p> <p>Include attendance at meetings in terms of reference (75% attendance annually for JCCCG members)</p> <p>A clinical engagement assurance process is to be provided to Governing Bodies and JCCCG to assure that work is clinically led. This will be included in the manual agreement</p> <p>Quarterly progress report from July 2019</p> <p>LK agreed to update the JCCCG Terms of Reference and Manual Agreement and 19/20 JCCCG Priorities with the points made today for final review at the June JCCCG meeting and to recommend to GBs for sign off in July (in public)</p>	<p>JP</p> <p>LK</p> <p>LK</p> <p>LK</p> <p>LK</p> <p>LK</p> <p>LK</p>

**Minutes of the Meeting of
The Joint Committee of Clinical Commissioning Groups
Public Session**

**Meeting held 22 May 2019, 4.30pm - 5.30pm
at Boardroom 722 Prince of Wales Road Sheffield S9 4EU**

Present:

Dr David Crichton, Clinical Chair, NHS Doncaster Clinical Commissioning Group (Chair)
Dr Nick Balac, Clinical Chair, NHS Barnsley Clinical Commissioning Group
Jeremy Budd, Director of Commissioning, NHS Barnsley Clinical Commissioning Group
Dr Eric Kelly, Clinical Chair, NHS Bassetlaw Clinical Commissioning Group
Andrew Goodall, Healthwatch Representative
Philip Moss, Lay Member
Priscilla McGuire, Lay Member
Helen Stevens, Associate Director of Communications and Engagement, South Yorkshire and Bassetlaw Integrated Care System
Chris Edwards, Accountable Officer, NHS Rotherham Clinical Commissioning Group
Dr Richard Cullen, Clinical Chair, NHS Rotherham Clinical Commissioning Group
Jackie Pederson, Accountable Officer, NHS Doncaster Clinical Commissioning Group
Jackie Mills, Deputy Director of Finance, NHS Sheffield Clinical Commissioning Group
Zara Jones, Executive Director of Commissioning Operations, NHS Derby and Derbyshire Clinical Commissioning Group
Idris Griffiths, Accountable Officer, NHS Bassetlaw Clinical Commissioning Group

Apologies:

Dr Tim Moorhead, Clinical Chair, NHS Sheffield Clinical Commissioning Group
Dr Chris Clayton, Chief Executive Officer, NHS Derby and Derbyshire Clinical Commissioning Group
Lesley Smith, Accountable Officer, NHS Barnsley Clinical Commissioning Group
Maddy Ruff, Accountable Officer, NHS Sheffield Clinical Commissioning Group
Julia Newton, Director of Finance, NHS Sheffield Clinical Commissioning Group
Dr Phillip Earnshaw, Clinical Chair, NHS Wakefield Clinical Commissioning Group
Pat Keane, Chief Operating Officer, NHS Wakefield Clinical Commissioning Group (Deputy for Jo Webster, Accountable Officer)
Dr Avi Bhatia, Clinical Chair, NHS Derby and Derbyshire Clinical Commissioning Group
Sir Andrew Cash, Chief Executive, South Yorkshire Bassetlaw Integrated Care System
Matthew Groom, Assistant Director, Specialised Commissioning, NHS England

In attendance

Mags McDadd, Corporate Committee Clerk, Exec PA Business Manager, South Yorkshire and Bassetlaw Integrated Care System
Lisa Kell, Director of Commissioning, South Yorkshire and Bassetlaw Integrated Care System

Public in attendance

Julia Ingram, SYBNAG
Nora Everitt, SYBNAG

Peter Deakin, BSONHS
Steve Merriam, SYBNAG

Ken Dolan, BSONHS
Steve Sullivan Bayer

Minute reference	Item	ACTION
C110/19	<p>Welcome and introductions The Chair welcomed members and attendees to the meeting, introducing himself as the newly appointed Chair up to April 2020.</p>	
C111/19	<p>Apologies Apologies were received and noted.</p>	
C112/19	<p>Declarations of Interest There were no declarations of interest.</p>	
C113/19	<p>Questions from the public Questions were submitted by South Yorkshire and Bassetlaw NHS Action Group prior to the meeting. The JCCCG provided a response:</p> <p>Q. 1 We wish to make a statement including a request:</p> <p>The Draft Manual Agreement and JC CCG ToR was only made public on Wednesday 15/5/19 and has 36 pages of text that has some significant legal implications regarding public accountability and involvement. We feel that we cannot individually, or collectively, ask meaningful questions on this document within two working days as this does not allow us sufficient time for intelligent consideration and response.</p> <p>We therefore ask that the JCCCG please accept and consider our formal response to the Manual Agreement, including the JC CCG Terms of Reference. We will send our response to all voting members of the JC CCG to arrive by Monday 3/6/19, a full week before the next meeting of the JC CCG Sub-Group and just over three weeks before the next JCCCG meeting.</p> <p>We wish however to say that we are pleased to see the Manual Agreement in the public domain as this was not the case with the original one, and we feel this can show, and has now shown, that the JCCCG recognises public accountability.</p> <p>Response: Thank you for your statement. We would like to clarify that the first Manual Agreement of the JCCCG was shared at individual CCG Governing Bodies in their meetings in public in 2017.</p> <p>Q. 2 Questions on the JCCCG Sub Group Terms of Reference document</p> <p>a) Why can the public not attend the JC CCG Sub Group, observe the meeting and receive agenda packs of the papers and reports discussed, as we do for Trust and CCG meetings?</p> <p>Response: The JCSG supports and coordinates the work of the 19/20 JC CCG priorities agreed by the commissioners it will also reduce the amount of operational detail that is currently being undertaken at the JC CCG. The JCSG will not make any decisions on behalf of the JC CCG and the TOR have been included in the papers of the May Public JC CCG. Given the operational nature of this meeting, non-decision making and the JC CCG now meeting in public each month it is not necessary for the JCSG to meet in public.</p>	

b) Will the JC CCG Sub Group minutes and the reports to, and by, the Sub Group be in the public domain?

Response:

The JCSG minutes will be included in the Private JC CCG papers for information

c) re. Paragraph 1

Is there an omission in the second sentence which refers to the JC CCG and not to the new JC CCG Sub Group?

Response:

No. the sentence refers to the role of the JC CCG that is supported by the JCSG

d) re. Paragraph 2 – 4th Bullet Point

Will the Sub Group not liaise with the Chair of the JC CCG in planning and managing the agenda and co-ordination of the JC CCG papers as this is normal meeting facilitation etiquette, or was such an omission an oversight?

Response:

The Chair of the JCSG is involved in planning of the JCSG agenda and papers and agrees the final version. The same process applies with the JC CCG where the Clinical Chair of the JC CCG is involved and agrees the final version of papers and agenda before being sent out within the agreed timeframes

e) re. Paragraph 2 – 5th Bullet Point

Is it the case, as this implies, that workstream leads and programme directors will no longer report to the JC CCG meeting, only the Sub Group, which will deny the JC CCG members the opportunity to ask the officers direct questions and clarifications?

Response:

The JC CCG is established as a decision making committee of the CCGs, it is not an operational meeting (which it had become more of). The intention with the public JC CCG meeting is to split the business of the agenda into parts:

- Part 1 - any decisions to be taken (which would be a relatively short section) and
- Part 2 - a progress update of the 19/20 JCCCG Priorities
- Part 3 - a strategic service focus part where the JC CCG would receive information regarding a specific area on the JCCCG priorities with lead clinicians and programme directors attending for their item.

The JCSG will be required to assure the JC CCG of the work it is doing and reporting to the JC CCG. The JC CCG will also provide reports to the CCG Governing Bodies throughout the year.

f) re. Paragraph 2 – 7th Bullet Point

This gives little confidence and can you reassure us that the ICS officers are aware of the three CCG legal duties for public accountability other than 14Z2? These are, namely:

- 14Z11 (a)
- 14Z13 (2) and (8)(a) & (b); and
- 14Z15(2) and (6)(b)

Response:

See below.

	<p>g) re. Paragraph 4 We ask the ICS officers and JC CCG members to note the following CCG legal duties relating to public accountability and to note there are implications for these in the changes currently being made in CCG commissioning arrangements and commissioning plans across SY and Bassetlaw.</p> <p>Response: The JCCCG does not have its own list of duties set out in statute like a CCG or NHS England does, it only exercises those functions a CCG member specifically delegates to it. Therefore the legal duties are for CCGs, they do not apply to the role of the JC CCG – see manual agreement and JC CCG Terms of Reference.</p> <p>It is for each CCG to fulfil their obligations to involve the public in accordance with s.14Z2 of the NHS Act with regard to determining commissioning intentions on a general basis. The JCCCG would only lead on involvement, which may include public consultation, if the constituent CCG members specifically asked it to do so.</p> <p>h) re. Paragraph 10 i) It appears that the JC CCG will not be meeting in public every month for part of their meeting, as was suggested on the ICS website. Are the JC CCG meetings in public going back to every other month now?</p> <p>Response: The JC CCG will meet monthly from May 19 and part of each agenda at all meetings will be in public</p> <p>ii) Why was the Sub Group not mentioned at the meeting on 3/5/19, when we were invited to build a new working relationship that felt less adversarial? But at that point the Sub Group was already meeting and we don't understand why we were not informed of the intention to set one up to manage the JC CCG business.</p> <p>Response: The discussion at the meeting on the 3/5/19 was responding to questions from the public representatives and most of the questions did not specifically relate to the remit of the JC CCG. As a consequence, we ran out of time to discuss it further. The JC CCG is keen to build a positive and constructive relationship with public representatives and our commitment to meeting in public and sharing the TOR and manual agreement in public are all steps we have taken to demonstrate our transparent approach wherever it is appropriate to do so.</p> <p>Following discussing the Chair re-iterated that the purpose of Joint Committee Sub Group is to support the working of the JCCCG at a strategic level and not a decision making forum.</p>	
C114/19	<p>Ratification of previous meetings: The minutes of the public meeting held on 27 February 2019 were accepted as a true and accurate record with one amendment. ICS Discovery Day – PMG asked to include JCCCG lay members as representatives.</p>	MM
C115/19	<p>Matters arising There were no matters arising.</p>	
C116/19	<p>2019/20 Joint Committee Governance arrangements <u>Joint Committee Sub Group (JCSG) Terms of Reference (ToR)</u> LK presented the revised JCSG ToR to the group to consider the agree the following</p>	

	<p>changes as the final version:</p> <ol style="list-style-type: none"> 1. Section 7 – Report to Governing Bodies: change “monthly” to “quarterly” 2. Remove asterisks in the table as all future JCCCG meetings are to be held in public 3. Include a reporting timetable in section 7 4. Include venue details of JCCCG meetings (where available) <p>The group considered rotating the JCCCG meetings to each CCG site and noted that availability and room sizes restrict monthly rotation. Public members were asked for their views and noted that Sheffield CCG was a suitable location for public transport, accessibility and parking.</p> <p>The group considered the duration of JCCCG public and JCCCG private meetings and agreed the majority of the JCCCGs meeting to be held in public.</p> <p>JP asked members to consider renaming the JCCCG to reflect the strengthening of commissioner collaboration and ambition of the committee to work together more as a system. JP was asked to bring back an options paper to a future meeting.</p> <p>Members confirmed approval of the JCSG terms of reference subject to the proposed changes discussed.</p> <p><u>Draft JCCCG Manual Agreement and JCCCG Terms of Reference (revised)</u></p> <p>LK informed members that the manual agreement sets out how local health systems will work together to commission health services to the public with some specific responsibilities delegated to it from the five SYB Clinical Commissioning Groups.</p> <p>The group was asked to consider the draft vs3 JC CCG manual agreement and consider and approve the changes proposed, including:</p> <ol style="list-style-type: none"> 1. Definition and Membership of the JCCCG 2. Conflicts of Interest - The ICS JCCCG will operate an up-to-date Register of Interest, each member is responsible to declare any conflicts of interest at the beginning of each JCCCG meeting. 3. The role of the Joint Committee Sub Group 4. Delegation of CCGs to JCCCGs - Governing Bodies are considering specific delegation requirements for JCCCG 5. Pending support at June JCCCG meeting, the JCCCG Manual Agreement and JCCCG Terms of Reference to be shared with Governing Bodies in July (public) for sign off. <p>LK agreed to discuss with CCGs whether data sharing agreements that governs the processing of personal data in accordance with the law is required in the manual agreement. PMG asked that further emphasis on GDPR is added, LS agreed to amend the manual agreement.</p> <p>LK agreed to share with the JCCCG 19/20 priorities at the next JCCCG meeting.</p> <p>EK noted that it would be helpful to include members’ expected attendance at JCCCG meetings and deputies to attend in exceptional circumstance only. Members agreed to minimum 75% attendance annually for all JCCCG members with the exception of Associates members whereby delegated deputies will be acceptable.</p> <p>Members raised concerns that clinical engagement and involvement is required from the outset of JCCCG projects and programs. It was noted that work is underway to</p>	<p>JP</p> <p>LK</p> <p>LK</p> <p>LK</p> <p>LK</p>
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	<p>establish a robust clinical engagement process that will provide assurance to GBs and JCCCG that work is clinically lead.</p> <p>Members noted and agreed the proposed recommendations and timescales. LK agreed to update the JCCCG Terms of Reference, Manual Agreement and Priorities and bring back to the JCCCG in June meeting in public to recommend to July GBs.</p>	LK
C117/19	<p>Any other business</p> <p>The Chair informed members that the timeframe for receiving questions from the public is extended to 12.00pm on the Monday prior to the meeting date.</p> <p>PM asked if a progress report could be available, specific for the public audience. LK agreed to action quarterly starting from July, end of quarter 1</p> <p>The group was informed that the ambition for the new ICS Collaborative Partnership Board under the new ICS interim governance arrangements is for the meetings to be held in public. Further detail from the SYB ICS is awaited on this.</p>	LK
C118/19	<p>Date and Time of Next Meeting</p> <p>The Chair informed the meeting that the next meeting will take place on 26 June 2019, 3.30 – 5.00, NHS Doncaster CCG, The Boardroom, Sovereign House, Heavens Walk, Doncaster, DN4 5DJ.</p>	

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**SYB ICS JCCCG Sub Group****Tuesday 7th May 2019, 3:00 – 5:00pm, Oak House, Rotherham****Present:**

Jackie Pederson (Chair), Accountable Officer, NHS Doncaster CCG
 Jeremy Budd, Director of Commissioning, NHS Barnsley CCG
 Lisa Kell, Director of Commissioning, SYB ICS
 Ian Atkinson, Director of Commissioning, NHS Rotherham CCG
 Helen Stevens, Associate Director of Communications and Engagement, SYB ICS
 Matthew Groom, Specialised Commissioning, NHSE/I
 Sandie Buchan, Deputy Director of Commissioning & Performance, NHS Sheffield CCG (deputising for Brian Hughes)

Apologies:

Chris Edwards, Accountable Officer, NHS Rotherham CCG
 Maddy Ruff, Accountable Officer, NHS Sheffield CCG
 Idris Griffiths, Accountable Officer, NHS Bassetlaw CCG
 Lesley Smith, Accountable Officer, NHS Barnsley CCG
 Brian Hughes, Director of Commissioning, NHS Sheffield CCG
 Anthony Fitzgerald, Director of Commissioning, NHS Doncaster CCG

In attendance

Mags McDadd, Corporate Committee Clerk, SYB ICS
 Marianna Hargreaves, Transformation Programme Manager, SYB, ICS (agenda item 6 only)

REF	AGENDA ITEM	ACTION
1.	<p>Welcome and introduction Members noted that JP would act as JCSG Chair up to April 2020.</p> <p>Apologies Apologies noted above.</p> <p>Previous minutes The minutes of the previous meeting held on 8 April 2019 were agreed as a true and accurate record.</p> <p>Action notes and matters arising Completed actions to be removed from the table for the next set of minutes.</p>	MM
2.	<p>JCCCG Sub-group Terms of Reference LK presented the revised JCSG ToR following the previous meeting.</p> <p>Members noted that the ToR will be reviewed in six months in October 2019 to continue to ensure the JCSG is supporting the JC CCG as it requires.</p> <p>Members agreed to one amendment on the TOR: Section 5 Quorum, to read, each place is represented by the Chair or deputy Chair.</p>	LK

	LK agreed to update the document and circulate to the group as the final version. This will go to the JC CCG in May in public for approval	LK
3.	<p>2019/20 JCCCG Governance and delegated authority <u>May Public Governing Body paper feedback</u></p> <p>May CCG Governing Body meetings (in public) were asked to review and consider the proposal regarding the CCG Joint Commissioning Committee arrangements for 2019/20 in line with the Long Term Plan requirements and to support the review of the JCCCG Terms of Reference and Manual Agreement for 2019/20.</p> <p>JP informed members that the paper was supported by Doncaster CCG Governing Body, noting comments in relation to the voting rights on the JCCCG ToR.</p> <p>Members noted that Barnsley CCG Governing Body is due to meet on Thursday 9th May and there is an expectation that the recommendations will be supported.</p> <p>Rotherham CCG Governing Body had met the previous week and all three recommendations were supported. IA advised members that questions were raised in relation to introducing a more robust clinical involvement, scrutiny and assurance monitoring system and JCCCG voting rights.</p> <p>Sheffield CCG Governing Body supported the first two recommendations. The Governing Body did not support recommendation 3; delegated decisions, requesting further clarity to understand the proposal and wanted to see more strengthened clinical engagement. SB added it would be helpful for Sheffield CCG to meet with LK and commissioning colleagues prior to reporting to their next GB meeting. LK agreed to meet with Brian Hughes, Deputy Chief Officer to discuss.</p> <p>IA agreed to share learning from Rotherham CCG Governing Body with SB if that would be helpful.</p> <p>Members agreed the ToR, Manual agreement and JCCCG Priorities 19/20 would be presented at the July Public GB meetings for sign off.</p> <p>Members considered the delegated authority process with public engagement. HS agreed to seek legal advice to check the process being followed by the JC CCG and feedback to the group at the next meeting.</p> <p><u>JCCCG Meetings</u> Members approved the draft May JCCCG agendas presented by LK, these will be discussed with the JCCCG chair for final approval before being sent out.</p> <p>The JCCCG will meet in public monthly focusing on commissioning decisions where required, the progress of the JC CCG priorities and joint commissioning service transformation. There will also be a short private meeting each month to discuss any items that are confidential or sensitive.</p> <p>HS advised that following a meeting with the SYB NHS Action Group on Friday 3rd May, the deadline to receive questions from the public is now extended to the Monday morning prior to JCCCG Public meeting on the Wednesday.</p> <p>HS advised NHS Action Group had produced a spreadsheet to highlight whether SYB CCGs are meeting their legal statutory requirements and agreed to share this with</p>	<p>LK/ BH/ SB</p> <p>IA</p> <p>AOs</p> <p>HS</p> <p>LK</p> <p>HS</p> <p>HS</p>

	<p>members for information.</p> <p>Members agreed to JCCCG vice chair arrangements to April 2020: Chris Edwards, Accountable Officer, NHS Rotherham CCG, JCSG vice chair Dr Richard Cullen, Clinical Chair, NHS Rotherham CCG, Vice JC CCG Chair.</p> <p>LK asked members to forward any amendments to the Terms of Reference and the Manual Agreement by Friday 10th May in order to prepare documents for distribution in advance of the JCCCG meetings on 22nd May.</p>	All
4	<p>Clinical Engagement Process LK updated members on behalf of Anthony Fitzgerald. CCGs are engaged in the work of the Outpatients transformation programme. Members agreed to discuss at the next Director of Commissioners meeting.</p> <p>AF to present the clinical engagement process for the JCSG / JC CCG to the next JCSG meeting on 10th June 2019.</p> <p>Communications and involvement process Members received the updated flow chart for Section 14Z2 Duty for Public Involvement, to include the lay members group.</p>	AF HS
5	<p>JCCCG 19/20 Priorities LK presented the updated Priorities for discussion</p> <p>LK asked members to forward any additional amendments / comments to her by Friday 10th May. SYB Governing Body Public meetings will receive the Priorities in July 2019.</p> <p>Members agreed the following documents to July Public Governing Body meetings:</p> <ul style="list-style-type: none"> • Revised JCCCG Manual Agreement • Revised JCCCG Terms of Reference • Assessment Process for Section 14Z2 Duty for Public Involvement flow chart • Clinical engagement process • JC CCG Priorities 	All AOs
6	<p>Stroke HASU Update Members noted the enclosed report presented by Marianna Hargreaves. MH informed members that feedback has been received from all HASU Trusts in response to the formal HASU Tariff Offer shared in January 2019 and has been consistent with a willingness to accept the offer with the provision that the KPIs are not incentivised in year 1. Taking the feedback into a consideration a final offer confirming the HASU Tariff and an initial guarantee of income associated with the KPIs for the first 12 months was shared in April 2019. Dialogue with Yorkshire Ambulance Service (YAS) has progressed costings and reduced as anticipated through joint work, with the final costing currently awaited from YAS.</p> <p>As previously agreed by JC CCG, implementation dates were noted as follows:</p> <ul style="list-style-type: none"> • Rotherham Hospital will cease to operate a HASU on 1st July 2019. • Barnsley Hospital will cease to operate a HASU on 1st October 2019 • <p>All providers are on track to deliver the new model as per the agreed implementation dates.</p>	

	Members noted that the JCSG would receive a HASU update report on assurance and risk prior to the system going live in July.	MH
7	Managing the workplan, reporting and bringing forward process Members noted a transparent process is required to do this. Members agreed to share examples from their CCGs.	All
8	A.O.B. <u>Personalisation ICS approach</u> Members were asked to forward CCG views to LK. <u>Cancer Alliance joint commissioning support requirements</u> Document enclosed for noting. <u>Commissioning session 16th May</u> Members are asked to note the date of the meeting with additional details to follow. JP to forward the IVF Policy guidelines recently published to LK to circulate to members for information.	JP/LK /MM
9	Items for next JCSG meeting: June <ul style="list-style-type: none"> • Children’s surgery and anaesthesia update • MH Perinatal pathway programme outline and commissioner role • Gluten free July <ul style="list-style-type: none"> • CYP MH Crisis Care (Joint commissioning CCG/SPEC COM) • Cancer Chemotherapy (joint commissioning with SPEC COM) • Out Patients programme update • HASU Assurance and Risk Management Processes 	LK
10	Future meeting dates: JCCCG 22/5 JCSB 10/6	

Developing SYB System Commissioning
and
CCG Joint Commissioning Committee Arrangements
for 2019/20

JOINT COMMITTEE OF CLINICAL COMMISSIONING GROUPS

June 2019

Meeting in Public

Author(s)	Lisa Kell - Director of Commissioning, SYB ICS
Sponsor(s)	SYB Accountable Officers
Is the paper for Approval / Consideration / Noting	
For discussion and approval	
Purpose	
<p>This paper sets out:</p> <ul style="list-style-type: none"> • the 2019/20 JC CCGs commissioning priorities developed by the JC CCGs, Accountable Officers, members of SYB Governing Bodies and Directors of Commissioning. • strengthened priorities with specific delegated authority for decisions given to the JC CCGs to streamline decision making in an integrated care system. The priority areas requested by commissioners for delegated decision making are listed in the paper and in the enclosed revised JC CCGs Manual Agreement and the Terms of Reference. • A table of the 2019/20 JC CCGs priorities and a revised JC CCGs Manual Agreement and Terms of Reference which the JC CCGs is asked to recommend to Governing Bodies for sign off in Public in July. 	
Background	
<p>The Long Term Plan (LTP) sets out the intent that NHS commissioning arrangements will evolve over the next few years. SYB commissioners have been working together over the last year to build on the joint commissioning arrangements already in place in the joint committee established in 2017.</p> <p>Over the last few months the JC CCGs has finalised a set of system commissioning priorities and reviewed the Manual Agreement and Terms of Reference to better support system working, enable single decision making and facilitate delivery of the priorities for 2019/20.</p> <p>It is expected that the JC CCGs priorities will continue to develop and grow with new areas added during 2019/20 as SYB future commissioning arrangements are discussed with CCGs. The JC CCGs Terms of reference has been given a 6 month review period and will be reviewed again in December 2019 to incorporate any further changes agreed.</p>	
Are there any resource implications (including Financial, Staffing, etc.)?	
Resource implications as a result of system commissioning will be quantified and discussed with CCGs during 2019/20.	

Recommendations

Members of the JC CCGs are asked to:

1. Agree the JC CCGs priorities it has developed and the revised Manual Agreement and Terms of Reference and recommend to CCG Governing Bodies for sign off in July.
2. Note the ongoing development of system commissioning in SYB and potential new areas that may be added to the list of priorities over the coming months where agreed by Governing Bodies.
3. Note the December 19 review date for the JC CCGs Manual Agreement and Terms of Reference.

**Developing SYB System Commissioning
and
CCG Joint Commissioning Committee Arrangements for 2019/20**

JC CCGs Meeting in Public

June 2019

1. Purpose

1.2 This paper sets out the approach for system commissioning arrangements in SYB for 2019/20 through a set of agreed commissioning priorities developed and managed by the Joint Committee of CCGs (JC CCGs) strengthened with delegated authority for specific decisions in order to support streamlined decision making across SYB.

2. Background

2.1 The SYB CCGs have worked together since the inception of CCGs in 2012 (and prior to that as PCTs) to deliver commissioning and contracting responsibilities as efficiently as possible on behalf of each other focussing on best use of resources, standardisation to improve quality and outcomes and to avoid duplication.

2.2 In 2018/19 the SYB commissioners with involvement from CCG Governing Bodies set out the intention to explore opportunities for further system commissioning to support the development of Integrated Care Partnerships (ICPs) at place and working together strategically in a wider Integrated Care System with the following specific aims:

- **At SYB** – to commission, plan and deliver some activities and functions once across SYB where it demonstrably adds value for the system; reducing unwarranted variation improving equity of access, standardisation and quality of service and improves population health
- **At Place** – to commission, plan and deliver services locally, with a focus on integrated care with partners to improve population health through new models of care, and a consistency in approach to support providers to deliver services more equitably for local populations.

2.3 At the end of 2018/19 the JC CCGs established a set of priorities along with a requirement for some delegated decision making.

2.4 The JC CCGs has taken into account the requirements in the NHS Long Term Plan that commissioning arrangements will evolve over the next few years and ICS's will need to have in place streamlined commissioning arrangements to enable a single set of commissioning decisions at system level.

3. Principles for SYB System Commissioning

3.1 A guiding principle for any changes to commissioning and/or joint decision making must be that it demonstrates added value, including improvement in outcomes and population health, standardisation of care, financial efficiency, better use of resources including scarce workforce and avoids unnecessary duplication. Unintended significant risks for a CCG, place or ICS should be avoided.

3.2 It is important that system commissioning priorities are clinically developed to ensure an agreed SYB consensus to pathways, policies and protocols. A clinical engagement and assurance process has been agreed by the Joint Committee Sub Group to ensure all SYB priorities being developed are underpinned by robust clinical evidence and best practice and a locally managed process is in each place for clinicians to engage, influence develop and agree the work.

4. Review of the JC CCG Terms of Reference and Manual Agreement

4.1 Due to a number of changes to the JC CCGs for 2019/20 including; the establishment of a Joint Committee sub group to operationally support the JC CCGs; associate CCG membership changes, consideration of JC CCGs voting rights; new priorities for joint working; the request for delegation of some decisions and wider ICS interim governance changes for 2019/20, the Terms of Reference and the Manual agreement have been revised (enclosed).

5. Request to Delegate Authority to Joint Committee of CCGs

5.1 A high level subset of the 2019/20 JC CCGs priorities that require delegated authority from CCGs to the JC CCGs are shown below.

**priorities consistent with the LTP*

<u>2019/20 SYB System Commissioning Priorities requiring delegated authority</u>	<u>Requested delegation to the JC CCGs to:</u>
System Contracting <ul style="list-style-type: none"> 999 system lead contractor (YAS) for 4 SYB CCGs 111 system lead contractor (YAS) for 5 SYB CCGs 	<ul style="list-style-type: none"> develop and agree a % financial threshold of contract value against contract baseline for the lead contractor to negotiate on behalf of each CCG during 19/20 contract negotiations.
Outpatients <ul style="list-style-type: none"> Review of outpatient follow ups across SYB by specialty, develop clinical protocols to standardise practice and reduce unwarranted variation * Review of outpatient first appointments (as above) * 	<ul style="list-style-type: none"> identify and agree the specialities in scope of the review develop and sign off clinical protocols developed with SYB clinical engagement from both commissioners and providers and patients/ public as necessary implement clinical protocols in Providers standard NHS contracts 2019/20
Commissioning Outcomes <ul style="list-style-type: none"> Commissioning for Outcomes – new stage 2 	<ul style="list-style-type: none"> identify and agree the clinical priorities in the policy sign off 19/20 policy through the CRG ensuring public consultation /engagement has taken place implementation of protocols and included formally in standard NHS contracts 2019/20
IVF <ul style="list-style-type: none"> Explore options for a SYB approach to the number of IVF cycles 	<ul style="list-style-type: none"> develop IVF options appraisal and financial modelling for consideration by CCG Governing Bodies
Cancer <ul style="list-style-type: none"> Standard implementation of national cancer pathways across SYB tom improve outcomes and equity of access* 	<ul style="list-style-type: none"> implement standard cancer pathways in NHS provider contracts and across the 5 SYB places
Medicines and Prescribing <ul style="list-style-type: none"> Medicines optimisation – standardisation of policies across SYB 	<ul style="list-style-type: none"> Identify opportunities for medicines standardisation develop and sign off policies developed with SYB clinical engagement from clinicians, patients / public as necessary

Recommendations

Members of the JC CCGs are asked to:

1. Agree the JC CCGs priorities developed and the revised Manual Agreement and Terms of Reference and recommend to CCG Governing Bodies for sign off in July.
2. Note the ongoing development of system commissioning in SYB and potential new areas that may be added to the list of priorities over the coming months where agreed by Governing Bodies.
3. Note the December 19 review date for the Manual Agreement and Terms of Reference.

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FINAL DRAFT

Manual Agreement and Terms Of Reference

Of

Joint Committee of Clinical Commissioning
Groups

South Yorkshire and Bassetlaw

2019/20

18 June 2019

Version Control: Final Draft 18 June

Start Date: 24 July 2019 (approved by SYB Governing Bodies)

Review date: 1st December 2019

Manual/Agreement for JC CCG

Chapter	Content	Detail	Page
1.	Introduction and Overview	<p>Short Introduction setting out:-</p> <ul style="list-style-type: none"> • Background to creating Joint Committee of Clinical Commissioning Groups (JC CCGs). • Context for decision making and purpose. • Overview of role in local health system. • Purpose of this agreement/manual. 	
2.	Commissioning intentions and statutory duties	<p>Set out:-</p> <ul style="list-style-type: none"> • Regional/Local commissioning intentions. • Application of existing arrangements. • Complying with the Statutory Duties of CCGs (should include those relating to procurement and competition as well). • Governance, including provision of assurance to members, for JC CCGs. 	
3.	Delegation	<p>Delegation pursuant to section 14Z3:-</p> <ul style="list-style-type: none"> • State purpose of delegation, what it means and the CCGs which have made it. • Set out minute and resolution [separately drafted] of delegation. • Explain terms of delegation in context of joint commissioning approach. 	
4.	Terms of reference of joint committee : setting out the role and operation of the committee	<p>Provisions setting out:-</p> <ul style="list-style-type: none"> • Role • Delegated decisions [defined list as set out in terms] • Reserved decisions [all other than defined list] • Meetings and frequency 	

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		<ul style="list-style-type: none"> • Agenda and minutes • Voting • Electronic meetings • Resolutions [form] • Quorum • Ability to create sub-committees and further delegate (as set out in terms) 	
5.	Additional terms supplementing the terms of reference	<p>Matters to be addressed:-</p> <ul style="list-style-type: none"> • Guiding Principles for JC CCGs. • Definitions and interpretation [especially delegated decisions and reserved decisions] and how to deal with disputes on definitions. • Approach to Conflicts of Interest. • Liability and indemnities. • Disputes and process to be followed to resolve. [This section may also go on to consider ability for members to revoke the delegation. • Information Sharing and General Data Protection Regulation (GDPR) • Approach to Freedom of Information Act (FOIA) requests. • Compliance with procurement and competition law obligations (to extent not dealt with in statutory duties section) • List of any other relevant protocols • Clarification and/or additional commercial terms • Process to make variations to Delegation, ToR and/or agreement/manual • Explanation of how ratification works and process to apply. • JC CCGs reporting obligations to members and form of such reports. • Set out how finance for the programme will be dealt with, including issues such as pooled 	

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		<p>funding.</p> <ul style="list-style-type: none"> • Process and form for issuing Notices by JC CCGs. • What happens if a member leaves the JC CCGs • Supporting the JC CCGs and how the Programme Management Office (PMO) will operate. • Implementing change through NHS Standard Contract and variations to it. • Workforce and Staffing considerations within decision making. 	
6.	Appendices	<ul style="list-style-type: none"> • Terms of Reference (ToR), • statutory duties checklist and all protocols which the JC CCGs need to follow. • Clinical assessment and assurance process • Communications and Engagement assessment and assurance process 	

Chapter One - Introduction and Overview

1. Background

1.1 The purpose of the Handbook/Agreement is to set out in practical terms how the local health system will work together in both commissioning and providing health services to the public, as well as how it will interact with the delivery of social care.

1.2 The local health commissioners have created a joint committee, through which they can both consider and undertake system wide commissioning decisions.

1.3 The CCG members of the joint committee (**'the JC CCGs'**) are:

- NHS Barnsley Clinical Commissioning Group;
- NHS Bassetlaw Clinical Commissioning Group;
- NHS Doncaster Clinical Commissioning Group;
- NHS Rotherham Clinical Commissioning Group;
- NHS Sheffield Clinical Commissioning Group;
- NHS England Specialised Commissioning;

and Associate* Member CCG

- NHS Derby and Derbyshire Clinical Commissioning Group;

*Associate CCG is a partner CCG outside of the South Yorkshire and Bassetlaw (SYB) footprint with commissioned patient flows into SYB for acute provider secondary and tertiary care services. Derby and Derbyshire CCG is also a member of the SYB and North Derbyshire Cancer Alliance. Our Associate CCG is involved in the commissioning arrangements and decisions managed through the JC CCGs where their patients are affected by any proposed change as appropriate.

1.4 In terms of the legal basis on which the CCGs have agreed to jointly exercise a group of their functions through delegating them to the JC CCGs, this has been done using their powers under section 14Z3 of the NHS Act 2006 (as amended) (**'the Act'**), which provides:

“(1) Any two or more clinical commissioning groups may make arrangements under this section.

(2) The arrangements may provide for—

- (a) one of the clinical commissioning groups to exercise any of the commissioning functions of another on its behalf, or*
- (b) all the clinical commissioning groups to exercise any of their commissioning functions jointly.*

(2A) Where any functions are, by virtue of subsection (2)(b), exercisable jointly by two or more clinical commissioning groups, they may be exercised by a joint committee of the groups....

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(7) *In this section, “commissioning functions” means the functions of clinical commissioning groups in arranging for the provision of services as part of the health service (including the function of making a request to the Board for the purposes of section 14Z9).”*

1.5 The JC CCGs exercises both commissioning functions and those related to commissioning, according to those set out in each CCGs delegation to it. The **actual Delegations from each CCG are set out in Appendix 1 and the Terms of Reference are in Appendix 2**. This should enable and support a more integrated system approach to support the SYB Integrated Care System (ICS).

2. Purpose of the JC CCGs

2.1 The JC CCGs has the primary purpose of enabling the CCG members to work effectively together, to collaborate and take joint decisions in the areas of work that they agree, by exercising the Joint Functions.

2.2 The Joint Functions are those set out in the Delegation, appended in Appendix 1 (*Delegation*) and summarised. below.

2.3 In agreement with CCG Governing Bodies the purpose of the JC CCGs may expand to support implementation of the ICS strategic plan in addition to the delivery of the JC CCGs Work Plan.

2.4 The role of the JC CCGs, as set out in Clause 3.1 of the Terms of Reference is:

2.4.1 Development of collective strategy and commissioning intentions;

2.4.2 Development of co-commissioning arrangements with NHS England;

2.4.3 Joint contracting with Foundation Trusts and other service providers;

2.4.4 System transformation, including the development and adoption of service redesign and best clinical practice across the area – which may include the continuation or establishment of clinical networks in addition to those nationally established;

2.4.5 Representation and contribution to Alliances and Networks including clinical networks nationally prescribed;

2.4.6 Work with NHS England and Improvement on the outcome and implication of national or regional service reviews;

2.4.7 Work with NHS England on system management and resilience;

2.4.8 Collaboration and sharing best practice on Quality Innovation Productivity and Prevention (QIPP) initiatives; and Cost Improvement Plans (CIP)

2.4.9 Mutual support and aid in organisational development.

2.5_ Generally, the JC CCGs will work across the system to develop a strategic approach to commissioning sustainable, efficient services that are patient centred and focussed on improving population health outcomes. Further, it will enable the development of integrated working with social care and wider community and voluntary sector partners so that the patients receive a more seamless service.

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3. Role in local health and care system

- 3.1 As indicated above, the JC CCGs will support the development of a clear system strategic plan for the SYB ICS. In bringing commissioning leaders together, it will support strategic planning and provide an interface with both providers of health services and social care. The work which it can do with places and local authorities on creating better integrated health and social care services will support meeting the sustainability, quality and financial challenges in the coming years.
- 3.2 In terms of looking at strategic issues across the ICS footprint the JC CCGs will feed in to the work on such as:
- Leadership and governance and the best ways to set up joint working, taking account of the ability of providers and commissioners to set up shared governance structures. Some key issues to work through are conflicts and procurement, as well as good governance using the Handbook approach and assurance.
 - Engagement and consultation strategies, both overall and when changes are needed to improve services.
 - Productivity strategies, especially around joint and integrated working proposals.

4. Status of this Manual and Interpretation

- 4.1 This Manual sets out the arrangements that apply in relation to the exercise of the Joint Functions of the JC CCGs. If there is any conflict between the provisions of this Manual and the provisions of the Terms of Reference, the provisions of the Terms of Reference will prevail. This Manual is to be interpreted in accordance with Schedule 1 (*Definitions and Interpretation*).

5. Term

- 5.1 The Manual has effect from the date of the Terms of Reference and will remain in force unless terminated in accordance with Clause (*Termination of the Manual*).
- 5.2 Individual Member CCG(s) may terminate their membership of the JC CCGs and so no longer be obliged to work in accordance with this Manual under Clause (*Leaving the Joint Committee*) below.

Chapter Two - Commissioning Intentions and Statutory Duties

6. System / local commissioning intentions

6.1 Commissioning intentions relating to Hyper Acute Stroke services and Children’s Surgery and Anaesthesia and the 2019/20 JCCCG priorities requiring delegated authority set out below:

<u>2019/20 JCCCG Priorities requiring delegated authority</u>	<u>Requested delegation to the JC CCGs to:</u>
<p><u>System Contracting</u></p> <ul style="list-style-type: none"> • 999 system lead contractor (YAS) for 4 SYB CCGs • 111 system lead contractor (YAS) for 5 SYB CCGs 	<ul style="list-style-type: none"> • develop and agree a financial threshold of contract value against contract baseline for the lead contractor to negotiate on behalf of each CCG during 19/20 contract negotiations.
<p><u>Outpatients</u></p> <ul style="list-style-type: none"> • Review of outpatient follow ups across SYB by specialty, develop clinical protocols to standardise practice and reduce unwarranted variation * • Review of outpatient first appointments (as above) * 	<ul style="list-style-type: none"> • identify and agree the specialities in scope of the OP review • develop and sign off clinical protocols developed with SYB clinical engagement from both commissioners and providers and patients/ public as necessary • implement clinical protocols in Providers standard NHS contracts 2019/20
<p><u>Commissioning Outcomes</u></p> <ul style="list-style-type: none"> • Commissioning for Outcomes – new stage 2 	<ul style="list-style-type: none"> • identify and agree the clinical priorities in the policy • sign off 19/20 policy through the CRG ensuring public consultation /engagement has taken place • implementation of protocols and included formally in standard NHS contracts 2019/20
<p><u>IVF</u></p> <ul style="list-style-type: none"> • Explore options for a SYB approach to the number of IVF cycles 	<ul style="list-style-type: none"> • develop IVF options appraisal and financial modelling for consideration by CCG Governing Bodies
<p><u>Cancer</u></p> <ul style="list-style-type: none"> • Standard implementation of national cancer pathways across SYB tom improve outcomes and equity of access* 	<ul style="list-style-type: none"> • implement standard cancer pathways in NHS provider contracts and across the 5 SYB places

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<u>Medicines and Prescribing</u> <ul style="list-style-type: none">• Medicines optimisation – standardisation of policies across SYB	<ul style="list-style-type: none">• Identify opportunities for medicines standardisation• develop and sign off policies developed with SYB clinical engagement from clinicians, patients / public as necessary
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- 6.2 A clinical engagement process had been developed by the Joint Committee Sub Group to provide assurance to the JC CCGs and Governing Bodies that the work to take forward and deliver the JC CCGs 2019/20 priorities is clinically led (appendix 4).
- 6.3 A communications and engagement Assessment Process for Section 14Z2 Duty for Public Involvement has also been agreed to provide assurance and support the work of the JC CCGs priorities (appendix 5).

7. Any existing arrangements

- 7.1 Commissioning intentions relating to Hyper Acute Stroke services and Children's Surgery and Anaesthesia agreed by the JCCCG in 2017.

8. Complying with the Statutory Duties of CCGs

- 8.1 The JC CCGs will need to be clear that in exercising functions it meets the statutory obligations of the CCGs which are its members. A failure to do so could lead to challenge to decisions made and an inability to assure the CCG Governing Bodies that their delegated functions are being properly exercised. Such an inability would impact on a CCG's ability to assure NHS England and Improvement that it was operating in accordance with the CCG Improvement and Assessment Framework.
- 8.2 The statutory duties which need to be taken into account are summarised in the Checklist in Appendix 3.
- 8.3 Further, each CCG should note that under s.14Z3(6) of the Act "*any delegation of functions to a joint committee of CCGs do not affect the liability of a clinical commissioning group for the exercise of any of its functions.*"
- 8.4 The result of this is that:
- a) the Member CCGs need to ensure that the JC CCGs is complying with the CCGs' statutory duties, as the Member CCGs continue to be responsible if there are any failings in decision making; and
 - b) the Member CCGs need to ensure that an appropriate reporting mechanism from the JC CCGs to them is in place. This will allow the Member CCGs to maintain effective oversight of the JC CCGs's processes and decision making.
- 8.5 In effect, the JC CCGs will stand in the place of the multiple CCGs who are its members for decision making, but those individual CCGs will continue to have liability for those decisions. It is therefore essential that the JC CCGs understand the statutory framework within which it will make decisions.

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9. Governance

9.1 It is important that CCGs maintain effective oversight of the activities of the JC CCGs.

- The JC CCGs will make a quarterly written report to the Member CCG governing bodies. This will cover, as a minimum summary of key decisions.
- The JC CCGs will review aims, objectives, strategy and progress as required and will publish an annual report on progress made against objectives.
- As to conducting business the JC CCGs will operate in accordance with the Terms of Reference approved by each CCG member when delegating functions to it. It shall also adopt the Standing Financial orders (SFOs) and Standing Instructions (SIs) of Sheffield CCG in respect to the operation of committees, with all CCG members assuring themselves that will enable their own constitution, SFIs and SOs to be met.
- Regular reporting will take place with all member CCGs to include formal decisions and minutes.
- Decisions and minutes will be made public and will be posted onto the SYB ICS website.
- Reports will be prepared by the SYB ICS secretariat.
- Reports from any JC CCGs sub-committee will be shared with CCGs by agreement or request of the JC CCGs.

Chapter Three – Delegation

10. Purpose of delegation

- 10.1 The Member CCGs have agreed to delegate functions to the JC CCGs in order to enable the Member CCGs to work effectively together, to collaborate and to take joint decisions in those areas of work delegated.
- 10.2 The Member CCGs also consider that the delegation of functions will help the CCGs more easily collaborate and take joint decisions with NHS England in respect of those services which are directly commissioned by NHS England for example specialised services
- 10.3 This will also link in to the work that each ICS needs to undertake to support the delivery of the NHS Long Term Plan within the South Yorkshire and Bassetlaw ICS Strategic Plan.
- 10.4 The JC CCGs forms a critical element of the interim governance arrangements agreed by the SYB ICS executive and the mechanism by which future collective commissioning decisions can be made.

11. The delegation

- 11.1 The delegation of functions from each CCG to the JC CCGs is set out in the delegation document at Appendix A (*Delegation*). A summary of what that means is:-
 - Under s.14Z3 of the NHS Act 2006 each CCG delegates a range of its commissioning functions to a joint committee, in particular to allow the joint committee to take decisions on current and future transformation programmes which involve all, or a sub-set, of the CCGs.
- 11.2 The delegated functions are referred to in this Manual as the “**Joint Functions**”.
- 11.3 As is noted above, the JC CCGs needs to also comply with statutory duties which the CCGs have. As a result, the Delegation also delegates the requirement to comply with statutory requirements relevant to the delegated functions.

12. Terms of delegation in context of joint commissioning

- 12.1 The JC CCGs will work with NHS England on ensuring commissioning is joined up and collaborative across such as primary and specialist care under existing agreements.

Chapter Four - Terms of reference of joint committee

13. Terms of Reference of the JC CCGs

- 13.1 The CCGs have established the JC CCGs in accordance with the Terms of Reference, see Appendix 2. The JC CCGs and each member will act at all times in accordance with the Terms of Reference and that means the decisions of the JC CCGs will be binding on the Member CCGs.
- 13.2 The JC CCGs may at any time agree to make a decision or decisions through a common process with a CCG that is not a member of the JC CCGs. The common process would include the non-member CCG being in the same room as the JC CCGs, with the same papers and making a decision at the same time as the JC CCGs but as a separate CCG.
- 13.3 In determining those matters on which they want to share decision making, the CCGs have also agreed a number of areas in which they are not planning to make joint decisions. The following are functions which have not been delegated to the JC CCGs:

14. Reserved Functions

- 14.1 All functions are reserved for statutory organisations that are not specifically stated in the scheme of delegation.
- 14.2 It will be important for the JC CCGs to be cognisant of the above Reserved Functions and to engage with member CCGs if any of those arise in the context of the functions which the JC CCGs are to exercise

14.3 Exercise of the Joint Functions

14.4 The JC CCGs must exercise the Joint Functions in accordance with:

- the Terms of Reference;
- the terms of this Manual;
- all applicable law, see framework in Appendix 3;
- all applicable Guidance issued by health system regulators; and
- good Practice.

Chapter Five - Additional terms supplementing the Terms of Reference

15. Key Objectives and Guiding Principles for JC CCGs

15.1 The JC CCGs shall work towards achieving the Key Objectives of the JC CCGs and all members of the JC CCGs shall act in good faith to support achievement of the Key Objectives.

15.2 The Key Objectives of the JC CCGs are:

15.2.1 To achieve better patient experience, better outcomes and more efficient service delivery through the Member CCGs collaborating in the commissioning of services, by:

15.2.1.1 working together on contractual and service issues with providers several or all of the Member CCGs use, due to patient flows;

15.2.1.2 sharing clinical expertise, best practice and management resource in service redesign, enabling more focussed commissioning capacity and leadership;

15.2.1.3 working together on patient and public participation in commissioning health and care, taking into account updated guidance.

15.2.1.4 leading transformation change where working together is necessary to ovate change;

15.2.1.5 achieving economies of scale through shared representation and input to clinical networks, specialised commissioning and primary care commissioning (where CCGs will wish to influence primary and tertiary commissioned pathways, and specialised and primary care commissioners will wish to influence secondary care and enhanced care pathways);

15.2.1.6 coordinate work with NHS England, particularly on specialised and primary care, where this improves experience for patients, giving consistency along pathway interfaces and avoiding duplication;

15.2.1.7 resolving cross boundary issues, where the action of one Member CCG could have an impact on a neighbour Member CCG;

15.2.1.8 providing leadership to the health system in the area covered by the Member CCGs; and

15.2.1.9 ensuring equity of access to services collaboratively commissioned; and

15.2.1.10 to support ongoing effective working of the Member CCGs.

15.3 The JC CCGs shall adopt and follow the JC CCGs Guiding Principles and all members of the JC CCGs shall act in good faith to follow the Guiding Principles.

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15.4 The Guiding Principles of the JC CCGs are set out in the Terms of Reference and are:

- To collaborate and co-operate. Do it once rather than repeating or duplicating actions and increasing cost across the CCGs. Establish and adhere to the governance structure set out in the Terms of Reference and in this Manual, to ensure that activities are delivered and actions taken as required;
- To be accountable. Take on, manage and account to each other for performance of the respective roles and responsibilities set out in the Terms of Reference and in this Manual;
- To be open. Communicate openly about major concerns, issues or opportunities relating to the functions delegated to the JC CCGs, as set out in Appendix 1 (*Delegation*);
- To learn, develop and seek to achieve full potential. Share information, experience, materials and skills to learn from each other and develop effective working practices, work collaboratively to identify solutions, eliminate duplication of effort, mitigate risk and reduce cost whilst ensuring quality is maintained or improved across all the Member CCGs;
- To adopt a positive outlook. Behave in a positive, proactive manner;
- To adhere to statutory requirements and best practice. Comply with applicable laws and standards including EU procurement rules, data protection and freedom of information legislation.
- To act in a timely manner. Recognise the time-critical nature of the functions delegated to the JC CCGs as set out in Appendix 1 (*Delegation*), and respond accordingly to requests for support;
- To manage stakeholders effectively;
- To deploy appropriate resources. Ensure sufficient and appropriately qualified resources are available and authorised to fulfil the responsibilities set out in the Terms of Reference and in this Manual; and
- To act in good faith to support achievement of the Key Objectives and compliance with these Principles.

16. Sub committees of the JC CCGs

16.1 The JC CCGs shall be able to appoint sub-committees, which shall include:

16.1.1 Joint Committee Sub Group

17. Finances/ Pooled Funding

17.1 The Member CCGs may, for the purposes of exercising the Joint Functions under this Manual, establish and maintain a pooled fund in accordance with section 14Z3 of the NHS Act 2006. Specifically, member CCGs may want to look at how to support the implementation of the decisions they make from service reconfiguration processes through to enabling strategic system change across the region. Pooling funds for use across the region for the overall benefit of all patients would ensure that best use of limited resources is achieved. It will also mean that implementation of decisions is less

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likely to stall due to financial challenges in that a pooled fund provides greater regional support options than CCGs seeking to implement change individually.

In some instances, consideration can also be given to getting better value for money by consolidating purchasing/commissioning power in a pooled fund.

18. Secretariat

18.1 SYB ICS will provide the secretariat to the JC CCGs

18.2 JC CCGs associated ICS staffing resource are hosted by Sheffield CCG

19. Staffing

19.1 See 18 above

20. Conflicts of Interest.

20.1 The Member CCGs must comply with their statutory duties set out in Chapter A2 of the NHS Act 2006, including those relating to the management of conflicts of interest as set out in section 14O of the Act.

20.2 Each member of the JC CCGs must abide by NHS England's guidance *Managing conflicts of interest – statutory guidance for CCGs* as updated from time to time (<https://www.england.nhs.uk/commissioning/pc-co-comms/coi/>) and all relevant Guidance and policies of their appointing body in relation to conflicts of interest.

20.3 In addition, the JC CCGs shall operate a register of interests and has a Conflicts of Interest Policy. Members of the JC CCGs shall comply with the JC CCGs's conflicts of interest policy and shall disclose any potential conflict; where there is any doubt or where there is a divergence between the terms of the conflicts of interest policy of a member's appointing CCG and that of the JC CCGs, the member should always err on the side of disclosure of any potential conflict.

20.4 Where any member of the JC CCGs has an actual or potential conflict of interest in relation to any matter under consideration by the JC CCGs, that member must not participate in meetings (or parts of meetings) in which the relevant matter is discussed, or make a recommendation in relation to the relevant matter. The relevant appointing body may send a suitable deputy to take the place of the conflicted member in relation to that matter.

20.5 Any breaches of the JC CCGs's conflicts of interest policy or NHS England guidance on managing conflicts of interest shall be reported to the Member CCGs promptly and in any event within 5 business days of the breach having come to light.

21. General Data Protection Regulation (GDPR) 2018

21.1 The Member CCGs shall all comply with GDPR requirements.

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21.2 The GDPR introduces a principle of ‘*accountability*’. This requires that CCGs and organisations must be able to *demonstrate compliance*. The key obligations to support this include:

- the recording of all data processing activities with their lawful justification and data retention periods
- routinely conducting and reviewing data protection impact assessments where processing is likely to pose a high risk to individuals’ rights and freedoms
- assessing the need for data protection impact assessment at an early stage, and incorporating data protection measures by default in the design and operation of information systems and processes
- ensuring demonstrable compliance with enhanced requirements for transparency and fair processing, including notification of rights
- ensuring that data subjects’ rights are respected (the provision of copies of records free of charge, rights to rectification, erasure, to restrict processing, data portability, to object, and to prevent automated decision making)
- notification of personal data security breaches to the Information Commissioner
- the appointment of a suitably qualified and experienced Data Protection Officer.

21.3 The Member CCGs agree that, in relation to information sharing and the processing of information for the purposes of the Joint Functions, they must comply with:

21.3.1 all relevant Information Law requirements including the common law duty of confidence and other legal obligations in relation to information sharing including those set out in the NHS Act 2006 and the Human Rights Act 1998;

21.3.2 Good Practice; and

21.3.3 relevant Guidance (including guidance given by the Information Commissioner).

22. IT inter-operability

22.1 The Member CCGs will aim to develop inter-operable IT systems (where necessary for the exercise of the Joint Functions) in line with national IG rules to enable data to be transferred between systems securely, easily and efficiently.

23. Confidentiality

23.1 Where information is shared with the JC CCGs of a confidential or commercially sensitive nature information will be treated under the confidential policy of the host CCG.

24. Freedom of Information

24.1 Each Member CCG acknowledges that the other Member CCGs are a public authority for the purposes of the Freedom of Information Act 2000 (“**FOIA**”) and the Environmental Information Regulations 2004 (“**EIR**”).

24.2 Each Member CCG may be statutorily required to disclose information about the Agreement and the information shared or generated by the Member CCGs pursuant to this Agreement and the Terms of Reference, in response to a specific request under FOIA or EIR, in which case:

24.2.1 each Member CCG shall provide the others with all reasonable assistance and co-operation to enable them to comply with their obligations under FOIA or EIR;

24.2.2 each Member CCG shall consult the others regarding the possible application of exemptions in relation to the information requested, giving them at least 5

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working days within which to provide comments. Such consultation shall be effected by contacting [the CCG Representative named in Column 2 of Schedule 2 (*Member CCGs*)]; and

- 24.2.3 each Member CCG acknowledges that the final decision as to the form or content of the response to any request is a matter for the Member CCG to whom the request is addressed.

25. Procurement

- 25.1 Commissioners are required to ensure that their decisions to procure services, which relates to many commissioning decisions, comply with the National Health Service (Procurement, Patient Choice and Competition) (No. 2) Regulations 2013. Key questions are set out under each heading below to assist you when considering whether you are meeting these requirements. Commissioners are also required to comply with EU/UK general procurement law but this is not covered in the list below.

The real procurement objective is to *‘To secure the needs of patients and improve quality and efficiency of services’*

Therefore, part of considering how robust your decision is in terms of meeting procurement obligations is to look at:

- What have you done to assess patient need and do you have evidence to support your findings?
- How are you assessing the quality of services and the performance of the current providers? How have you assessed whether the service is offering value for money?
- Have you reviewed the current service specification to ensure it is working well and whether there is scope for further improvement? In particular, it would be helpful to have a schedule of all existing contracts and relationships, including performance monitoring on contracts.
- What steps have you taken to assess equitable access to services by all patient groups?

- 25.2 In achieving the main objective, the regulations contain three general requirements, which are:

25.2.1 To act transparently and proportionately and in a non-discriminatory way.

- What steps have you taken to make providers and stakeholders aware of your plans? Have you provided reasons to support your decisions?
- Are you publishing details in a timely manner and have you kept records of decision making, e.g. board minutes and briefing papers?
- Do providers understand the selection criteria you are using and are they able to express an interest in providing the services? Can you show that you have not favoured one provider over the other?
- Is your approach proportionate to the nature of the services in relation to the value, complexity and clinical risk associated with the provision of the services in question?

25.2.2 To contract with providers who are most capable of meeting the objectives and provide best value for money

- How have you identified existing and potential providers and objectively evaluated their relative ability to deliver the service specification, improve quality and meet the needs of patients?

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- Are you satisfied providers are capable and robust enough to deliver a safe and efficient service and provide the best value for money in doing so?

25.2.3 Consider ways of improving services through integration, competition and patient choice

- What evidence do you have to show the steps you taken to determine whether it might be better for patients if the services are integrated with other health care services?
- Have you asked providers, patients, and other stakeholders for their views?
- Does your specification or performance monitoring process incentivise delivery of care in a more integrated manner?
- Have you considered whether competition or choice would better incentivise providers to improve quality and efficiency? Do you have evidence to support your findings?

25.3 Advertisements and expressions of interest

To ensure providers are able to express an interest in providing any services which includes the requirement to publish opportunities and awards on a website

- How have you gathered evidence about the existing and potential providers on the market?
- Have you published your intentions to the market by way of commissioning intentions or publication on a website?

25.4 Award of a new contract without a competition

A new contract may be awarded without publishing a contract notice where the commissioner is satisfied that the services in question are capable of being provided only by that provider, e.g. A&E services in a particular area or where it is not viable for providers to provide one service without also providing another service.

- What steps have you taken and what evidence are you relying on to satisfy yourself that there is only one capable provider?

25.5 Conflict of Interests

Commissioners are prohibited from awarding a contract where conflicts, or potential conflicts, between the interests of Commissioners in commissioning services and the interests involved in providing the services affect, or appear to affect, the integrity of the award of the contract.

- Have you recorded how you have managed any conflict or potential conflict?

This will be an issue over which the STP needs to be sensitive given the collaborative working between commissioners and providers. Further information and guidance is available in section 20 above.

25.6 Anti-competitive behaviour

Not to engage in anti-competitive behaviour unless to do so would be in the interests of people who use NHS services

- Are you acting in an anticompetitive manner – for instance have you prevented new providers from entering the market or caused a provider to exit the market?
- If so, is it objectively justifiable as being in the interests of users and stakeholders? What evidence do you have to support this?

26 Competition Issues

26.1 Requirement to Notify the Competition and Markets Authority (CMA)

The obligation to notify the CMA sits with the provider and guidance is set out below on when that duty bites. It should also be noted that if a provider has given any undertakings to the CMA or its predecessor, the Competition Commission, then they may prohibit a statutory transaction and should be checked. A brief overview of the merger regime is set out below:

26.2 Merger control rules

The merger control regime may apply to NHS service reconfigurations where two or more services are merged and the transaction meets the jurisdictional tests.

26.3 Jurisdictional Tests

The CMA has jurisdiction to examine a merger where:

26.3.1 Two or more enterprises cease to be distinct (change of control)

26.3.2 and either

- the UK turnover of the acquired enterprise exceeds £70 million; or
- the enterprises which cease to be distinct together supply or acquire at least 25% of all those particular services of that kind supplied in the UK or in a substantial part of it. The merger must also result in an increment to the share of supply, i.e. the merging providers must supply or acquire the same category of services.

[**Enterprise:** NHS foundation trusts and NHS trusts controlling hospital, ambulance services, mental health service, community services or individual services or specialities may be enterprises for the purpose of merger control.

Change in control: Two enterprises (or services) cease to be distinct if they are brought under common ownership or control. There must be a change in the level of control over the activities of one or more enterprises (or services) for merger control to apply.]

26.4 Competition test

The CMA assesses qualifying mergers to decide whether they are likely to lead to a substantial lessening of competition ('SLC'). An SLC occurs when competition is substantially less after the merger.

26.5 SLC assessment

The CMA will require detailed information about the reconfiguration. This will include:

- service overlaps;
- GP referral data / catchment area analysis; and
- Hospital share of GP practice referrals.

26.6 CMA merger assessment timetable

The process is divided into two stages:

- Phase I: an initial 40 working day investigation; and
- Phase II: a possible 24 weeks in-depth investigation, which can be extended if the CMA considers it necessary.

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27 Liability and indemnities.

27.1 In accordance with section 14Z3 of the NHS Act 2006, the Member CCGs retain liability in relation to the exercise of the Joint Functions.

28 Breach of this Manual and Remedies

28.1 Any breach of this manual will be raised by the Chair and identified senior officer. Disputes will be dealt with under 29 below.

29 Dispute Resolution

29.1 Where any dispute arises within the JC CCGs in connection with this Manual, the relevant Member CCGs must use their best endeavours to resolve that dispute on an informal basis within the JC CCGs.

29.2 Where any dispute is not resolved under clause on an informal basis, any CCG Representative (as set out in Column 2 of Schedule 2 (*Member CCGs*)) may convene a special meeting of the JC CCGs to attempt to resolve the dispute.

29.3 If any dispute is not resolved under clause , it will be referred by the [Chair] of the JC CCGs to the Accountable Officers of the relevant Member CCGs, who will co-operate in good faith to resolve the dispute within ten (10) days of the referral.

29.4 Where any dispute is not resolved under clauses , or , any CCG Representative may refer the matter for mediation arranged by an independent third party to be appointed by [the Chair of the JC CCGs] [CEDR], and any agreement reached through mediation must be set out in writing and signed by and the relevant Member CCGs.

30 Leaving the JC CCGs

30.1 Should this joint decision making arrangement prove to be unsatisfactory, the governing body of any of the Member CCGs can decide to withdraw from the arrangement, but has to give a minimum of six months' notice to partners, with consideration by the JC CCGs of the impact of a leaving partner - a maximum of 12 months' notice could apply.

30.2 The Member CCG who wishes to withdraw from the JC CCGs will work together with the other Member CCGs to ensure that there are suitable alternative arrangements in place in relation to the exercise of the Joint Functions.

30.3 After leaving the JC CCGs, that CCG shall no longer be a Member CCG but shall remain bound by Clauses 23 (confidentiality)

31 Termination of the Manual

31.1 This Manual shall no longer apply if the JC CCGs is terminated.

31.2 Such termination shall be effective if all Member CCGs agree in writing that the JC CCGs shall end and withdraw the delegation of their functions to the JC CCGs.

32 Notices

32.1 Any notices given under this Manual must be in writing, must be marked for the [CCG Representative noted in Column 2 to Schedule 2 (*Member CCGs*)].

32.2 Notices sent:

32.2.1 by hand will be effective upon delivery;

32.2.2 by post will be effective upon the earlier of actual receipt or five (5) working days after mailing; or

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32.2.3 by email will be effective when sent (subject to no automated response being received).

33 Variations

33.1 Any variation to the Delegation, Terms of Reference or this Manual will only be effective if it is made in writing and signed by each of the Member CCGs.

33.2 All agreed variations to the Delegation, Terms of Reference or this Manual must be appended as a Schedule to this Manual.

34 Counterparts

This Manual may be executed in any number of counterparts, each of which when executed and delivered shall constitute an original of this Manual, but all the counterparts shall together constitute the same agreement.

35 Applicable Law

This Manual shall be interpreted in accordance with the laws of England and Wales and each party to this Manual submits to the exclusive jurisdiction of the courts of England and Wales.

FINAL DRAFT

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Schedule 1 Definitions and Interpretation

In this Manual, the following words and phrases will bear the following meanings:

Manual	means this agreement between the Member CCGs comprising the body of the Manual and its Schedules;
Data Controller	shall have the same meaning as set out in the GDPR;
Delegation	means the delegation of functions set out in Appendix 1 to this Manual;
Good Practice	means using standards, practices, methods and procedures conforming to the law, reflecting up-to-date published evidence and exercising that degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled, efficient and experienced commissioner;
GDPR	means the General Data Protection Regulation 2018;
Guidance	means any applicable health and social care guidance, guidelines, direction or determination, framework, standard or requirement issued by NHS England or any other regulatory or supervisory body, including the Information Commissioner, to the extent that the same are published and publicly available;
Information Law	The, GDPR, DPA, the EU Data Protection Directive 95/46/EC; regulations and guidance made under section 13S and section 251 of the NHS Act; guidance made or given under sections 263 and 265 of the Health and Social Care Act 2012; the Freedom of Information Act 2000; the common law duty of confidentiality; the Human Rights Act 1998 and all other applicable laws and regulations relating to processing of Personal Data and privacy including General Data Protection Regulation requirements;
JC CCGs	means the joint committee of the Member CCGs established on the terms set out in the Terms of Reference;
Joint Functions	means the functions jointly exercised by the Member CCGs through the decisions of the JC CCGs in accordance with the Terms of Reference and as set out in detail in clause [add] of the Delegation;

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Law	means: (i) any applicable statute or proclamation or any delegated or subordinate legislation or regulation; (ii) any enforceable EU right within the meaning of section 2(1) European Communities Act 1972; or (iii) any applicable judgment of a relevant court of law which is a binding precedent in England and Wales, in each case in force in England and Wales;
Member CCG	means the CCGs which are part of the JC CCGs and are set out in the Terms of Reference and Column 1 of Schedule 2 (<i>Member CCGs</i>) to this Manual.
NHS Act 2006	means the National Health Service Act 2006 (as amended by the Health and Social Care Act 2012 or other legislation from time to time);
NHS England	means the National Health Service Commissioning Board established by section 1H of the NHS Act, also known as NHS England;
Non-member CCG	means a CCG which is not a member of the JC CCGs
Non-Personal Data	means data which is not Personal Data;
Personal Data	shall have the same meaning as set out in the DPA and shall include references to Sensitive Personal Data where appropriate;
Sensitive Personal Data	shall have the same meaning as in the DPA; and
Terms of Reference	means the terms of reference for the JC CCGs agreed between the CCG(s).

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Schedule 2 Member CCGs

Column 1
Clinical Commissioning Groups
NHS Barnsley Clinical Commissioning Group;
NHS Bassetlaw Clinical Commissioning Group;
NHS Doncaster Clinical Commissioning Group;
NHS Rotherham Clinical Commissioning Group;
NHS Sheffield Clinical Commissioning Group;
NHS England Specialised Commissioning
And Associate CCG:
NHS Derby and Derbyshire Clinical Commissioning Group;

Appendix 1- Delegation

Delegation by South Yorkshire & Bassetlaw CCGs to JC CCGs

A. The CCG functions at B will be delegated to the JC CCGs by the member CCGs in accordance with their statutory powers under s.14Z3 of the NHS Act 2006 (as amended) (“**the NHS Act**”). Section 14Z3 allows CCGs to make arrangements in respect of the exercise of their commissioning functions and includes the ability for two or more CCGs to create a Joint Committee to exercise functions.

B. The delegated functions relate to the health services provided to the member CCGs by all providers they commission services from in the exercise of their functions. The CCGs delegate their commissioning functions so far as such functions are required for the Joint Committee to carry out its role, as set out in the Terms of Reference (appendix 2).

The CCGs delegate the functions to enable the Joint Committee to take decisions around future transformation projects, specifically and limited to transformation and redesign of Hyper Acute Stroke services and Children’s Surgery and Anaesthesia services and the specific delegation requirements for JC CCGs set out in the agreed 2019/20 JCCCG priorities which are summarised below:

<u>2019/20 SYB System Commissioning Priorities requiring delegated authority</u>	<u>Requested delegation to the JC CCGs to:</u>
<p>System Contracting 999 system lead contractor (YAS) for 4 SYB CCGs</p> <ul style="list-style-type: none"> 111 system lead contractor (YAS) for 5 SYB CCGs 	<ul style="list-style-type: none"> develop and agree a financial threshold of contract value against contract baseline for the lead contractor to negotiate on behalf of each CCG during 19/20 contract negotiations.
<p>Outpatients</p> <ul style="list-style-type: none"> Review of outpatient follow ups across SYB by specialty, develop clinical protocols to standardise practice and reduce unwarranted variation * Review of outpatient first appointments (as above) * 	<ul style="list-style-type: none"> identify and agree the specialities in scope of the OP review develop and sign off clinical protocols developed with SYB clinical engagement from both commissioners and providers and patients/ public as necessary implement clinical protocols in Providers standard NHS contracts 2019/20
<p>Commissioning Outcomes</p> <ul style="list-style-type: none"> Commissioning for Outcomes – new stage 2 	<ul style="list-style-type: none"> identify and agree the clinical priorities in the policy sign off 19/20 policy through the CRG ensuring public consultation /engagement has taken place

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	<ul style="list-style-type: none"> • implementation of protocols and included formally in standard NHS contracts 2019/20
IVF <ul style="list-style-type: none"> • Explore options for a SYB approach to the number of IVF cycles 	<ul style="list-style-type: none"> • develop IVF options appraisal and financial modelling for consideration by CCG Governing Bodies
Cancer <ul style="list-style-type: none"> • Standard implementation of national cancer pathways across SYB to improve outcomes and equity of access* 	<ul style="list-style-type: none"> • implement standard cancer pathways in NHS provider contracts and across the 5 SYB places
Medicines and Prescribing <ul style="list-style-type: none"> • Medicines optimisation – standardisation of policies across SYB 	<ul style="list-style-type: none"> • Identify opportunities for medicines standardisation • develop and sign off policies developed with SYB clinical engagement from clinicians, patients / public as necessary

C Each member CCG shall also delegate the following functions to the JC CCGs so that it can achieve the purpose set out in (B) above:

1. Acting with a view to securing continuous improvement to the quality of commissioned services. This will include outcomes for patients with regard to clinical effectiveness, safety and patient experience to contribute to improved patient outcomes across the NHS Outcomes Framework
2. Promoting innovation, seeking out and adopting best practice, by supporting research and adopting and diffusing transformative, innovative ideas, products, services and clinical practice within its commissioned services, which add value in relation to quality and productivity.
3. The requirement to comply with various statutory obligations, including making arrangements for public involvement and consultation throughout the process and taking into account updated guidance on patient and public participation in commissioning health and care. That includes any determination on the viability of models of care pre-consultation and during formal consultation processes, as set out in s.13Q, s.14Z2 and s.242 of the NHS Act.
4. The requirement to ensure process and decisions comply with the four key tests for service change introduced by the Secretary of State for Health, which are:
 - Support from GP commissioners;
 - Strengthened public and patient engagement;
 - Clarity on the clinical evidence base; and
 - Consistency with current and prospective patient choice.
5. The requirement to comply with the statutory duty under s.149 of the Equality Act 2010 i.e. the public sector equality duty.

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6. The requirement to have regard to the other statutory obligations set out in the new sections 13 and 14 of the NHS Act. The following are relevant but this is not an exhaustive list:
 - ss.13C and 14P - Duty to promote the NHS Constitution
 - ss.13D and 14Q - Duty to exercise functions effectively, efficiently and economically
 - ss.13E and 14R – Duty as to improvement in quality of services
 - ss.13G and 14T - Duty as to reducing inequalities
 - ss.13H and 14U – Duty to promote involvement of each patient
 - ss.13I and 14V - Duty as to patient choice
 - ss.13J and 14W – Duty to obtain appropriate advice
 - ss.13K and 14X – Duty to promote innovation
 - ss.13L and 14Y – Duty in respect of research
 - ss.13M and 14Z - Duty as to promoting education and training
 - ss.13N and 14Z1- Duty as to promoting integration
 - ss.13Q and 14Z2 - Public involvement and consultation by NHS England/CCGs
 - s.13O - Duty to have regard to impact in certain areas
 - s.13P - Duty as respects variations in provision of health services
 - s.14O – Registers of Interests and management of conflicts of interest
 - s.14S – Duty in relation to quality of primary medical services
7. The JC CCGs must also have regard to the financial duties imposed on CCGs under the NHS Act and as set out in:
 - s.223G – Means of meeting expenditure of CCGs out of public funds
 - s.223H – Financial duties of CCGs: expenditure
 - s.223I - Financial duties of CCGs: use of resources
 - s.223J - Financial duties of CCGs: additional controls of resource use
8. Further, the JC CCGs must have regard to the Information Standards as set out in ss.250, 251, 251A, 251B and 251C of the Health & Social Care Act 2012 (as amended).
9. The expectation is that CCGs will ensure that clear governance arrangements are put in place so that they can assure themselves that the exercise by the JC CCGs of their functions is compliant with statute.
10. The JC CCGs will meet the requirement for CCGs to comply with the obligation to consult the relevant local authorities under s.244 of the NHS Act and the associated Regulations.
11. To continue to work in partnership with key partners e.g. the local authority and other commissioners and providers to take forward plans so that pathways of care are seamless and integrated within and across organisations.
12. The JC CCGs will be delegated the capacity to propose, consult on and agree future service configurations that will shape the medium and long terms financial plans of the constituent organisations. The JC CCGs will have no contract negotiation powers meaning that it will not be the body for formal annual contract negotiation between commissioners and providers. These processes will continue to be the responsibility of Clinical Commissioning Groups (and NHS England) under national guidance, tariffs and contracts during the pre-consultation and consultation periods.

Appendix 2 – JC CCGs Terms of Reference

1. Introduction

1.1 The NHS Act 2006 (as amended) ('the **NHS Act**'), was amended through the introduction of a Legislative Reform Order ("**LRO**") to allow CCGs to form joint committees. This means that two or more CCGs exercising commissioning functions jointly may form a joint committee as a result of the LRO amendment to s.14Z3 (CCGs working together) of the NHS Act.

1.2 Joint committees are a statutory mechanism which gives CCGs an additional option for undertaking collective strategic decision making and can include NHS England, who may also make decisions collaboratively with CCGs.

1.3 Individual CCGs and NHS England will still always remain accountable for meeting their statutory duties. The aim of creating a joint committee is to encourage the development of strong collaborative and integrated relationships and decision-making between partners.

1.4 The Joint Committee of Clinical Commissioning Groups ('**JC CCGs**') is a joint committee of:

- (1) NHS Barnsley Clinical Commissioning Group;
- (2) NHS Bassetlaw Clinical Commissioning Group;
- (3) NHS Doncaster Clinical Commissioning Group;
- (4) NHS Rotherham Clinical Commissioning Group;
- (5) NHS Sheffield Clinical Commissioning Group;
- (6) NHS England Specialised Commissioning; Non voting

And *Associate CCG members:

- (6) NHS Derby and Derbyshire Clinical Commissioning Group;

***Associate CCG** is a partner CCG outside of the SYB footprint with commissioned patient flows into SYB for acute provider secondary and tertiary care services. Derby and Derbyshire CCG is also a member of the SYB and N Derbyshire Cancer Alliance. Our Associate CCG is involved in the commissioning arrangements and decisions managed through the JC CCGs where their patients are affected by any proposed change as appropriate. Associate CCGs are non-voting members of the JC CCGs where they do not have a patient interest in a proposed change overseen by the JC CCGs.

It has the primary purpose of enabling the CCG members to work effectively together, to collaborate and take joint decisions in the areas of work that they agree.

1.5 In addition the JC CCGs will meet collaboratively with NHS England to make integrated decisions in respect of those services which are directly commissioned by NHS England.

1.6 Guiding principles:

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- Collaborate and co-operate. Do it once rather than repeating or duplicating actions and increasing cost across the CCGs. Establish and adhere to the governance structure set out in these Terms of Reference and in the JC CCGs Manual (as updated from time to time), to ensure that activities are delivered and actions taken as required;
- Be accountable. Take on, manage and account to each other for performance of the respective roles and responsibilities set out in these Terms of Reference and in the JC CCGs Manual (as updated from time to time);
- Be open. Communicate openly about major concerns, issues or opportunities relating to the functions delegated to the JC CCGs, as set out in Schedule 1; ensuring our collective decisions are based on the *best* available evidence, that these are fully articulated, heard, and understood.
- Learn, develop and seek to achieve full potential. Share information, experience, materials and skills to learn from each other and develop effective working practices, work collaboratively to identify solutions, eliminate duplication of effort, mitigate risk and reduce cost whilst ensuring quality is maintained or improved across all the CCGs;
- Adopt a positive outlook. Behave in a positive, proactive manner;
- Adhere to statutory requirements and best practice. Comply with applicable laws and standards including EU procurement rules, data protection and freedom of information legislation.
- Act in a timely manner. Recognise the time-critical nature of the functions delegated to the JC CCGs as set out in Schedule 1, and respond accordingly to requests for support;
- Manage stakeholders effectively;
- Deploy appropriate resources. Ensure sufficient and appropriately qualified resources are available and authorised to fulfil the responsibilities set out in these Terms of Reference and in the JC CCGs Manual (as updated from time to time);
- Act in good faith to support achievement of the Key Objectives as set out in the JC CCGs Manual and compliance with these Principles.
- The JC CCGs has a commitment to ensuring that in pursuing its Key Objectives it does not increase inequalities or worsen health outcomes for any local populations.
- From time to time programmes boards may be established to oversee individual programmes of work. Where these are established under the direction of the JC CCGs these will be accountable to the JC CCGs.

2. Statutory Framework

- 2.1 The NHS Act which has been amended by LRO 2014/2436, provides at s.14Z3 that where two or more clinical commissioning groups are exercising their commissioning functions jointly, those functions may be exercised by a joint committee of the groups.
- 2.2 The CCGs named in paragraph 1.5 above have delegated the functions set out in Schedule 1 to the JC CCGs.

3. Role of the JC CCGs

- 3.1 The role of the JC CCGs shall be:
- Development of collective strategy and commissioning intentions;
 - Development of co-commissioning arrangements with NHS England;

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- Joint contracting with Foundation Trusts and other service providers;
 - System transformation, including the development and adoption of service redesign and best clinical practice across the area – which may include the continuation or establishment of clinical networks in addition to those nationally established;
 - Representation and contribution to Alliances and Networks including clinical networks nationally prescribed;
 - Work with NHS England and Improvement on the outcome and implication of national or regional service reviews;
 - Work with the NHS England Area on system management and resilience;
 - Collaboration and sharing best practice on Quality Innovation Productivity and Prevention initiatives; and
 - Mutual support and aid in organisational development.
- 3.2 At all times, the JC CCGs, through undertaking decision making functions of each of the member CCGs, will act in accordance with the terms of their constitutions. No decision outcome shall impede any organisation in the fulfilment of its statutory duties.
- 4. Geographical coverage**
- 4.1 The JC CCGs will comprise those CCGs listed above in paragraph 1.5, NHSE/ specialised commissioning covering the South Yorkshire and Bassetlaw, Derby and Derbyshire areas (associate members).
- 5. Membership**
- 5.1 Membership of the committee will combine both Voting and Non-voting members and will comprise of: -
- 5.2 Voting members:
- Two decision makers from each of the five SYB member CCGs: the Clinical Chair and Accountable Officer.
- 5.3 Non-voting attendees:
- Two Lay Members
 - One Director of Finance chosen from the member CCGs.
 - A Healthwatch representative nominated by the local Healthwatch groups
 - SYB ICS Chief Executive or deputy
 - SYB ICS Director of Commissioning
 - SYB ICS Communications and Engagement lead
 - NHSE Specialised Commissioning lead
 - Associate CCG member (where no or minimal patient interest in proposed changes)
- 5.4 The JC CCGs may invite additional non-voting members to join the JC CCGs to enable it to carry out its duties
- 5.5 Committee members may nominate a suitable deputy when necessary and subject to the approval of the Chair of the JC CCGs. All deputies should be fully briefed and the secretariat informed of any agreement to deputise so that quorum can be maintained.

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- 5.6 No person can act in more than one role on the JC CCGs, meaning that each deputy needs to be an additional person from outside the JC CCGs membership.
- 5.7 The SYB ICS will act as secretariat to the JC CCGs to ensure the day to day work of the JC CCGs is proceeding satisfactorily. The membership will meet the requirements of the constitutions of the CCGs named above at paragraph 1.4.
- 5.8 The JC CCGs will be Chaired by a respective CCG Clinical Chair and vice clinical Chair. For 2019/20 the chair is Doncaster CCG Clinical Chair, Deputy Chair is Rotherham CCG Clinical chair. The tenure of the role is 12 months.

6. Meetings

- 6.1 The JC CCGs shall adopt the standing orders of NHS Sheffield Clinical Commissioning Group insofar as they relate to the:
- a) notice of meetings;
 - b) handling of meetings;
 - c) agendas;
 - d) circulation of papers; and
 - e) conflicts of interest.

7. Voting

- 7.1 The JC CCGs will aim to make decisions by consensus wherever possible. Where this is not achieved, a voting method will be used. The JC CCGs has five CCG members and 1 vote for each CCG. The voting power of each individual present will be weighted so that each party (CCG) possesses 20% of total voting power.
- 7.2 It is proposed that recommendations can only be approved if there is approval by more than 80%.

8. Quorum

- 8.1 At least one full voting member from each CCG must be present for the meeting to be quorate. The Healthwatch representative must also be present.

9. Frequency of meetings

- 9.1 Frequency of meetings will usually be monthly, but the Chair has the power to call meetings of the JC CCGs as and when they are required.
- 9.2 Meetings may be held by telephone or video conference, JC CCGs members can participate and included as quorum in a face to face meeting, by telephone or by video link.

10 Meetings of the JC CCGs

- 10.1 Meetings of the JC CCGs shall be held in public unless the JC CCGs considers that it would not be in the public interest to permit members of the public to attend a meeting or part of a meeting. Therefore, the JC CCGs may resolve to exclude the public from a meeting that is open to the public (whether during the whole or part of

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the proceedings) whenever publicity would be prejudicial to the public interest by reason of the confidential nature of the business to be transacted or for other special reasons stated in the resolution and arising from the nature of that business or of the proceedings or for any other reason permitted by the Public Bodies (Admission to Meetings) Act 1960 as amended or succeeded from time to time.

- 10.2 The right of attendance at meetings by members of the public as referred to in paragraph 10.1 does not give the right to such members of the public to ask questions or participate in that meeting, unless invited to do so by the Chair.
- 10.3 The Chair shall set the agenda and arrange papers to be circulated 5 working days prior to the JC CCGs meeting.
- 10.4 Members of the JC CCGs have a collective responsibility for the operation of the JC CCGs. They will participate in discussion, review evidence and provide objective expert input to the best of the knowledge and ability, and endeavour to reach a collective view.
- 10.5 The JC CCGs may call additional experts to attend meetings on an ad hoc basis to inform discussions.
- 10.6 The JC CCGs has the power to establish sub groups and working groups and any such groups will be accountable directly to the JC CCGs.
- 10.7 Members of the JC CCGs shall respect confidentiality requirements as set out in the Standing Orders referred to above unless separate confidentiality requirements are set out for the JC CCGs, in which event these shall be observed.
- 10.8 Members of the public or press may not record proceedings in any manner whatsoever, other than in writing, or make any oral report of the proceedings as they take place, without the prior written agreement of the Chair.
- 10.9 The Chair may exclude any member of the public from a meeting of the JC CCGs if they are interfering with or preventing the proper or reasonable conduct of that meeting.
- 10.10 Each JCCCG member must abide by all policies in relation to conflicts of interests. Where any JC CCGs member has an actual or potential conflict of interest in relation to any matter under consideration at any meeting , the Chair (in their discretion) shall decide, having regard to the nature of the potential or actual conflict of interest, whether or not that member of the JC CCGs can participate / vote in the meeting or part of the meeting where the item is discussed.

11. Secretariat provisions

The secretariat to the JC CCGs will:

- a) Take and circulate the minutes, conflicts, matters arising action notes and decisions of the JC CCGs meeting to all members; and
- b) Present the minutes, conflicts, matters arising, action notes and decisions to the governing bodies of the CCGs set out in paragraph 1.4 above.

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12. Reporting to CCGs

The JC CCGs will make a quarterly written report to the CCG member governing bodies and the SYB ICS and will review aims, objectives, strategy and progress as required and publish an annual report on progress made.

13. Decisions

13.1 The JC CCGs will make decisions within the bounds of the scope of the functions delegated.

13.2 The decisions of the JC CCGs shall be binding on all member CCGs.

13.3 All decisions undertaken by the JC CCGs will be published by the Clinical Commissioning Groups set out in paragraph 1.4 above.

13.4 The JC CCGs agrees to make decisions by a common process for decision making with a non-member CCG. This process will apply where a non-member CCG has delegated the functions within the scope of the JC CCGs to an individual or member or employee of the non-member CCG.

15. Attendance

14.1 Voting members of the JC CCGs shall attend a minimum of at least 75% of meetings during the financial year.

15. Review of Terms of Reference

These terms of reference will be formally reviewed in **6 months** by Clinical Commissioning Groups set out in paragraph 1.4 and may be amended by mutual agreement between the CCGs at any time to reflect changes in circumstances as they may arise.

15. Withdrawal from the JC CCGs

15.1 Should this joint commissioning arrangement prove to be unsatisfactory, the governing body of any of the member CCGs can decide to withdraw from the arrangement, but has to give a minimum six months' notice to partners, with consideration by the JC CCGs of the impact of a leaving partner - a maximum of 12 months notice could apply.

16. List of Members from each CCG and non-voting members

Column 1	Column 2
Organisation or nomination	Representatives
Voting members	
NHS Barnsley Clinical Commissioning Group;	The Clinical Chair, The Accountable Officer

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NHS Bassetlaw Clinical Commissioning Group;	The Clinical Chair, The Accountable Officer
NHS Doncaster Clinical Commissioning Group;	The Clinical Chair, The Accountable Officer
NHS Rotherham Clinical Commissioning Group;	The Clinical Chair, The Accountable Officer
NHS Sheffield Clinical Commissioning Group;	The Clinical Chair, The Accountable Officer
Non-voting members	
JC CCGs Lay Members	Lay members X2
Nominated Director of Finance	NHS Sheffield CCG Director of Finance
Nominated lay members	2 x representatives
Nominated Healthwatch member	Healthwatch Doncaster
South Yorkshire and Bassetlaw ICS	ICS Chief Executive or Deputy ICS Director of Commissioning ICS Communications & Engagement Lead
NHS England	Specialised Commissioning
Associate CCG member	NHS Derby and Derbyshire CCG

Appendix 3 – Checklist of Statutory Duties and Protocols

Public Law Issues (including for service change)

1. Case For Change

The starting point is to have established a clear Case for Change that both commissioners and providers agree is clinically and financially sound.

2. Engagement with Public and Patients

You must comply with various statutory obligations to engage with and consult the public and patients throughout the process. That includes any determination on the viability of models of care pre-consultation and during formal consultation processes. – see s.13Q, s.14Z2 and s.242 of the NHS Act 2006 (as amended) ('the Act') and statutory guidance for CCGs and NHS England (May 2017).

3. Four Key Tests

It is important throughout the reconfiguration process to have in mind the four key tests introduced by the last Secretary of State for Health, which are:

- (i) strong public and patient engagement;
- (ii) consistency with current and prospective need for patient choice;
- (iii) a clear clinical evidence base; and
- (iv) support for proposals from clinical commissioners.

Decision makers will need to show compliance when making a final decision on service change.

4. Equality

All NHS statutory bodies must also ensure compliance with their duty under s.149 of the Equality Act 2010 that is their public sector equality duty.

5. Statutory obligations

Commissioners must also have regard to the other statutory obligations set out in the new sections 13 and 14 of the Act. In looking at CCG duties the following, amongst others, are relevant:

- 14P – Duty to promote NHS Constitution
- 14Q – Duty as to effectiveness, efficiency etc
- 14R – Duty as to improvement in quality of services
- 14T – Duty as to reducing inequalities
- 14V – Duty as to patient choice
- 14X - Duty to promote innovation
- 14Z1 – Duty as to promoting integration
- 14Z2 – Public involvement and consultation by CCGs (see above)

6. Government Consultation Principles Updated 2018

All consulting NHS bodies should consider and comply with government principles on Consultation on what needs to be done to undertake a lawful public consultation exercise.

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7. Principles for consultation (2018)

- **Consultations should be clear and concise**

Use plain English and avoid acronyms. Be clear what questions you are asking and limit the number of questions to those that are necessary. Make them easy to understand and easy to answer. Avoid lengthy documents when possible and consider merging those on related topics.

- **Consultations should have a purpose**

Do not consult for the sake of it. Ask departmental lawyers whether you have a legal duty to consult. Take consultation responses into account when taking policy forward. Consult about policies or implementation plans when the development of the policies or plans is at a formative stage. Do not ask questions about issues on which you already have a final view.

- **Consultations should be informative**

Give enough information to ensure that those consulted understand the issues and can give informed responses. Include validated impact assessments of the costs and benefits of the options being considered when possible; this might be required where proposals have an impact on business or the voluntary sector.

- **Consultations are only part of a process of engagement**

Consider whether informal iterative consultation is appropriate, using new digital tools and open, collaborative approaches. Consultation is not just about formal documents and responses. It is an on-going process.

- **Consultations should last for a proportionate amount of time**

Judge the length of the consultation on the basis of legal advice and taking into account the nature and impact of the proposal. Consulting for too long will unnecessarily delay policy development. Consulting too quickly will not give enough time for consideration and will reduce the quality of responses.

- **Consultations should be targeted**

Consider the full range of people, business and voluntary bodies affected by the policy, and whether representative groups exist. Consider targeting specific groups if appropriate. Ensure they are aware of the consultation and can access it. Consider how to tailor consultation to the needs and preferences of particular groups, such as older people, younger people or people with disabilities that may not respond to traditional consultation methods.

- **Consultations should take account of the groups being consulted**

Consult stakeholders in a way that suits them. Charities may need more time to respond than businesses, for example. When the consultation spans all or part of a holiday period, consider how this may affect consultation and take appropriate mitigating action, such as prior discussion with key interested parties or extension of the consultation deadline beyond the holiday period.

- **Consultations should be agreed before publication**

Seek collective agreement before publishing a written consultation, particularly when consulting on new policy proposals. Consultations should be published on gov.uk.

- **Consultation should facilitate scrutiny**

Publish any response on the same page on gov.uk as the original consultation, and ensure it is clear when the government has responded to the consultation. Explain the responses that have been received from consultees and how these have informed the policy. State how many responses have been received.

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- **Government responses to consultations should be published in a timely fashion**

Publish responses within 12 weeks of the consultation or provide an explanation why this is not possible. Where consultation concerns a statutory instrument publish responses before or at the same time as the instrument is laid, except in very exceptional circumstances (and even then publish responses as soon as possible). Allow appropriate time between closing the consultation and implementing policy or legislation.

- **Consultation exercises should not generally be launched during local or national election periods.**

If exceptional circumstances make a consultation absolutely essential (for example, for safeguarding public health), departments should seek advice from the Propriety and Ethics team in the Cabinet Office. This document does not have legal force and is subject to statutory and other legal requirements.

8. Governance

As to decision making it is important that clear governance arrangements are put in place that are compliant with statute.

9. Local authorities

Equally you must comply with your obligation to consult the relevant local authorities under s.244 of the Act and the associated Regulations.

10. Clear plan

As to consulting you need to have a clear plan in place which ensures that you give the public sufficient information for them to provide informed responses.

11. Analysis and report

Once the public consultation is complete, you must be able to collate and analyse responses for the decision makers to consider, often in the form of a consolidated report. Equally, you need a clear analysis of compliance with your obligations under the public sector equality duty.

12. Compliance with statutory obligations and four Key Tests

Commissioners will also want to ensure that decisions comply with their other statutory obligations and the four Key Tests, as set out above.

13. IRP

Consideration should be given to those issues which the IRP have indicated in annual reviews cause the most concern to the public and patients. (See separate note for a list of the issues).

Procurement Issues

Commissioners are required to ensure that their decisions to procure services comply with the National Health Service (Procurement, Patient Choice and Competition) (No. 2) Regulations 2013. Key questions are set out under each heading below to assist you when considering whether you are meeting these requirements. Commissioners are also required to comply with EU/UK general procurement law but this is not covered in the list below.

1. Procurement objective

‘To secure the needs of patients and improve quality and efficiency of services’.

- What have you done to assess patient need and do you have evidence to support your findings?

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- How are you assessing the quality of services and the performance of the current providers? How have you assessed whether the service is offering value for money?
- Have you reviewed the current service specification to ensure it is working well and whether there is scope for further improvement? In particular, it would be helpful to have a schedule of all existing contracts and relationships, including performance monitoring on contracts.
- What steps have you taken to assess equitable access to services by all patient groups?

2. Three general requirements

I. To act transparently and proportionately and in a non-discriminatory way.

- What steps have you taken to make providers and stakeholders aware of your plans? Have you provided reasons to support your decisions?
- Are you publishing details in a timely manner and have you kept records of decision making, e.g. board minutes and briefing papers?
- Do providers understand the selection criteria you are using and are they able to express an interest in providing the services? Can you show that you have not favoured one provider over the other?
- Is your approach proportionate to the nature of the services in relation to the value, complexity and clinical risk associated with the provision of the services in question?

II. To contract with providers who are most capable of meeting the objectives and provide best value for money

- How have you identified existing and potential providers and objectively evaluated their relative ability to deliver the service specification, improve quality and meet the needs of patients?
- Are you satisfied providers are capable and robust enough to deliver a safe and efficient service and provide the best value for money in doing so?

III. Consider ways of improving services through integration, competition and patient choice

- What evidence do you have to show the steps you taken to determine whether it might be better for patients if the services are integrated with other health care services?
- Have you asked providers, patients, and other stakeholders for their views?
- Does your specification or performance monitoring process incentivise delivery of care in a more integrated manner?
- Have you considered whether competition or choice would better incentivise providers to improve quality and efficiency? Do you have evidence to support your findings?

3. Advertisements and expressions of interest

To ensure providers are able to express an interest in providing any services which includes the requirement to publish opportunities and awards on a website

- How have you gathered evidence about the existing and potential providers on the market?
- Have you published your intentions to the market by way of commissioning intentions or publication on a website?

4. Award of a new contract without a competition

A new contract may be awarded without publishing a contract notice where the commissioner is satisfied that the services in question are capable of being provided only by that provider, e.g. A&E services in a particular area or where it is not viable for providers to provide one service without also providing another service.

- What steps have you taken and what evidence are you relying on to satisfy yourself that there is only one capable provider?

5. Conflict of Interests

Commissioners are prohibited from awarding a contract where conflicts, or potential conflicts, between the interests of Commissioners in commissioning services and the interests involved in providing the services affect, or appear to affect, the integrity of the award of the contract.

- Have you recorded how you have managed any conflict or potential conflict?

6. Anti-competitive behaviour

Not to engage in anti-competitive behaviour unless to do so would be in the interests of people who use NHS services

- Are you acting in an anticompetitive manner – for instance have you prevented new providers from entering the market or caused a provider to exit the market?
- If so, is it objectively justifiable as being in the interests of users and stakeholders? What evidence do you have to support this?

Competition Issues

1. Requirement to Notify to the Competition and Markets Authority (CMA)

Any undertakings given to the CMA or its predecessor, the Competition Commission, may prohibit a statutory transaction and should be checked. They may not apply to a merger by reconfiguration but the merger regime set out below will still apply.

2. Merger control rules

The merger control regime may apply to NHS service reconfigurations where two or more services are merged and the transaction meets the jurisdictional tests.

3. Jurisdictional Tests

The CMA has jurisdiction to examine a merger where:

1. two or more enterprises cease to be distinct (change of control)
2. and either
 - the UK turnover of the acquired enterprise exceeds £70 million; or
 - the enterprises which cease to be distinct together supply or acquire at least 25% of all those particular services of that kind supplied in the UK or in a substantial part of it. The merger must also result in an increment to the share of supply, i.e. the merging providers must supply or acquire the same category of services.

[**Enterprise:** NHS foundation trusts and NHS trusts controlling hospital, ambulance services, mental health service, community services or individual services or specialities may be enterprises for the purpose of merger control.

Change in control: Two enterprises (or services) cease to be distinct if they are brought under common ownership or control. There must be a change in the level of control over the activities of one or more enterprises (or services) for merger control to apply.]

4. Competition test

The CMA assesses qualifying mergers to decide whether they are likely to lead to a substantial lessening of competition ('SLC'). An SLC occurs when competition is substantially less after the merger.

5. SLC assessment

The CMA will require detailed information about the reconfiguration. This will include:

- service overlaps;
- GP referral data / catchment area analysis; and
- Hospital share of GP practice referrals.

6. CMA merger assessment timetable

The process is divided into two stages:

- Phase I: an initial 40 working day investigation; and
- Phase II: a possible 24 weeks in-depth investigation, which can be extended if the CMA considers it necessary.

FINAL DRAFT

Appendix 4

South Yorkshire & Bassetlaw JC CCGs Clinical Engagement and Assurance Process

The South Yorkshire & Bassetlaw system commissioning priorities for 2019/20 have been developed by the JC CCGs, members of SYB CCG Governing Bodies and Directors of Commissioning. Individual CCGs will be responsible for leading specific priorities of work to be adopted across the ICS in order to standardise access, improve outcomes and quality of care for patients across SY&B.

It is important that JC CCGs priorities are clinically developed using best practice and evidence based and are locally clinically led to ensure an agreed SYB consensus to pathways, policies and protocols. Assurance will be sought through the JC CCGs that all SYB priorities being developed are underpinned by a robust locally managed process in each place for clinicians to engage, influence develop and agree the work.

Each CCG currently has a forum to ensure this clinical assurance takes place locally through their place:

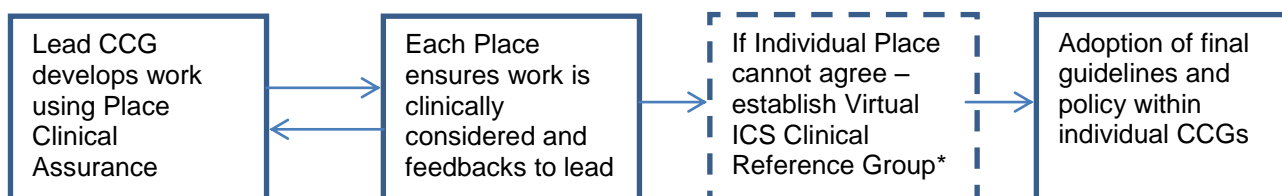
- Doncaster CCG – Clinical Reference Group
- Barnsley – Clinical Forum
- Sheffield CCG – Clinical Reference Group
- Rotherham CCG – Clinical Referral Management Committee
- Bassetlaw CCG – Service Delivery Committee

These respective groups all have the remit to ensure clinical debate and assurance is undertaken at place enabling clinical consensus in each place for SYB system commissioning priorities throughout the work that cover the following requirements:

- Patient centred and quality driven decision making
- Local ownership and implementation of recommendations
- Consistency of guidelines and clinical pathways across the ICS
- Timely decision making to ensure implementation within agreed timeframes

SYB Clinical Engagement and Assurance Process:

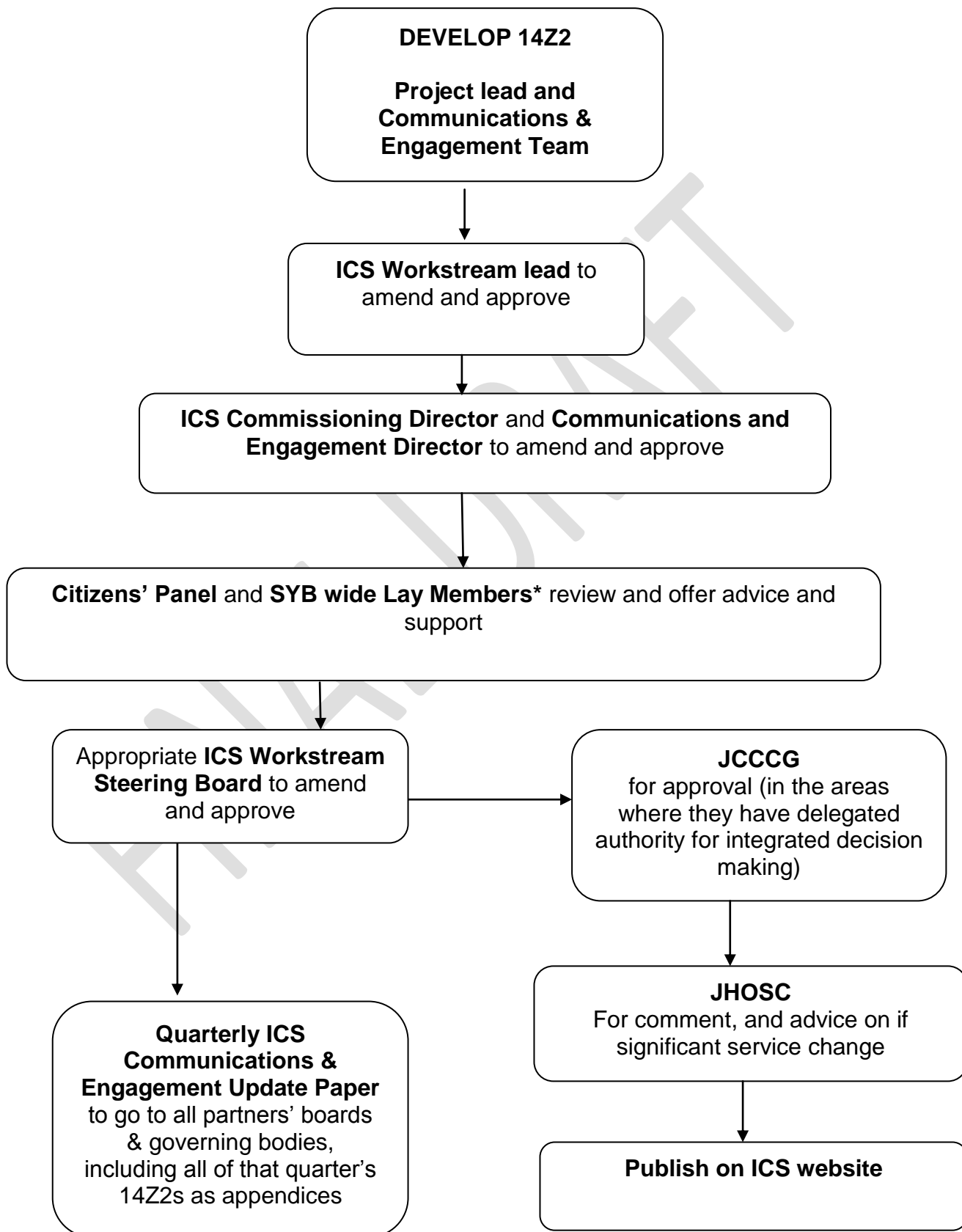
Lead CCG liaises with each individual places to ensure clinical reference and agreement takes place during development of work



*A virtual ICS Clinical Reference Group would be created to debate and have final clinical sign off on any disagreement at Place Level. This group would be clinically tailored to the subject matter and have authority of decision making from ICS and individual Place.

Appendix 5

**South Yorkshire & Bassetlaw ICS Assessment Process for
Section 14Z2 Duty for Public Involvement**



Key points

- The Joint Committee CCGS (JC CCGs) is established to make a set of single decisions across SYB according to the agreed JC CCG priorities, the Manual Agreement and 2019/20 priorities
- The Sub Group (JCSG) manages operational detail for each priority and reports is accountable to the JC CCG
- A JC CCG progress report will be provided by the JCSG on a quarterly basis for the JC CCG, Governing Bodies and other ICS governance meetings as appropriate

ICS Transformation Programme	Joint Commissioning Priority	Ambition	CCG lead and time line	Joint working done through the JCSG to deliver the priorities	Proposed level* of decision making delegated from CCG GBs to the JC CCG	Benefits (for CCG/ Place) and risks	NOTES
SRO & PD support					[*NON STATUTORY]		
Urgent and Emergency Care	999/111 SYB lead Contractor	<ol style="list-style-type: none"> 1. Strengthen the lead commissioning arrangements over and above the current lead commissioner role with more contractual decision making authority given to Sheffield CCG through a 'SYB system contracting MOU'.(developed Q1) 2. Sheffield CCG to contract for SYB 111 on behalf of 5 CCGs and 999 4 CCGs 3. The MOU could include contract value thresholds for contract negotiation within an agreed % tolerance for each CCG –(Developed by end Q2) 4. The MOU arrangement will be managed by Sheffield and reported back to the CCGS through the JCSG with close links to the UEC ICS transformation workstream 5. The MOU would enable Sheffield to act with agreed CCG authority for elements of finance, clinical standards/ protocols on behalf of the 4 CCGs for 999 and 5 CCGs for 111, working with the lead commissioner, Huddersfield CCG, on contract intentions, contract negotiations and contract monitoring in year. 6. Any significant disputes outside the agreed MOU thresholds will be managed directly by the 5 CCG AOs 7. Public engagement to be done through CCGS/ Governing Bodies in line with legal requirements and best practice 	<p>Sheffield CCG</p> <p>Jan 19</p>	<ul style="list-style-type: none"> • Authority given via the MOU from the 5 CCGs to Sheffield CCG to act on behalf of SYB • Agreed £ limits within the Financial threshold • Included in SYB Commissioning intentions 19/20 • Monthly report provided to the JCSB during contract round sep – march 19/20 	<p>Yes</p> <p>Financial threshold to be agreed by each CCG</p>	<ul style="list-style-type: none"> • Less duplication from SYB CCG contracting staff. • Ability to manage the contract round more efficiently and timely as able to act on behalf of SYB commissioners 	<p>999 /111 SCCG lead commissioner role already underway and MOU being developed by SCCG</p> <p>This priority will be managed by Sheffield CCG (lead contractor) and supported by the JCSG. Escalated issues/ Risks to go to JCCCG</p> <p>MOU to be signed off by 5 CCGS through the JCSG and approved at JC CCG</p> <p>CCG financial % thresholds to be agreed between Sheffield CCG and CCGs and included in the MOU</p>
Electives	Out-patient follow ups	<ol style="list-style-type: none"> 1. Aim to reduce unwarranted clinical variation and eliminate unnecessary and avoidable OP Follow ups, (in line with the LTP OP priority) 2. Doncaster CCG has established an OP working group with support and coordination from the ICS electives transformation workstream to lead a scoping review of OP F/ups by specialty on behalf of SYB (starting with a high volume speciality Orthopaedics. Other specialties to consider reviewing during 2019/20) are Ophthalmology, general medicine and dermatology 3. Ensure SYB CCG and provider clinical engagement and involvement takes place in the workgroup to enable a SYB clinical consensus and agreement of standard OP pathway protocols. 4. Develop and agree standardised OP F/UP pathway protocols using national clinical guidelines / best practice to improve patient outcomes and experience 5. Consider different modes of delivery of OP f/Ups (ie phone , tele med, f/ups - or firsts- in community) 6. The JCSG subgroup will oversee the detail of the OP work which has links with the Electives workstream and the ICS System Efficiency Board. 7. Progress reports will be provided to the JCSG 8. Public / Patient / service user involvement to be done jointly between the ICS and CCGs in line with legal requirements and best practice <p><i>Note:</i> Include in SYB Commissioning intentions 19/20</p> <p><i>Link this work into the LTP OP requirements</i></p>	<p>Doncaster CCG</p> <p>April 19</p>	<p>SYB CCGs Joint development of ICS OP clinical protocols by speciality, starting with orthopaedics.</p> <ul style="list-style-type: none"> • consistent implementation in SYB acute provider contracts - include in 2019/20 SYB commissioning intentions (and aligned with LTP OP f/up requirements) • Derby and Derbyshire CCG to be included in the <i>work if their patient flows are proportionately involved</i> • A SYB standard approach to F/Ups will require thorough clinical involvement from commissioners and providers and will need to demonstrate a robust clinical evidence based approach • Oversee the development of any business cases for OPs (ie outside of hospital) and any financial modelling as required 	<p>Yes,</p> <p>Proposed delegation given to JCCCG for:</p> <ol style="list-style-type: none"> 1. the specialities identified to review and propose changes 2. Develop and Sign off clinical OP F/UP protocols (these will have been developed with SYB clinical engagement and providers throughout the programme 3. Implementation of OP F/UP protocols formally included in standard NHS contracts in 19/20 20/21 	<ul style="list-style-type: none"> • Reduced unwarranted variation and inconsistent op F/Ups • Improved patient experience and outcomes • Better use of resources - workforce and clinic capacity • Efficiency savings from reducing avoidable activity to reinvest back into patient care • OP to link to provider tariff reform as highlighted in the LTP (and the work of the SYB System 	<p>OP Work has already started with Electives workstream and DCCG work group.</p> <p>Clinical engagement -JCSG has developed a clinical engagement process to provide assurance to JCCCG and GBs of clinical involvement across SYB. All priorities to follow the process.</p> <p>Out of area patients and border CCG involvement – where OP volumes are large enough to actively involve associates Derby and Derbyshire CCG they will be invited to join the work</p>
SRO Commissioner IG ICS Programme Director JR							
DCCG lead AF							

						Efficiency Board work) programme	
	Out-patient firsts	<ul style="list-style-type: none"> As above for OP f/ups but work to commence in qtr. 2 as F/ups work has started to inform approach and process <p><i>Note:</i> Include in SYB Commissioning intentions 19/20</p> <p><i>Link this work into the LTP OP requirements</i></p>	Doncaster CCG July 19	As above	Yes, as above	<ul style="list-style-type: none"> as above 	
	Commissioning for outcomes CfO – NEW (tranche 2) Policy	<ol style="list-style-type: none"> Develop a tranche 2 CfO Policy 2019/20 SYB to be implemented consistently in SYB The existing CfO policy is being evaluated in early 2019 by the ICS electives workstream and learning / outputs from the evaluation will be included where appropriate in any new 2019/20 CfO policy Ensure robust clinical engagement from SYB in the development of new priorities based on clinical guidelines and best practice. evidence following the agreed JCSG process. This work will also be supported by the IFR team clinical expertise to develop a tranche 2 policy Patient and public engagement plan to date has been via individual CCGs, ICS to lead going forwards <p><i>Note:</i> Include in SYB Commissioning intentions 19/20</p> <p><i>Link this work into the LTP OP requirements</i></p>	Rotherham CCG Evaluation Feb/March 19 April 19	<ul style="list-style-type: none"> Develop the 2nd tranche CfO policy for 19/20 Implementation across SYB with commissioner and provider and stakeholder input Work is supported through electives workstream with required CCG/ place clinical engagement 	Yes, Delegation given to JCCCG: <ol style="list-style-type: none"> To agree the Clinical priorities in the policy Sign off 19/20 policy Implementation through standard NHS contracts and primary care networks 	<ul style="list-style-type: none"> Standard policy implemented across SYB – equity of service and access for patients Improve population health outcomes 	
	IVF	<ol style="list-style-type: none"> Inclusion and exclusion criteria are already consistent as part of the IFR policy Number of IVF cycles in SYB to be reviewed in an options appraisal in 2019/20 Patient and public engagement SYB to take place in line with legal requirements and best practice <p><i>Note</i> Include in SYB Commissioning intentions 19/20</p>	ICS with IFR team July 19	<ul style="list-style-type: none"> Financial impact and options appraisal developed by JCSG 	Yes Delegation given to JCCCG: <ol style="list-style-type: none"> Consider options appraisal including financial impact of any potential change Agree implementation - depending on outcome of no. 1 above 	<ul style="list-style-type: none"> Aim for consistent no of cycles in SYB equitable from patient perspective 	
Cancer SRO Commissioner LS Programme Director JJ	Cancer – supporting the SYB ND Cancer Alliance Board, the LWABC programme board and the planning guidance cancer delivery plan	<ol style="list-style-type: none"> Standard SYB adoption and implementation of Living With and Beyond Cancer service pathways, risk stratification recovery package in :- breast, colorectal, prostate pathways (pathways currently being taken forward by CCGs) JCSG and JC CCG will work closely with the Cancer alliance to ensure it provides the support required Patient & public engagement led by the cancer alliance supported by each CCG Support achievement of Cancer waiting times standards through joint decisions to standardise care pathways <p><i>Note</i> Include in SYB Commissioning intentions 19/20</p>	Cancer Alliance Underway 2018/19	<ul style="list-style-type: none"> Standardised implementation of cancer alliance and LWABC developed pathways set out in column 3 (already underway) Need to involve D&Derby CCG for their cancer pathway flows into SYB Financial impact assessment of implementation 	Yes Delegation given to JCCCG to support cancer alliance developed priorities: <ol style="list-style-type: none"> Implementation of cancer pathways in all 5 SYB places to support the Cancer Alliance Board Further detail being worked up on specific joint commissioning decisions to support the alliance 	<ul style="list-style-type: none"> Consistent clinical approach and pathway reduce variation and improve patient outcomes and experience Reduce inequity of access for patients 	
Diagnostics SRO Commissioner IG Programme Director JR	Chemo/Faecal Immunochemical Testing (FIT)	<ol style="list-style-type: none"> Implementation of FIT in all 5 places Bowel cancer symptomatic diagnostic 	Cancer Alliance Underway 2018/19	<ul style="list-style-type: none"> FIT already implemented in all 5 places In commissioning intentions 			
	Rapid Diagnostic centres (RDC) roll out	<ol style="list-style-type: none"> Implementation of additional Rapid Diagnostic Centres within the Cancer Alliance geography Expand scope of existing RDC in line with the national RDC programme 	2018/19	<ul style="list-style-type: none"> Part of 19/20 planning guidance national requirements 			

	Lynch testing	<ol style="list-style-type: none"> Implementation of Lynch test screening across 5 places <p><i>Note</i> Include in SYB Commissioning intentions 19/20</p>	Alliance April 2019	<ul style="list-style-type: none"> Protocol will be developed by ICS Cancer Alliance JCSG to facilitate consistent SYB implementation for Lynch Testing 			
System Efficiency Board (SEB) / Finance	Independent sector reform Out Patient transformation E-rostering Theatre utilisation & efficiency	<ol style="list-style-type: none"> JCCCG and JCSG to work closely with the System Efficiency Board on the 4 priorities JC CCG will be required to support any changes proposed by the SEB requiring commissioning decisions Patient and public involvement to take place in line with legal requirements and best practice 	SEB and workstreams to lead April/ May 2019	<ul style="list-style-type: none"> JCCCG and JCSG to develop, test and implement new approaches of commissioning and contracting activity across SYB developed jointly with providers 	TBC when work has evolved more	<ul style="list-style-type: none"> Financial and resources efficiency, reduced unwarranted variation 	JCSG to work with workstreams and the SEB, JC CCG to receive proposals from JCSG where a joint commissioning approach or decision will be required – particularly for the first 2 priorities listed
Medicines Optimisation (MO)	Over the counter prescribing	<ol style="list-style-type: none"> Some over the counter policies already developed and introduced across CCGs through the MO workstream Develop the list of medicines further to expand opportunities for equitable SYB approach <p><i>Note</i> Include in SYB Commissioning intentions 19/20</p>	Bassetlaw CCG April 2019	<ul style="list-style-type: none"> Development of SYB prescribing protocols Supported by clinically led development across SYB through MO work stream Financial impact modelling done for the CCGs via the MO workstream overseen by the JCSG Must ensure SYB clinical involvement throughout programme 	Yes, Delegation given to JCCCG: <ol style="list-style-type: none"> Development, agreement and implementation of GB supported MO protocols Standard implementation of CCG GB agreed prescribing protocols across SYB 	<ul style="list-style-type: none"> Standard SYB prescribing policies – equity, cost saving and improving population health 	SYB Comms and engagement plan required
SRO Commissioner IG	Gluten free	<ol style="list-style-type: none"> A SYB Gluten Free policy to be developed for adults Patient and public involvement to take place in line with legal requirements and best practice 	Rotherham CCG July 2019				
Programme Director JR	Avastin	<ol style="list-style-type: none"> Consider SYB implementation of Avastin, Requires joint working providers and patient and public engagement Patient and public involvement to take place in line with legal requirements and best practice <p><i>Notes</i> Include all prescribing priorities in SYB Commissioning intentions 19/20, also consider additional joint prescribing projects with secondary care</p>	April 2019				
	Nutrition	<ol style="list-style-type: none"> Consider re-specification of stoma services across SYB to deliver improvements in quality and patient experience for stoma supplies and equipment through service redesign If decide to progress patient and public involvement to take place in line with legal requirements and best practice 	October 2019				
	Stoma care	<ol style="list-style-type: none"> Consider re-specification of stoma services across SYB to deliver improvements in quality and patient experience for stoma supplies and equipment through service redesign If decide to progress patient and public involvement to take place in line with legal requirements and best practice 	November 2019				
	Contenance	<ol style="list-style-type: none"> Consider re-specification of continence services across SYB to deliver improvements in quality and patient experience for stoma supplies and equipment through service redesign 	Rotherham CCG October 2019				
	Branded Medications Policy	<ol style="list-style-type: none"> Develop a single SYB Branded Medication Policy 	Sheffield CCG June 2019				
Population Health	Population Health Management	<ol style="list-style-type: none"> Commissioning focus on improving population health and outcomes. Develop PHM interventions– ie Population segmentation tools, risk stratification to inform commissioning and decision making in service transformation Identify from population health data sources interventions that the ICS can 	June 2019	<ul style="list-style-type: none"> PHM plan in development will confirm requirements from JCSG in qtr 1 	TBC	<ul style="list-style-type: none"> Developing population health tools once on behalf 	

SRO Commissioner TBC		undertake as a system that demonstrably adds value and avoids duplication across five places				of SYB such as population segmentation modelling and stratification	
Programme Director LK	QUIT in hospital scheme	1. Reducing smoking prevalence and tobacco dependency –patients targeted in hospital setting and directed to smoking cessation service. MH providers already do it as part of CQUIN requirements	All CCGs April 2019	<ul style="list-style-type: none"> NB - Implication to consider re capacity of current SYB LA smoking cessation services to manage the increased demand and potential of additional prescribing costs. JCSG to discuss in June 2019 	TBC	<ul style="list-style-type: none"> Reduce smoking prevalence- LTP priority Improve population health and outcomes 	
Stroke HASU SRO Commissioner LS Programme Lead MH	Stroke HASU	1. Sheffield CCG Lead contractor (already underway) – Standardised quality and outcomes achieved through same service specification implemented in all HASU providers 2. Joint working with providers required to deliver change 3. Less involvement and duplication from the 4 CCGs contracting teams	Sheffield CCG ongoing	<ul style="list-style-type: none"> Finalising the implementation of the transformation programme update report is already provided to the JCSG 	Yes –the Stroke HASU service transformation programme is already delegated to the JCCG	<ul style="list-style-type: none"> Consistent contracting approach to the new clinical model 	Delegated authority for Stroke HASU already granted to JCCCG in 2017
Mental Health & Learning Disability SRO commissioner JP Programme Director RG	Perinatal Mental Health outreach	1. Development of a specialist community perinatal mental health service across Doncaster, Rotherham and Sheffield 2. Design a provider led outreach service model, and co-ordinate delivery working jointly with the service providers 3. Define contract requirements for the new service model and implement in 2019/20 contracts 4. Patient and public involvement to take place in line with legal requirements and best practice	Doncaster CCG April 2019	<ul style="list-style-type: none"> Discussions with programme lead to establish how the JC CCG can support the outreach pathway through new PMH contracting arrangements in 19/20 	TBC – discussions with MH workstream underway to clarify joint commissioning requirements / support	<ul style="list-style-type: none"> Equity of service offer access across commissioned footprint 	Discussions with Programme ops lead to determine JCCCG involvement in work stream and any joint commissioning decisions required
AHD ASD service	1. Develop an ICS-wide adult ASD and ADHD service 2. Patient and public involvement to take place in line with legal requirements and best practice		As above				
Transforming Care (LD)	1. Development of Individual Placement and Support (IPS) for people with severe mental illness, in the context of an ICS mental health employment strategy 2. Patient and public involvement to take place in line with legal requirements and best practice		As above				
Hospital Services Programme SRO Provider RJ Programme Director AN	Secondary care consistency in transformation ie policy / stds, Supporting the implementation of Hosted clinical networks Any SYB agreed plans for reconfiguration	1. Supporting the HSP ICS work programme to implement the agreed recommendations of the HSR 2. JC CCG to consider commissioning models that support hosted networks and changes to service provision (reconfiguration and service transformation) 3. Patient and public involvement to take place in line with legal requirements and best practice	HSP team and ICS Workstreams ongoing	<ul style="list-style-type: none"> Taking specific <u>planning process</u> decisions through JCCCG for quicker aligned decisions to Supporting the development and implementation of provider hosted networks and one provider models with a system commissioning model to the new provider approach 	TBC –confirm during QTR 1-2	<ul style="list-style-type: none"> Joint commissioning decisions for standardisation and expediency re agreement and decisions to change 	
Specialised Commissioning (NHSE)	Chemotherapy delivery Complex Neurological Rehabilitation CAMHS #tier 4	1. Spec Com membership on JC CCG and include as part of JC CCG ToR & Manual Agreement 2. Outline of plan for the priorities being drafted together 3. Patient and public involvement to take place in line with legal requirements and best practice	Spec com	<ul style="list-style-type: none"> Specific priorities were agreed in qtr4 18/19 Spec com progress updates to be presented to JCSG monthly 	TBC – discussions underway with Spec com and ICS programme leads to clarify joint commissioning requirements	TBC	

NHS Wakefield CCG Notice Letter and Response
JOINT COMMITTEE OF CLINICAL COMMISSIONING GROUPS
PUBLIC MEETING

26 June 2016

Author(s)	Lisa Kell, Director of Commissioning, SYB ICS
Sponsor	Will Cleary Gray, Chief Operating Officer
Is your report for Approval / Consideration / Noting	
Are there any resource implications (including Financial, Staffing etc)?	
No	
Recommendations	
The JCCCG members are asked to note the letter received from NHS Wakefield CCG and the response submitted by the SYB ICS Chief Operating Officer.	

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22 May 2019

Mr W Cleary-Gray
Chief Operating Officer
South Yorkshire and Bassetlaw ICS
c/o NHS Sheffield CCG
722 Prince of Wales Road
Sheffield
S9 4EU

Dear Will

Following our email correspondence at the beginning of May 2019, I would be grateful if we could move forward quickly with the process necessary to remove NHS Wakefield CCG as a formal associate of the JCCC and wider ICS. I am conscious that we continue to receive meeting requests and papers to which Jo Webster, Dr Phil Earnshaw and myself are now routinely sending our apologies.

We will obviously remain a responsible commissioner and participate in/contribute to any future planning or dialogue which may have an impact upon patient flows in or out of the Wakefield population.

Yours sincerely



Pat Keane
Chief Operating Officer

cc: Lisa Kell, Director of Commissioning, SYBICS
Jo Webster, Chief Officer, WCCG



South Yorkshire and Bassetlaw Integrated Care System

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Sheffield

S9 4EU

0114 305 4487

12 June 2019

Pat Keane
Chief operating Officer
White Rose House
West Parade
Wakefield
WF1 1LT

Dear Pat,

Thank you for your letter outlining NHS Wakefield CCG's intent to leave the Joint Committee of CCGs and I recognise that you have signalled this for some time. As we discussed, the Joint Committee is currently reviewing its Manual Agreement and Terms of Reference which will give the framework for how the group will work together as part of the developing Integrated Care System in South Yorkshire and Bassetlaw from July onwards. Lisa Kell is the director lead for this work and is a helpful point of reference. The terms of reference will set out new joint commissioning priorities with some decision making delegated to the JCCCG agreed by the five SYB CCGs. The new priorities should not impact on Wakefield's patient flows or services and as you are aware the Stroke HASU transformation programme that you have been actively involved in through the JCCCG, will be completed once the new HASU's go live over the summer.

We support your request to be removed as an associate member from the Terms of Reference with effect from 24th July when all SYB CCG Governing Bodies will have approved them. I hope that meets Wakefield expectations and timescales.

SYB and indeed the JCCCG is keen to continue the positive relationship with Wakefield CCG which has been really helpful in ensuring we are able to work through any implications of any changes. I trust our joint working will continue outside of formal Joint Committee arrangements, and would like to take this opportunity thank you personally for your positive contribution to the Joint Committee over the last few years.

Yours sincerely

Will Cleary-Gray
SYB ICS Chief Operating Officer

CC – Andrew Cash, Chief Executive Officer, SYB ICS
Lesley Smith, Chief Officer, NHS Barnsley CCG